



Economic Commission for Africa

**Programme Implementation Plan (PIP) for the 2008-2009 Work Programme
Period: January - December 2009**

March 2009

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Overview

The Programme Implementation Plan (PIP) for the year-2009 is based on programme 14, Economic and social development in Africa, and programme 9, United Nations support for the New Partnership for Africa's Development (NEPAD), of the biennial programme plan and priorities for the period 2008-2009.

The overall objective of the two programmes is to assist African countries to formulate and implement the policies and programmes that will lead to sustainable economic growth and social development, with particular emphasis on poverty reduction, as envisaged in the New Partnership for Africa's Development, as well as the internationally agreed development goals, including those contained in the United Nations Millennium Declaration, and in the outcomes of other major United Nations conferences and international agreements since 1992.

The dual role of the ECA as a regional arm of the United Nations and as part of the regional institutional landscape in Africa endows it with unique comparative advantages that enable it to make a significant contribution to the efforts of member States to address Africa's development challenges. Its strength derives from its role as the only United Nations agency mandated to operate at the regional and subregional levels to harness resources and bring them to bear on Africa's priorities. This is particularly important because the perspectives of AU and NEPAD are primarily regional and subregional. This comparative advantage is also reflected in the leadership role of the Commission in coordinating United Nations inter-agency support to NEPAD.

The mandate and role of the Commission are consistent with and complementary to those of AU and AfDB, the two other continental organizations. The understanding in Africa is that AU will provide the political framework, while ECA acts as the technical arm and AfDB provides funding and financial backing. The cooperation among the three organizations will be further enhanced by the harmonization of their institutional machineries and a revived joint secretariat to promote joint programming of activities. The role of the subregional offices of the Commission is also to be enhanced to make them privileged partners of the regional economic communities, which will entail the signing of partnership agreements that contain multi-year programmes.

The overall objective of a repositioned ECA for the period 2008-2009 is to deploy its comparative advantage in support of continental efforts to overcome present challenges and to achieve sustained growth and development. The programme directions focus on the following two pillars (a) promoting regional integration in support of the African Union vision and priorities; and (b) meeting the special needs and emerging global challenges of Africa. These needs take on special significance in the context of a rapidly changing global environment. The AU NEPAD programme presents a well-articulated framework for addressing the continent's development challenges.

The two pillars of ECA work are conducted through 10 sub-programmes rearranged to avoid duplication of functions, promote complementarities, eliminate inconsistencies and place required emphasis on important sectors. The sub-programmes are focused on the following themes: trade, finance and economic policy; food security and sustainable development; governance and public administration; information and science and technology for development; economic cooperation and regional integration; gender and women in development; social development; sub-regional activities for development; statistics; and development planning and administration.

ECA leverages its comparative strengths by the strategic use of its partnerships to harness resources, ensure coherence, build synergies and avoid duplication of efforts. To that end, the Commission continues to build on its existing partnerships with AU, AfDB, regional economic communities and African civil society and private sector organizations. At the same time, bilateral partners that have supported ECA work will be actively engaged for fund-raising, the sharing of experiences and joint delivery of services. In addition to current developed country partners, ECA aims to contribute to South-South cooperation by extending its active partnerships to other developing country regions.

Inter-agency coordination and collaboration among United Nations agencies working in Africa is strengthened through the regional consultation meetings of the United Nations agencies convened by ECA in support of NEPAD priorities. ECA continues to be involved in the work of the Executive Committee on Economic and Social Affairs as the main vehicle for ensuring policy and operational coherence in the context of the World Summit Outcome. It also collaborates in this regard with the United Nations Development Group entities in strengthening the links between normative and operational activities of the United Nations system.

The objectives, expected accomplishments, indicators of achievement and performance measures for the biennium 2008-2009 are detailed, together with regional resources under the programme of work for each subprogramme of ECA.

Subprogramme 1: Trade, finance and economic development (TFED)

Implementing Division: Trade, finance and economic development (TFED)

Officer-in-Charge: Mr. Abdoulahi Mahamat

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To contribute to achieving higher and sustained economic growth through enhanced macroeconomic and sectoral policy analysis, international trade and finance.

Expected accomplishments (EA)

Indicators of achievement (IA)

EA1 - Improved capacity of member States to design, implement and monitor sound macroeconomic policies and better institutional frameworks, in order to achieve sustainable development, consistent with the priorities of NEPAD

IA1 - Increased number of countries adopting growth-enhancing policies and strategies

Performance measures

2004-2005: 10 countries

Estimate 2006-2007: 15 countries

Target 2008-2009: 20 countries

EA2 - Improved capacity of African countries to participate effectively in bilateral, regional and multilateral trade negotiations

IA2(a) - Increased number of African countries adopting better-informed positions on trade-related issues and issues concerning the World Trade Organization and Economic Partnership Agreements negotiations

Performance measures

2004-2005: 4 countries

Estimate 2006-2007: 6 countries

Target 2008-2009: 8 countries

EA3 - Increased capacity to develop and implement trade and development finance policies and programmes to promote international competitiveness

IA3(a) - Increased number of officials (stakeholders) benefiting from ECA activities who indicate they can use or have used knowledge and skills imparted to them by ECA to develop and implement trade and finance policies and programmes

Performance measures

2004-2005: 60 officials

Estimate 2006-2007: 100 officials

Target 2008-2009: 150+ officials

EA4 (d) Increased capacity to design and implement policies and programmes that create an enabling environment for enhancing the international competitiveness of African industrial and other productive sectors in order for member States to benefit from globalization

IA4(a) - Number of countries benefiting from ECA activities that indicate they can use or have used knowledge and skills acquired with assistance from the Trade and Economic Development Division of ECA

Performance measures

2004-2005: not available

Estimate 2006-2007: 2 countries

Target 2008-2009: 5 countries

**ECONOMIC COMMISSION FOR AFRICA: Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme: Trade, Finance and Economic Development

Division: TFED

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
A. Servicing of intergovernmental and expert bodies																				
1) Substantive servicing of meeting																				
Conference of African Ministers of Finance, Planning and Economic Development	EA1	IA1(a)	- Servicing the meeting - Writing the report - Presenting ERA 2009							X							OPM AUC	D1 – Vacant A. Mahamat P. Osakwe S. Karingi A. Elhiraika S. Wolf M. Chemingui B.I. Ouedraogo M. Diallo D. Degefa T. Ouedraogo P5 - Vacant	0.25 0.25 0.25 0.25 0.25 0.25 0.25 0.25 0.25 0.25 0.25 0.25	Regular Budget Consultants= \$67,964.18 Travel - Staff to Meetings= \$7,350.25 Other Official Travel - Staff= \$15,310.67 Travel to Expert Groups= \$202,994.43 Extrabudgetary Resources (XB)
2) Parliamentary documentation																				

