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ECONOMIC COMMISSION FOR AFRICA

PROGRESS REPORT ON THE ON GOING PROJECT
SUPPORTED FROM THE SECOND AND THIRD
INSTALLMENTS OF THE NIGERIAN GOVERNMENT CONTRIBUTION

DECEMBER 1982

1. Project title: Subregional Graduate Schools of Business Management and Finance in Africa.
Project number: 9.261.04
2. Funding sources: United Nations Trust Fund for African Development: Nigerian Grant.
3. Total funds allocated: US\$ 129,509.95
 - (a) Balance from UNTFAD: 2nd and 3rd instalments (1980-1981 and 1981-1982) = US\$ 85,513.55
 - (b) ECA contribution: 19 m/m
4. Total expenditure as of 31 December 1981: US\$ 43,996.40
5. Summary Report on Present Status of Project Implementation
 - (a) The University of Nairobi, Faculty of Commerce and the School of Administration University of Ghana have continued to admit graduate students under their present course programmes.
 - (b) An inter-governmental meeting following the consultative mission to selected countries in Eastern and Southern Africa was scheduled in June (1982) but later postponed due to a number of issues which needed to be discussed and decided upon by the University of Nairobi, the Ministry of Higher Education (Kenya) and the ECA prior to the meeting.
 - (c) Experts for case study writing have been identified and 8 selected for the case study workshop scheduled 6-17 December 1982 at the Eastern and Southern African Management Institute (ESAMI) Arusha, Tanzania. A second phase of the Case Study Workshop is scheduled 18-28 April 1983 at ESAMI with the same participants.
 - (d) The UNDP financial support sought by ECA for the project has not materialized yet. Recently ECA approached the Fund for Management Education in Africa (an American group) for funding but no positive response has been received yet.

- (e) Constant consultations with the University of Nairobi, University of Ghana School of Administration have been maintained and ECA has constantly been informed of the progress and or constraints on the Subregional Graduate Schools in Nairobi and Accra.

6. Results to date:

- (a) One student at the University of Nairobi under ECA sponsorship completed her two years MBA programme in October 1982. Two other students have been admitted for the 1982-83 academic year.
- (b) One student at the University of Ghana also completed his two years MBA programme in July 1982 and two other students have been admitted for the 1982-83 academic year.
- (c) A meeting for the North Africa Graduate Institute of Management (NAGIM) has been agreed upon and is scheduled for the first quarter of 1983 in Morocco.

7. Results still to be achieved:

- (a) A consultative meeting with the Director, School of Administration, University of Ghana is to be held early 1983 in Addis Ababa. The purpose of the meeting is to review: progress made so far on the Subregional Graduate School of Management in Accra; curriculum and course programme in Management as prepared by the consultants; and the Ghana government's position on the Graduate School.
- (b) An expert group meeting for the Eastern and Southern Africa Subregional Graduate School of Management is scheduled for the 1st quarter of 1983.
- (c) An inter-governmental meeting for the above (b) subregional Graduate School is expected to be convened as soon as the Kenya government (the ministry of Higher Education) is ready.
- (d) The selected 8 experts in case study writing are expected to write 2 cases each after the two workshops and their research in between the workshops.

8. Major obstacles to project implementation

The following are among the major obstacles to project implementation:

- (a) Lack of funds to grant new fellowship awards tenable in Nairobi and Accra.
- (b) Lack of funds to secure the services of a consortium of Management Schools to assist the University of Nairobi with curricula and staff development.
- (c) There has been a delay in the actual operation of the Graduate School in Nairobi due to the fact that a decision on the Administrative Structure has not yet been reached by the Ministry of Higher Education (Kenya) and the University of Nairobi.

9. Action required

- (a) A further follow-up reminder to the University of Nairobi and the Ministry of Higher Education regarding the inter-governmental meeting to be held in Nairobi is to be sent.
- (b) Documents and working papers for the proposed inter-governmental meeting are being prepared.
- (c) Also preparations and arrangements for the expert group meeting in Nairobi or Arusha are underway.

10. Immediate expected follow-up

- (a) Travel arrangements for the 8 experts participating in the case study writing are being done.
- (b) A further follow-up reminder to MULPOC director in Yaounde to follow-up on the proposed inter-governmental meeting for the Subregional Graduate School for Central Africa is to be sent.
- (c) Travel arrangements for the consultative meeting with the Director of the School of Administration at the University of Ghana are being made.
- (d) Phases or stages for the implementation of the project - the Eastern and Southern Africa Subregional Graduate School in particular are required.

(e) A document for submission data for the mobilization of financial resources for the project is being prepared.

11. Project budget: (see attached cost plan)

12. ECA personnel: ECA's contribution can be estimated as follows (in man month)

Mr. J. Bukhala	3 m/m
Mr. A. Bossou	2 m/m
Mrs. M. Mwaniki	6 m/m
Fellowship Administration	3 m/m
Translators	1 m/m
Secretarial assistance	<u>4 m/m</u>
Total ECA's contribution	19 m/m

ANNEX I

Revised Work Programme and Estimated Cost Plan for 1982

Total allotment for programme 1981/1982	US\$ 129,509.95
Total expenditure for 1980-1981	43,996.40
Balance to be rephased for 1982	85,513.55
1. Intergovernmental meeting for Eastern and Southern Africa travel fare and sub- sistence for 3 ECA staff	5,118.52
2. Travel, subsistence and honoraria for 2 consultants for curriculum development (Acora - Ghana)	11,713.00
3. Travel fare and subsistence for ECA staff to North Africa	2,400.00
4. Fellowships (3) at the University of Ghana	15,000.03
5. Fellowships (2) at the University of Nairobi	11,000.00
6. Cable charges	282.00
7. African Management Case Study Writing	40,000.00
T O T A L	<u>US\$ 85,513.55</u>

8. Reporting

December 1982

ANNEX IITOTAL ALLOCATION FOR PROGRAMME 1981-1982 US\$ 85,513.55

Budget Line	Description	Funds Allocated US\$	Total Expenditure US\$	Unincumbered Balance US\$
11.00	Travel, subsistence and honoraria for consultants	20,589.00	8,761.30	11,827.70
15.00	Travel for participants and 3 ECA staff	11,106.22	5,421.01	5,688.21
31.00	Fellowships University of Ghana	37,728.81	10,743.27	26,985.54
31.01	Fellowship University of Nairobi	7,422.92	6,422.92	1,000.00
32.00	African Management Case Study Writing	40,000.00		40,000.00
53.00	Miscellaneous cable charges	382.00	366.90	15.10
60.00	Programme support cost	12,281.00	12,281.00	
99.00	Total	129,509.95	43,996.40	85,513.55