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Report to the Conference of Ministers on recent economic and social developments in Africa	EA1	IA1(a)	? Data collection	X												AUC	D1 – Vacant	0.25
			? Drafting of report		X											OPM	A. Mahamat	0.5
			? Discussion in house			X											A. Elhiraika	0.75
			? Finalizing the report				X										S. Wolf	0.75
			? Publication					X									M.Diallo	0.5
																	P. Osakwe	0.5
																	S. Karingi	0.5
																	B.I.	0.5
																	Ouedraogo	0.25
																	P5-Vacant	
																	MAS	
3) Ad hoc expert group meetings																		
i) Enhancing Africa's participation in the World Trade Organization negotiation process	EA2	IA2(a)	- Preparing concept notes and other background documents	X	X	X	X	X								AUC	D1 - Vacant	0.5
			? Hiring of a consultant				X	X								UNCTA	A. Mahamat	1.0
			- Sending out invitation letters and follow-up						X	X						D	S. Karingi	3.0
			? Organizing the meeting										X			WTO	B. Fekadu	1.5
			? Servicing the meeting											X			B.I. Ouedraogo	1.0
			? Writing meeting report												X		P3-Vacant	2.5
																FAO	TINS	1.0
																	T. Ouedraogo	1.0
																	P. Robleh	1.0
																	A. Elbeshbishi	1.0
																	R. Lisinge	3.0
																	H.Noor	3.0
																	E. Louzet	3.0
																	L6	

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

ii) Financing development and fiscal policy in African countries	EA3	IA3(a)	? Preparing concept notes and other background documents	X	X												ECOWAS	P. Osakwe	1.25		
			? Hiring of a consultant	X	X														IMF	A. Katjomuise	1.0
			? Sending out invitation letters and follow-up	X	X															B.I. Ouedraogo	1.0
			? Organizing the meeting	X	X															D. Degefa	1.0
			? Servicing the meeting		X	X														T. Ouedraogo	1.0
			- Writing the meeting URU		X															A. Mahamat	0.5
B- Other substantive activities																					
1) Recurrent publication																					
i) Economic Report on Africa 2009	EA1	IA1(a)	? Finalizing the Report	X	X												AUC	D1 – Vacant	0.5		
			? Follow-up on editing, translation and publication process		X	X											FSSD	A. Mahamat	1.0		
			? Publication and dissemination				X										ACGS	S.Karingi	0.5		
																	ACS	P. Osakwe	0.5		
																	SROs	A. Elhiraika	1.5		
																	PCMS	S.Wolf	1.0		
																	ICS	Katjomuise	1.0		
																		M. Chemingui	0.5		
																		B.I. Ouedraogo	0.5		
																		D. Degefa	0.5		
																		T. Ouedraogo	0.5		
																		M.Diallo	0.5		
																		P5-Vacant	0.5		
																		MAS	0.5		
																		P4-Vacant	0.5		
																		P3-Vacant	0.5		
																		ISPS	0.5		

¹ Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

ii) Economic Report on Africa 2010	EA1	IA1(a)	? Definition of theme, scope and objectives of the Report				X	X										AUC	D1 - Vacant	1.5
			?Conceptualization and research methodology						X	X								SROs	A. Mahamat	2.0
			? Data collection and analysis															ACGS	A. Elhiraika	2.0
			? Preparation of consolidated draft report															ACS	S. Wolf	2.0
			? Organization of peer reviews															ACS	M. Diallo	1.0
																		ACS	P. Osakwe	2.0
																		ICS	S. Karingi	2.0
																		ICS	M.A.Chemingu	1.0
																		ICS	i	1.0
																		ICS	B.I. Ouedraogo	1.0
																		ICS	T. Ouedraogo	1.0
																		ICS	D. Degefa	1.0
																		ICS	B. Fekadu	1.0
																		ICS	P5-Vacant	2.0
																		ICS	MAS	1.0
																		ICS	P4-Vacant	1.0
																		ICS	ISPS	1.0
																		ICS	P4-Vacant	1.0
																		ICS	FDS	1.0
																		ICS	P3-Vacant	1.0
																		ICS	TINS	
																		ICS	P3-Vacant	
																		ICS	ISPS	
																		ICS	P2-Vacant	
																		ICS	ISPS	
2) Non-recurrent publications																				
i) Millennium Development Goals -sensitive economic model for selected African countries	EA1	IA1(a)	?Preparation of study outline	X	X	X												ACGS	D1 - Vacant	
			?Data collection							X								ACS	A. Mahamat	0.5
			?Drafting the report								X							ACS	A. Elhiraika	0.5
			?Finalizing the report									X						ACS	S. Wolf	1.0
			?Publication and dissemination										X					ACS	M.A.Chemingu	1.0
																		ACS	i	1.0
																		ACS	M. Diallo	3.5
																		ACS	T. Ouedraogo	1.5
																		ACS	P5-Vacant-	0.25
																		ACS	MAS	1.0
																		ACS	P4-Vacant	1.0
																		ACS	ISPS	1.0
																		ACS	P3-Vacant	1.0
																		ACS	ISPS	
																		ACS	P2-Vacant	
																		ACS	ISPS	

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

ii) Macroeconomic policy, productive capacity and growth in Africa	EA1	IA1(a)	?Preparation of study outline	X	X													D1 - Vacant A. Mahamat A. Elhiraika M.A.Chemingu i S. Wolf M.Diallo T. Ouedraogo P5 - Vacant- MAS P4- Vacant ISPS P3 - Vacant ISPS P2 - Vacant ISPS	0.5 1.0 1.0 2.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	
iii) Financing development and fiscal policy in African countries	EA3	IA3(a)	?Preparation of study outline	X														D1 - Vacant A. Mahamat P. Osakwe B.I. Ouedraogo D. Degefa P4 - Vacant - FDS	0.5 0.5 2.5 2.0 1.0 2.5	
			?Data collection		X															
			?Drafting the report			X	X													
			- Peer Review					X												
			?Finalizing the report						X											
			?Publication and dissemination						X	X										

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

iv) Recent developments within the World Trade Organization and their potential impact on African countries	EA2	IA2(a)	?Preparation of study outline	X																			D1 - Vacant	0.5			
			?Data collection	X	X	X																	S. Karingi	2.75			
			?Drafting the report				X	X															B. Fekadu P2	2.5			
			?Peer review						X														P3-Vacant	2.5			
			?Finalizing the report							X													TINS P3-	2.5			
			?Publication and dissemination									X											Vacant TINS	1.5			
																								M.	2.5		
																								Chemingui	0.5		
																								R. Lisinge	0.5		
																								P. Robleh	0.5		
																								A.	2.0		
																								Elbeshbishi	2.0		
																								R. Lisinge	2.0		
																								H.Noor			
																								E. Louzet			
																								L6			
3) Technical material																											
Input paper to World Economic Situation and Prospects	EA1	IA1(a)	?Dat a collection									X	X										D1 - Vacant	0.5			
			?Drafting the report										X	X									A. Elhiraika	0.5			
			?Finalizing the report												X								S.Wolf	1.0			
																								P4-Vacant	1.0		
																								MAS	1.0		
																								M. Diallo			
C- Technical cooperation																											
1) Training courses, seminars and workshops																											

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Joint African Development Bank/ECA Annual Conference of African Economists	EA1	IA1(a)	? Preparing concept notes ? Preparing documents for the meeting ? Logistic and substantive support ? Servicing of the meeting ? Writing meeting report	X															D1 - Vacant P.Osakwe B.I. Ouedraogo D. Degefa P4- Vacant FDS T. Ouedraogo	1.0 2.0 2.0 2.0 2.0 2.0
2) Fellowships and grants																				
Visiting scholars, fellows and interns to enhance capacity in development issues and policy analysis, including international trade and development finance (3)	EA3	IA3(a)	? Identification of interns and fellows ?Implementation of the programme ? Writing report																D1 - Vacant A. Mahamat P.Osakwe S.Karingi A. Elhiraika S. Wolf B.I. Ouedraogo T. Ouedraogo	0.25 1.0 1.0 1.0 1.0 1.0 1.0
3) Field projects																				

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

i) Building capacity of member States and regional economic communities to increase Africa's share of international trade (through the African Trade Policy Centre) exploiting the Aid for Trade opportunities	EA2	IA2(a)	<ul style="list-style-type: none"> - Set up Trade Policy Unit - Undertake Research - Undertake Training on Trade Issues - Provide Advisory Services and Technical Cooperation - Facilitate Consensus Building 					X		X		X			X							D1 - Vacant A. Mahamat P. Robleh A. Elbishbishi R. Lisinge S. Karingi B.I. Ouedraogo H. Noor E. Louzet L6 T. Ouedraogo	0.5 1.0 8.0 8.0 7.0 1.0 0.5 2.0 2.0 4.0 2.0	
ii) Enhancing the capacity of member States to achieve macroeconomic policy convergence	EA1	IA1(a)	<ul style="list-style-type: none"> ? Visiting African countries to assess macro policy frameworks ? Assessing and evaluating status of macro convergence in the five sub-regions ? Organizing training workshops on macro economic policy convergence (2) 		X																	A. Mahamat A. Elhiraika S.Wolf M.Diallo	0.5 1.0 1.0 1.0	

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

iii) Strengthening or establishing units in member States and regional economic communities to build technical capacity for economic policy analysis	EA3	IA3(a)	- Visiting African countries to assess the economic policy making capacity - Evaluating economic policy in the countries and RECs - Organizing training workshops on tools for policy analysis (2)										NRID	P5-Vacant	0.5
														SROs	MAS
						X								A. Elhiraika	1.0
							X	X	X	X	X	X		S. Wolf	1.0
														M.A.Chemin	1.5
														gui	
														M. Diallo	

¹ Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 2: Food security and sustainable development (FSSD)
Implementing Division: Food security and sustainable development (FSSD)
Director: Mr. Josue Dione

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective : To strengthen the capacity of member States to formulate and implement policies, strategies and programmes that take into account the synergies between agriculture and the environment with a view to fostering sustainable development in Africa.

Expected accomplishments (EA)

EA1 - Improved national capacity for designing and implementing policies that take into account the interrelationships between agriculture and the environment, to be used in national sustainable development plans and strategies and other national plans and strategies to achieve food security and sustainable development

Indicators of achievement (IA)

IA1(a) - Increased number of member States with national sustainable development plans and strategies, and other national plans and strategies, including poverty reduction strategies, that incorporate interrelationships between agriculture and the environment

Performance measures

2004-2005: 15 member States

Estimate 2006-2007: 20 member States

Target 2008-2009: 30 member States

**ECONOMIC COMMISSION FOR AFRICA: Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme: 2 (Food Security and Sustainable Development)

Division: Food Security and Sustainable Development (FSSD)

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
(A) Substantive servicing of intergovernmental/expert bodies																					
<i>(i) Substantive servicing of meetings</i>																					
Sixth Session of the Committee on Food Security and Sustainable Development (CFSSD)	EA1	IA1(a)	<ul style="list-style-type: none"> Preparation of the task brief, action plan and aide memoire Meeting with Bureau of CFSSD for briefing; Preparation and dispatch of invitation letters Circulation of meeting reports and follow-up with Embassies Briefing the Permanent representatives Council in Addis Ababa Substantive servicing of the CFSSD. 		X	X												NRID ISTD SROs	Chief, ESD Isatou Gaye Charles Akol Maurice Tankou Joan Kagwanja Benjamin Banda P3 AMS Kodjo Abassa Hamdou Wane Nega Emiru	2.0 3.0 1.0 0.5 0.5 0.5 0.5 0.5 1.0	<u>Regular Budget</u> Consultants = \$9,400.00 <u>Travel - Staff to Meetings</u> = \$8,863.66 <u>Other Official Travel - Staff</u> = \$21,107.53 <u>Travel to Expert Groups</u> = \$88,923.35 <u>Extrabudgetary Resources</u> (XB)
<i>(ii) Parliamentary documentation</i>																					

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Report to the CFSSD on the implementation of WSSD Outcomes	EA1	IA1(a)	<ul style="list-style-type: none"> • Continuation of data collection, and analysis • Drafting of the report • Peer review of the report • Finalization and translation of the report • Submission of the report to the CFSSD 				X	X	X								NRID ISTD SROs	Chief ESD Isatou Gaye Charles Akol Benjamin Banda Nega Emiru	1.0 1.0 2.0 0.5 1.0		
Report to the CFSSD on the implementation of CAADP	EA1	IA1(a)	<ul style="list-style-type: none"> • Preparation of the concept Note • Collection and analysis of data and information • Drafting of the report • Review of the report • Finalization of the report • Translation of the report • Presentation to CFSSD 6 					X										SROs	Maurice Tankou Joan Kagwanja Benjamin Banda Kodjo Abassa Hamdou Wane Taro Boel Nega Emiru	2.0 1.0 1.0 0.5 0.75 0.5 2.0	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Report to the CFSSD on the Status of Food Security in Africa	EA1	IA1(a)	<ul style="list-style-type: none"> Preparation of the Task Brief and defining scope Data collection Preparation of the Report Peer Review and Finalization of the Report Presentaion of the report to CFSSD 	X														ISTD SROs	Kodjo Abassa Hamdou Wane Taro Boel	0.5 1.75 1.0		
<i>(iii) Ad hoc expert group meetings</i>																						
Monitoring and assessing progress on sustainable development in Africa: Sustainable Development Report on Africa	EA1	IA1(a)	<ul style="list-style-type: none"> Preparation of the concept note, action plan, aide memoire and action plan Preparation and dispatch of invitation letters Organizing the EGM Preparation and finalization of the EGM and evaluation report 	X	X														NRID ISTD SROs	Chief ESD Kwadwo Tutu Isatou Gaye Charles Akol Maurice Tankou Joan Kagwanja Benjamin Banda Nega Emiru	1.0 2.0 2.0 1.0 0.5 0.5 0.5 1.0	
Promoting agro-industry and agribusiness development in African Countries	EA1	IA1(a)	<ul style="list-style-type: none"> Review the Aide Memoire Identification and invitation of experts and partner institutions 	X															SROs, GPAD	Maurice Tankou Joan Kagwanja AMS P3	1.0 1.0 1.0 1.5 1.0	
<i>(i) Recurrent publications</i>			<ul style="list-style-type: none"> Servicing of the meeting Preparation of the final report of the meeting 																	Benjamin Banda Hamdou Wane Taro Boel Nega Emiru	1.0 1.0 1.0	
(B) Other substantive activities																						

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Sustainable Development Report on Africa	EA1	IA1(a)	<ul style="list-style-type: none"> Review and updating of task brief Drafting review reports; Circulation of review reports for peer review Submission of draft reports to EGM; Finalization of review reports; Consolidating SDRA; Finalization of SDRA Publication of the SDRA 	X	X	X	X	X	X	X	X	X	X	X	X	X	NRID SROs	Chief ESD Kwadwo Tutu Isatou Gaye Charles Akol Maurice Tankou Joan Kagwanja Benjamin Banda Hamdou Wane Nega Emiru	2.0 1.0 1.5 4.0 0.5 0.5 0.5 1.25 1.0	
(ii) Non-recurrent publications																				
Public-private partnerships in agro-industry and agribusiness (2008)	EA1	IA1(a)	<ul style="list-style-type: none"> Review of the concept note Drafting the report Review of the draft report at the EGM Identification and recruitment of consultants for editing/finalizing the report 	X	X	X	X	X	X	X	X	X	X	X	X	X	SROs, IDEP All ECA Divisions	Maurice Tankou Joan Kagwanja AMS P3 Benjamin Banda Hamdou Wane Nega Emiru	1.5 1.5 1.0 1.0 0.75 1.0	
(iii) Special Events																				

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

High level Meeting on Public-Private partnerships in Agro-Industry and Agribusiness	EA1	IA1(a)	<ul style="list-style-type: none"> • Contacting SRO-EA, GPAD, UNIDO, UNCTAD to jointly organize the side event • Translation and printing of the study on PPPs in Agro-industry and Agribusiness in Africa • Preparation of a policy briefing pamphlet on PPPs in Agriculture • Preparation of PowerPoint Presentation • Holding of a side Event during AU Summit • Presentation on PPP in agro-industry and agribusiness to the UNIDO Workshop 		X	X	X	X																									
<i>(iv) Technical material</i>																																	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Database on African Agricultural Markets	EA1	IA1(a)	<ul style="list-style-type: none"> Identify and recruit consultant Development of the virtual database and prepare a project document In house seminar to review the virtual database and the project document Missions to RECs and relevant institutions and development of the database Creation of the database on ECA portal (Warehouse) 	X	X											ACS TFED ISTD	Maurice Tankou Joan Kagwanja Benjamin Banda Taro Boel AMSS P3 Nega Emiru	1.0 1.0 2.5 1.0 1.0 1.0			
(C) Technical cooperation																					
(ii) Training (Seminars, workshops and symposia)																					
Workshops on institutional and strategic frameworks for sustainable development for 60 professionals and policymakers <i>(iii) Field projects</i>	EA1	IA1(a)	<ul style="list-style-type: none"> Preparation of task brief/aide memoire Preparation of workshop background documents Organization of the workshops 			X	X											SROs All Division s	Chief, ESD Isatou Gaye Charles Akol	1.5 1.5 0.5	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Capacity building in support of land policy and administrative reforms	EA1	IA1(a)	<ul style="list-style-type: none"> Finalize the background document on Land Indicators Collate, review and refine indicators Develop mechanisms for assessing progress on land reforms Develop and maintain a web-based facility, VALPAF Develop and maintain a database of land information Develop and maintain a database of land experts Prepare training materials for land policy training workshops 	X	X	X	X	X	X	X	X	X	X	X	X	X	X	ISTD OES SROs	Maurice Tankou Joan Kagwanja Benjamin Banda Taro Boel Charles Akol P3 AMS	1.0 2.5 0.5 0.5 0.5 0.5
Climate and Development Programs in Africa	EA1	IA1(a)	<ul style="list-style-type: none"> Mobilization of resources for ClimDev-Africa and ACPC; Establishment of ACPC and Implementation of operational activities of ClimDev. 	X														SROs NRID ISTD ACS	Chief, ESD Kwadwo Tutu Isatou Gaye Charles Akol Maurice Tankou Joan Kagwanja P3 AMSS Nega Emiru	2.0 1.0 1.0 1.0 0.5 0.5 0.5 1.0

⁵ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Promoting Biofuel Development for Sustainable Development in Africa	EA1	IA1(a)	<ul style="list-style-type: none"> Preparation of the task brief Preparation and submitting a Project proposal for funding Preparation of TOR, and recruitment of consultants Undertaking the study Organizing Sub-regional validation meetings Developing and managing biofuel database 	X	X													NRID	Kodjo Abassa	2.0		
						X	X											ISTD	Hamdou Wane	2.5		
																		GPAD	Taro Boel	3.0		
									X	X								SROs	Pancrase	1.0		
									X										Niyimbona	0.5		
																			Kodjo Busia	2.0		
																			Dozie			
																			Egzabalike			
									X	X	X	X	X									
Trade and Environment linkages (FSSD contribution to the trade and environment component of ATPC II)	EA1	IA1(a)	<ul style="list-style-type: none"> Finalization of TORs Recruitment of consultants Supervising the work of consultants Consultations missions with Selected RECs missions to the Review consultants' reports 	X	X														TFED	Chief ESD	1.0	
								X											ACGS	Kwadwo Tutu	2.0	
									X	X									NRID	Isatou Gaye	0.5	
																			SROs	Charles Akol	0.5	
																				Benjamin	0.5	
																				Banda	1.5	
																				Hamdou Wane		
										X	X	X										

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Sustainable Modernization of Agricultural and Rural Transformation (SMART) Project (DA)	EA1	IA1(a)	<ul style="list-style-type: none"> • Preparation, dissemination and using of video materials for promotion of SMART indicators and best practices. • Establishment of a SMART-related network with benchmark sites in up to 30 countries of sub-Saharan Africa • Convening of three SMART training workshops in the Western, Sahel, Central, and Southern regions of Africa 	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	ISTD SRO-CA SRO-SA SRO-WA.	Kodjo Abassa Taro Boel Alex Tindimubona Jean Luc Mastaki Ochozias Betrand Tachago Maurice Tankou Joan Kagwanja Benjamin Banda Nega Emiru	5.0 3.0 2.0 2.0 2.0 0.5 0.5 0.5 0.5
				X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X			
Project Proposal on Implementation of UN-BIOTECH	EA1	IA1(a)	<ul style="list-style-type: none"> • Preparation of Status Report on Biotech & Biofuel • Organizing Steering Committee meeting • Organizing Validation meeting 	X	X																		Kodjo Abassa Taro Boel	2.0 1.0

⁵ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 3: Governance and public administration (GPAD)

Implementing Division: Governance and public administration (GPAD)

Director: Mr. Okey Onyejekwe

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective : To promote good governance practices for all sectors of society, including civil service, public sector, private sector development and civil society, and to support the African Peer Review Mechanism process.

Expected accomplishments (EA)

Indicators of achievement (IA)

EA1 - Enhanced institutional and organizational capacities for democratic governance, human rights and peacebuilding to enable African States to implement regional and international goals and commitments, including the New Partnership for Africa's Development, the African Peer Review Mechanism and the targets of the Millennium Declaration

IA1(a) - Increased number of countries and regional economic communities applying best practices and policies in democratic governance, human rights and post-conflict reconstruction and development frameworks within the context of the African Peer Review Mechanism process

Performance measures

2004-2005: 3 countries/regional economic communities

Estimate 2006-2007: 5 countries/regional economic communities

Target 2008-2009: 10 countries/regional economic communities

EA2 - Increased capacity of African countries to enhance performance and promote a sense of responsibility, ownership, accountability and transparency in their civil service and public organizations

IA2(a) - Increased number of countries devising procedures, including formulating and implementing policies and programmes in the public sector for improved performance and transparency resulting in frequent reporting on and better use of public resources

Performance measures

2004-2005: 5 countries

Estimate 2006-2007: 8 countries

Target 2008-2009: 12 countries

EA3 - Enhanced partnerships between the private and public sectors, and civil society in the formulation and implementation of development policies and

IA3(a) - Increased number of countries adopting participatory development approaches in policy formulation and implementation

programmes as well as service delivery

Performance measures

2004-2005: 4 countries

Estimate 2006-2007: 8 countries

Target 2008-2009: 12 countries

**ECONOMIC COMMISSION FOR AFRICA Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme 3: Governance and Public Administration Division

Division: Governance and Public Administration (GPAD)

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(a) Servicing of intergovernmental and expert bodies (regular budget):																			
(a)(i) Substantive servicing of the first session of the Committee on Governance and Popular Participation (2009)	EA1	IA1(a)	1) Servicing the meeting of the Committee on Governance and Popular Participation a) Selection of participants; b) Conducting of meeting; c) Report of the meeting				X	X	X								All Okey K Busia Said Cho Jalal	1 1 1 0.5 1	Regular Budget Consultants= \$124,408.00 Travel - Staff to Meetings= \$25,106.94 Other Official Travel - Staff= \$36,264.35 Travel to Expert Groups= \$29,700.77 Extrabudgetary Resources (XB)

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
(a)(ii) Parliamentary documentation: two reports to the Committee on Governance and Popular Participation on: (i) Governance and the fight against corruption and (2008); Proposed to deliver in 2009	EA1	IA1(a)	2) Preparation of the parliamentary report on Governance and the Fight Against Corruption		X	X	X	X										Said Mangué Kaleb Guy	1.5 2 1.5 2	
(ii) private sector development in Africa (2008);	EA3	IA3(a)	2) Preparation of the parliamentary report on Private Sector Development in Africa		X	X	X	X								X		Cho J Gonsalves	1 1	
(a)(iii) Two ad hoc expert group meetings:																				
(ii) Innovations and best practices in public sector reforms June (2009);	EA2	IA2(a)	1) Servicing the ad hoc expert group meeting: a) Selection of participants; b) Conducting of meeting; c) Report of the meeting			X	X	X	X									Said Mangué Kaleb Guy Okey	1 2 1.5 2 2	
(iii) Business opportunities and private sector	EA3	IA3(a)	1) Servicing the ad hoc expert group			X	X	X	X									Cho J	1 1.5	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
development June (2009);			meeting: a) Selection of participants; b) Conducting of meeting; c) Report of the meeting															Gonsalves		
(b) Other substantive activities (regular budget/extra budgetary):																				
(b)(i) Two recurrent publications: African Governance Report III (AGR) (2009); Continuous activity	EA1	IA1(a)	1) Selection of National research Institutions; 2) Selection of consultants; 3) Conducting workshops; 4) Undertaking field mission 5) Preparing AGR 6) Disseminating AGR.				X	X	X	X	X	X	X	X	X	X	X	Okey Said Emebet Kamara Mangue Other professional staff members	3 2 5 3 2 2	
Report on Mutual Review of Development Effectiveness (MRDE) (2009); Continuous activity	EA2	IA2(a)	1) Selection of experts; 3) Conducting workshops; 4) Preparing MRDE report; 5) Disseminating	X	X	X	X	X	X	X	X	X	X	X	X	X	X	Okey Said Gonzalez	2 1 7	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
			MRDE report																	
(b)(ii) Four Non-recurrent publications:																				
(ii) Innovations in public sector reforms: best practices (2009);	EA2	IA2(a)	a) Reviewing literature; b) Preparing outline; c) Drafting; d) Conducting seminar; e) Finalizing paper		X	X	X	X										Said Mague Kaleb D Guy	1 2 1.5 2	
(iii) Enhancing the capacity of African SMEs to reap the benefits of international trade opportunities (2009);	EA3	IA3(a)	a) Reviewing literature; b) Preparing outline; c) Drafting; d) Conducting seminar; e) Finalizing paper			X	X	X	X									Cho J Gonsalves	1 1. 5	
(iv) Promoting investment opportunities and private sector development in Africa (Proposed to deliver in 2009);	EA3	IA3(a)	a) Reviewing literature; b) Preparing outline; c) Drafting; d) Conducting seminar; e) Finalizing paper		X	X	X	X	X								NRID TFED SRO-SA SRO-NA	Cho J Gonsalves	1 1. 5	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*				
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M					
(v) Comparative analysis of countries undertaking the African Peer review Mechanism (APRM) process (2009)	EA1	IA1(a)	a) Reviewing literature; b) Preparing outline; c) Drafting; d) Conducting seminar; e) Finalizing paper		X	X	X	X	X									K Busia H Youssouf	3 3				
(b)(iii) Exhibits, guided tours, lectures:																							
Two guided tours to enhance the capacity of African business leaders to develop and exploit international market opportunities (one to deliver in 2008, and one to deliver in 2009);	EA3	IA3(a)	Implementing Business Forum and guided tours														X	X	X	NRID	Cho J Gonsalves	1 1	
(b)(iv) Booklets, pamphlets, fact sheets, wall charts, information kit: country governance profiles;	EA2	IA2(a)	a) Reviewing literature; b) Preparing outline; c) Drafting; d) Reviewing country governance profiles e) Finalizing country profiles																		Selected AGR team members Guy Gonzague	2 2	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
(b)(v) Special event: Forum on the promotion of investment opportunities and private sector development in Africa July 2009;	EA3	IA3(a)	Literature review; Concept note and Issue paper; Background papers; Workshop	X	X	X	X	X	X	X								NRID TFED SRO-SA And other SROs	Cho Gonsalves	1. 5 1. 5	
(b)(vi) Technical material: promotional material on best practices of civil society; (2008);	EA3	IA3(a)	Data collection; Drafting				X	X	X									Jalal A Emebet Kamara	2 2 2. 5		
(c) Technical cooperation (regular budget/extra budgetary):																					
(c)(i) Group training (seminars, workshops, symposia): (i) One three-day workshop for approximately 20 professionals on building capacity to support the development of SMEs in Africa 2009;	EA3	IA3(a)	1) Preparing training materials 2) Selecting consultants 3) Servicing workshop 4) Preparing report					X	X					X	X		NRID	Cho J Gonsalves	1 1		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
(c)(ii) Fellowships: three visiting scholars, fellows and interns to enhance national capacities on governance issues, strengthen civil society organizations and public administration institutions;	EA2	IA2(a)	1) Giving assignments 2) Supervising and Coaching																Said	1.5	
(c)(iii) Field projects (5):																					
• Monitoring and assessing progress towards good governance in Africa	EA1	IA1(a)	1) Field missions 2) Conducting workshops 3) Preparing reports				X	X	X	X	X	X	X	X	X	X			AGR team: Said Guy Emebet	1 1 2	
• Promote and strengthen partnerships and participatory development process	EA3	IA3(a)	Produce outline; Complete desk review; Select countries; Mapping of participatory development process				X	X	X	X	X	X	X	X					Jalal A Emebet Kamara	3 2 2 5	
• Supporting the development of small and medium-sized enterprises in Africa;	EA3	IA3(a)	Produce outline; Research on business networking; Select partners; Establishing networking			X	X	X	X	X				X	X			AfDB	Cho J Gonsalves	1 1	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
<ul style="list-style-type: none"> Building capacity of key governance public institutions and civil society organizations in selected post-conflict countries. 	EA3	IA3(a)	1) Conducting workshops 2) Preparing reports 3) Undertake field missions						X	X	X	X	X	X	X	X	AfDB/AU/ECA	Said Jalal, Guy	1 2 1	
<ul style="list-style-type: none"> Supporting Africa peer review mechanism process: Developing a simplified monitoring and evaluation system for the National Plan of Action (NPA) through conducting field studies on the challenges and best practices facing the implementation of the APRM 	EA1	IA1(a)	Preparation guideline to integrate and monitor PoA in four countries		X	X	X	X	X	X	X	X	X	X	X		K Busia H Yousso uf	7 7		
ADDITIONAL OUTPUTS																				
Parliamentary documentation: the role of the APRM process in enhancing popular participation in governance	EA1	IA1(a)	a) Reviewing literature; b) Preparing outline; c) Drafting;																	
Workshop:	EA1	IA1(a)	a) Servicing the																	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions SROs	Staff responsible and direct time:		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
Parliamentarians from APRM participating countries			workshop: b) Selecting participants; c) Conducting workshops in Anglophone and Francophone countries. d) Reporting on the workshops																
Technical and Advisory Services for APRM participating countries	EA1	IA1(a)	Participate in APRM support missions, follow-up missions and review missions																
Special event: African Civil Society Forum	EA1	IA1(a)	1) Servicing the Forum: a) Selecting participants; b) Conducting meeting; c) Reporting on the meeting		X	X	X	X	X	X	X							Jalal A Emebet Kamara	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 4: Information and science and technology for development (ISTD)

Implementing Division: Information and science and technology for development (ISTD)

Director: Ms. Aida Opoku-Mensah

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To strengthen and sustain an African information society, as well as develop capacity for the formulation, adaptation and implementation of appropriate science and technology policies and programmes.

Expected accomplishments (EA)

EA1 - Improved capacity of African countries to formulate and implement inclusive and gender-sensitive policies and strategies designed to harness information for development

EA2 - Improved availability and use of information for development at the national, subregional and regional levels

Indicators of achievement (IA)

IA1(a) - Increased number of countries that have formulated national information and communication infrastructure and spatial data infrastructure policies and plans

Performance measures

2004-2005: 18 countries

Estimate 2006-2007: 26 countries

Target 2008-2009: 30 countries

IA2(a) - Increased number of national, subregional and regional initiatives, including pilot programmes designed to harness information for development

Performance measures

2004-2005: 17 initiatives and pilot programmes designed

Estimate 2006-2007: 24 initiatives and pilot programmes designed

Target 2008-2009: 30 initiatives and pilot programmes designed

IA2(b) - Increased number of capacity-building projects for establishing the knowledge economy at the national, subregional and regional levels

Performance measures

2004-2005: 17 capacity-building projects

Estimate 2006-2007: 24 capacity-building projects

Target 2008-2009: 29 capacity-building projects

EA3 - Improved capacity of member States to design and implement policies and programmes related to the promotion of appropriate science and technology to address Africa's development challenges and priorities

IA3(a) (c) Increased number of countries that have formulated and implemented policies and programmes related to science and technology through ECA activities

Performance measures

2004-2005: 10 countries

Estimate 2006-2007: 18 countries

Target 2008-2009: 26 countries

**ECONOMIC COMMISSION FOR AFRICA: Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme: Harnessing Information and Science and Technology for Development

Division: Information and Science and Technology for Development

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(a) Substantive servicing of expert and intergovernmental bodies																			
(i) Substantive servicing of meetings																			
First session of the Committee on Development Information, Science and Technology	EA1	IA1(a)	<ul style="list-style-type: none"> - Preparatory activities - Consultations (Division, ECA, member states, partners) - Identification of theme, agenda, format, launching of website - Follow-up activities 	X	X	X	X	X	X	X						SROs All divisions	Andre Paul Dozie Malcolm Makane F. Thierry A. Sizo M. Mohamed T. Eskedar N. Hope Chavula Sultan M. Afework T. Girma D. Alex T. Hamel J. Asfaw Y.	1.50 0.25 0.25 1.50 0.25 0.25 0.25 0.25 0.25 1.00 0.25 0.25 0.25 1.00 1.00 1.00	Regular Budget Consultants = \$37,797.08 Travel - Staff to Meetings= \$6,731.25 Other Official Travel - Staff= \$28,517.40 Travel to Expert Groups= \$98,235.27 <u>Extrabudgetary Resources (XB)</u>
(ii) Parliamentary Documentation																			

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
Report to the Committee on Development Information, Science and Technology (1)	EA1	IA1(a)	<ul style="list-style-type: none"> - Preparatory activities - Consultations (Division, ECA, member states, partners) - Identification of theme, agenda, format, launching of website - Follow-up activities 	X	X	X	X	X	X	X							SROs All division s	Makane F. Thierry A. Sizo M. Mohamed T. Eskedar N. Hope Chavula Afework T. Girma D Alex T. Hamel J. Asfaw Y.	0.25 0.25 0.25 0.25 1.00 0.25 0.25 1.00 1.00 1.00	
(iii) Ad-hoc expert group meetings																				
African Technical Advisory Committee Meeting	EA1	IA1(a)	<ul style="list-style-type: none"> - Preparation of meeting outlines - Selection of participants, arrangement of logistics, invitation letters, reproduction of background materials - Compilation and dissemination of 				X	X	X	X	X	X						Makane F. Thierry A. Sizo M. Mohamed T. Eskedar N. Hope Chavula Afework T. Girma D	0.25 0.15 0.15 0.15 0.50 1.25 0.25 0.25	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			the final report, presentation of the report to the First Session of the Committee on Development Information, Science and Technology																
(i) Recurrent Publications																			
(ii) Non-recurrent publications																			
Legal and regulatory frameworks for the knowledge economy (output originally planned in 2008)	EA2	IA2(a)	Preparation of TOR and concept paper, recruitment of a consultant, compilation of the paper, editing, translation and printing of the document, dissemination			X	X	X	X	X	X	X	X	X	X		Makane F. Thierry A. Sizo M. Mohamed T. Eskedar N. Hope Chavula	0.25 0.25 0.25 0.25 1.50 1.00	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
Compendium of science and technology policies, institutions, management and practices in Africa	EA3	IA3(a)	Increased number of countries that have formulated and implemented policies and programmes related to science and technology through ECA activities	X	X	X	X	X	X									Alex T. Hamel J. Asfaw Y	3.0 3.0 3.0	
Implementation of STI activities: the experience of the East African Community	EA3	IA3(a)	Increased number of countries that have formulated and implemented policies and programmes related to science and technology through ECA activities			X	X	X	X	X	X							Alex T. Hamel J. Asfaw Y	3.0 3.0 3.0	
(b) Other substantive activities																				
(iii) Exhibits, tours and lectures																				
Exhibitions for policy-makers, during major meetings, on the	EA2	IA2(a)	Exhibits: (i) During AUC Summit of heads of states (joint with AUC);	X	X	X	X	X	X	X	X	X	X	X	X			Andre Paul Dozie	1.0 0.5 0.25	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
use of information sources and services			(ii) during UNGEGN; (iii) ESRI-EA User Conference. Invited Lectures: (i) Keynote during International Technical Meeting of Institute of Navigation; (ii) workshop for sustainable development in navigation studies and technology.																
Exhibitions for policy-makers, during major meetings, on the use of information sources and services	EA2	IA2(a)	Organizing exhibitions during StatCom-Africa 20-24 Jan; Sci with Afric 3-7 Mar; AARSE Oct/Nov and other events during the year	X		X							X				ACS ACGS SROs		
			Organizing exhibitions, capacity building training, market places, sensitization activities and			X	X	X	X	X	X	X	X	X	X			Sultan M. Afework T. Girma D.	4.75 3.00 2.00

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			analysis of feedbacks																
			Contribute to the organizing committee			X						X	X	X	X	X			
(iv) Books, fact sheets, wall charts, information kits																			
Position paper on Spatially-enabled Government Services	EA2	IA2(a)	Finalize report of sabbatical programme	X	X	X	X	X										Dozie	2.5
Development of policy briefs and position papers on knowledge economy issues	EA2	IA2(a)	- Determine main theme and focus areas - Locate and collect relevant literature, draft review, peer review - Finalize and produce, disseminate.					X	X	X	X	X	X					Eskedar N. Hope Chavula Afework T. Girma D	0.25 1.25 0.50 0.50
(v) Technical Material																			
Development of spatial databases on fundamental and thematic datasets for the ECA node of the African Regional	EA2	IA2(a)	Continuous maintenance of metadata nodes for Ethiopian Natural Resources Metadatabase, AWICH, MAFA,	X	X	X	X	X	X	X	X	X	X	X	X	X		Paul	0.25

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
Geospatial Data Infrastructure			RECTAS, RCMRD																		
			Extend transport data collection with new information from AUC to develop Atlas of transport and energy infrastructure; develop strategy with AUC for data collection and continuous maintenance to support AUC PIDA initiative	X	X	X	X	X	X	X	X	X	X	X	X				Andre Dozie	1.0 1.0	
			Gazetteer application, jointly with UNGEGN	X	X	X	X	X	X	X	X	X	X	X	X				Paul	3.5	
			Develop climate database jointly with Climate Centre; acquisition of remote sensing data; preparation of commodity value chain database	X	X	X	X	X	X	X	X	X	X	X	X				Dozie Andre	1.0 2.5	
			Updates to MDG Mapper	X	X	X	X	X	X	X	X	X	X	X	X				Paul Dozie	1.75 0.5	
			Sub national data	X	X	X	X	X	X	X	X	X	X	X	X				Paul	1.75	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(vi) Substantive Servicing of Inter Agency Meetings																			
Inter-Agency and Regional Centres	EA3	IA3(a)	Prepare ECA's contribution to SG's report on uses of outer space, attend meeting and participate in finalizing report; Represent ECA in Governing Council of RECTAS, RCMRD, AOCRS to ensure activities aligned to ECA's programme	X	X	X	X	X	X	X	X	X	X	X	X		Andre Dozie Paul	1.5 0.25 0.25	
Meeting of the Committee on the follow -up to the World Summit on Information Society	EA1	IA1(a)	Preparation of meeting outlines, selection of participants, arrangement of logistics, invitation Letters, reproduction of materials, compilation and dissemination of final report.						X	X	X	X	X			Makane F. Thierry A. Sizo M. Mohamed T. Eskedar N.	1.50 1.50 1.50 1.00 2.00		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
(c) Technical Cooperation																				
Technical courses, seminars, workshops																				
Seminar on legal and regulatory frameworks for the knowledge economy	EA1	IA1(a)	Preparation of seminar outlines, selection of participants and resource persons, logistical arrangements, invit. letters, reproduction of materials, compilation and dissemination of final report																Makane F. Thierry A. Sizo M. Mohamed T. Eskedar N.	1.50 1.50 1.50 1.00 2.00
Workshop on science, technology and innovation systems	EA3	IA3(a)	Preparation of workshop outlines, selection of participants and resource persons, logistical arrangements, invitation letters, reproduction of materials, compilation and dissemination of final report	X	X	X													Alex T. Hamel J. Asfaw Y	1.00 1.00 1.00
(ii) Fellowships and grants																				

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
One fellowship to enhance national capacities for the utilization of information and communication technologies	EA1	IA1(a)	Identification of the fellow, research topic and modality of fellowship, publication of outputs	X	X	X	X	X	X	X	X	X	X	X	X	X		Eskedar N. Hope Chavula Sultan M. Afework T. Girma D.	0.50 1.25 0.50 0.50 0.50	
Field Projects																				
African Reference Framework to promote and harmonize geodetic networks in Africa (1), GMES, GEO, MAfA, National/Regional SDI	EA2	IA2(a)	Coordination of AFREF project; Continuation of work on MAfA, Fundamental data sets, etc. Liaison with partners	X	X	X	X	X	X	X	X	X	X	X	X	X		Dozie Andre Paul	1.5 1.0 0.25	
ITCA	EA2	IA2(a)		X	X	X	X	X	X	X	X	X	X	X	X	X		Eskedar N. Hope Chavula Sultan M. Afework T. Girma D.	0.50 0.50 4.00 0.50 1.50	
Promoting the information society in Africa with focus on new trends (MDGs and Indicators)	EA1	IA1(a)	Identification of themes and events, scope of work and form, production of the materials and packaging and	X	X	X	X	X	X	X	X	X	X	X	X	X		Malcolm Makane F. Thierry A. Sizo M. Mohamed T. Eskedar N.	2.00 1.50 2.00 1.50 2.75 2.00	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			dissemination														Hope Chavula Afework T. Girma D	2.00 3.50 2.50	
Group training on building STI capacity in Africa, to develop links between STI, research and development and economic development	EA3	IA3(a)	Preparation of group training outlines, selection of participants and resource persons, logistical arrangements, invit. letters, reproduction of materials, compilation and dissemination of final report		X	X	X	X									Alex T. Hamel J. Asfaw Y	1.0 1.0 1.0	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 5: Economic cooperation and regional integration
Implementing Division: NEPAD and regional integration division (NRID)
Director: Mr. Abdalla Hamdok

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To promote effective economic cooperation among member States and strengthen the process of regional integration in Africa through enhanced intra-African trade and physical integration, with particular emphasis on infrastructure and natural resources development.

Expected accomplishments (EA)	Indicators of achievement (IA)
EA1 - Strengthened national capacity for policymaking in the areas of intra-African trade for development and regional integration	IA1(a) - Increased number of countries harmonizing their national policies towards achieving regional integration in accordance with the adopted conventions and protocols <i>Performance measures</i> 2004-2005: 3 countries Estimate 2006-2007: 6 countries Target 2008-2009: 8 countries
EA2 - Increased national capacity in adopting policies and implementing programmes for infrastructure and natural resources development and other regional public goods with a view to promoting intraregional trade and regional integration	IA2(a) - Increased number of policies and programmes adopted and implemented by African countries and regional economic communities to strengthen and develop infrastructure and natural resources as well as other regional public goods <i>Performance measures</i> 2004-2005: 15 policies and programmes adopted Estimate 2006-2007: 20 policies and programmes adopted Target 2008-2009: 25 policies and programmes adopted
EA3 - Enhanced coherence, coordination and cooperation among United Nations agencies in support of the implementation of NEPAD at the regional and subregional levels	IA3(a) - The number of joint activities and programmes undertaken at the regional and subregional levels <i>Performance measures</i> 2004-2005: 9 joint activities and programmes

Estimate 2006-2007: 10 joint activities and programmes

Target 2008-2009: 14 joint activities and programmes

(ii) The number of overlapping programmes that are merged

Performance measures

2004-2005: 5 overlapping programmes merged

Estimate 2006-2007: 7 overlapping programmes merged

Target 2008-2009: 7 overlapping programmes merged

EA4 - Improved cooperation and coordination between United Nations agencies and the African continental organizations (African Union, African Development Bank and the regional economic communities) for the effective implementation of NEPAD at the regional and subregional levels

IA4(a) - An increase in the number of memorandums of understanding signed collectively or bilaterally between United Nations agencies and the African Union, the African Development Bank and the regional economic communities, aiming at strengthening joint programming and/or joint implementation of activities or programmes in support of NEPAD at the subregional and regional levels

Performance measures

2004-2005: 5 memorandums of understanding signed

Estimate 2006-2007: 7 memorandums of understanding signed

Target 2008-2009: 7 memorandums of understanding signed

IA4(b) - An increase in the number of programmes and projects implemented under those memorandums of understanding

Performance measures

2004-2005: 2 programmes/projects implemented

Estimate 2006-2007: 4 programmes/projects implemented

Target 2008-2009: 7 programmes/projects implemented

**ECONOMIC COMMISSION FOR AFRICA Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme: ECONOMIC COOPERATION AND REGIONAL INTEGRATION

Division: NEPAD AND REGIONAL INTEGRATION DIVISION (NRID)

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(a) Substantive servicing of intergovernmental and expert bodies																			
<i>(i) ECA – Committee on Regional Cooperation and Integration:</i>																			
Substantive servicing																			
Sixth Session of the Committee on Regional Cooperation and Integration	EA1	IA1(a)	- Prepare task brief, agenda and programme of work - Prepare and send invitations letters - Organize and service meetings - Prepare and disseminate report of meetings					X	X									J. Atta-Mensah* 1.0 D. Tanoë 1.0 G. Tessema 1.0 I. Kahoui 1.0 A. Pedro 0.5 P. Niyimbona 0.5 M. T. Guiebo 0.5 O. Maponga 0.5	Regular Budget Consultants= \$160,461.15 Travel - Staff to Meetings= \$94,303.03 Other Official Travel - Staff= \$148,149.14 Travel to Expert Groups= \$63,263.46
Servicing of the Annual Meeting of the Regional Coordination Mechanism of UN	EA3	IA3(a)	- Prepare task brief, agenda and programme of work - Prepare and send	X	X	X	X	X	X	X	X	X	X	X	X	ICS	E. Nnadozie* 1.5 R. Omar-Clinton 0.25 E. Ateem 0.25	Extrabudgetary Resources (XB)	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
agencies and organizations working in support for the implementation of NEPAD			invitations letters - Organize and service meeting - Prepare and disseminate report of meeting																	
Parliamentary Documentation:																				
Issues paper to the meeting of the United Nations Leadership Community in Africa on improving the effectiveness of UN entities in delivery and responding to new and growing challenges in Africa.	EA3	IA3(a)	- Preparation of the paper - Review of the paper - Finalization of the paper							X	X	X	X					E. Nnadozie* E. Ateem R. Omar-Clinton	0.25 1.00 0.50	
Report to the annual sessions of the meeting of Regional Coordination Mechanism of United Nations agencies and organizations working in Africa in support of operationalizing the	EA3	IA3(a)	- Preparation of the report - Review of the report - Finalisation and presentation of report to the RCM Meeting									X	X	X			SROs All Divisions UN Cluster Focal Points	E. Nnadozie* E. Ateem R. Omar-Clinton	0.25 1.00 0.50	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
framework for the ten-year capacity building programme for the African Union, including the NEPAD programme																			
Report to the annual meetings of the ministerial session of ECA subregional offices on the United Nations system wide support to the implementation of AU/NEPAD at the sub-regional level	EA3	IA3(a)	- Preparation of the report - Review of the report - Finalisation and presentation of report to the ICE Meeting	X	X	X	X	X								SROs	E. Nnadozie* E. Ateem R. Omar-Clinton	0.25 0.50 1.00	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
Report to the forty-third session of the ECA Commission/Conference of African Ministers of Finance, Planning and Economic Development on UN system-wide support for NEPAD	EA4	IA4(a)	- Preparation of the report - Review of the report - Finalization of the report		X	X	X	X										E Nnadozie* 0.50 E Ateem 1.00 R. Omar-Clinton 0.50	
Paper on transport, energy, water and mineral resources development for the Sixth Session of the Committee on Regional Cooperation and Integration	EA2	IA2(a)	- Compilation of various inputs to the paper - Drafting the various components of the paper - Consolidation of the components of the paper						X	X								Antonio Pedro 1.0 Pancrace 1.0 Niyimbona 1.0 Oliver Maponga 1.0 M.T. Guiebo 1.0 Rober Lisinge 1.0 Mkhululi Ncube 1.0 A. Gebremariam 1.0	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
African Regional Implementation Meeting (RIM) to provide a regional input to the work of the 2010 meeting of the United Nations Commission on Sustainable Development (UNCSD)	EA2	IA2(a)	- Undertake research to identify the issues and acquire data and information - Draft Africa Regional Review Report on Mining and Transport						X	X	X	X	X					A. Pedro	1.0	
														X	X			O. Maponga	2.0	
																		M. T. Guiebo	0.25	
																		Aster Gebremariam	0.25	
Implementation of regional integration and transport policies and programmes	EA1	IA1(a)	- Develop methodology for regional integration and transport policies implementation surveys - Mission planning - Develop questionnaires - Visit RECS and member states for consultations and data collection - Data analysis - Report writing		X	X												J. Atta-Mensah*	0.5	
																		D. Tanoe	0.5	
							X	X										G. Tessema	0.5	
							X											I. Kahoui	0.5	
								X	X									M. T. Guiebo	0.5	
										X										
											X									

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
Progress achieved in intra-African trade	EA1	IA1(a)	<ul style="list-style-type: none"> - Develop empirical methodology for analyzing intra-African trade flows and intra-African trade potential - Identify variables to be used the model - Develop methodology for demand and supply surveys with the REC subregions - Mission planning - Develop questionnaires - Visit RECS and member states for consultations and data collection - Data analysis - Report writing 		X	X	X	X										J. Atta-Mensah*	0.5	
																		D. Tanoë	0.5	
																		G. Tessema	0.5	
																		I. Kahoui	0.5	
(ii) Ad-hoc expert Group																				
The Annual UN Water/Africa coordinating group meetings	EA2	IA2(a)	<ul style="list-style-type: none"> - Meeting coverage - Report preparation 															AU	A.	1.0
																		UN-Agencies	Gebremariam	0.5
																		NEPAD Secretariat	A. Adeyemi	
																		AfDB		

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
The Annual UN Energy/Africa coordinating group meetings	EA2	IA2(a)	- Consult ion on modalities of holding the next Annual meeting - Prepare and dispatch invitations and agenda of the meeting - Servicing the meeting including preparation of the report			X												P. Niyimbona* 0.5 Oliver Maponga 0.5	
Ad hoc expert groups: Assessing progress in advancing the NEPAD programme five years later	EA3	IA3(a)	- Identification of participants - Sending invitations - Preparation of agenda - Servicing of the meeting - Preparation of the report of the meeting		X	X	X	X	X	X	X	X				SROs	E. Nnadozie* 1.00 R. Omar-Clinton 1.00		
Ad Hoc Expert Group Meeting on enhancing the African Peer Review Mechanism (APRM) process	EA4	IA4(a)	- Identification of participants - Sending invitations - Preparation of agenda - Servicing of the meeting - Preparation of the report of the meeting	X	X	X	X	X	X	X	X	X			APRM activity in GPAD	K.Busia 1.00 H.Yousouf 1.00			

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(b) Other substantive activities																			
(i) Recurrent Publication:																			
African Water Development Report (AWDR II, 2008)	EA2	IA2(a)	- Develop TOR - Commission Sub Regional AWDRs and follow-up with focal points - Commission AWDR 2008 Synthesis and follow up with consultant - Organize Peer Reviews Workshops for the Sub Regional and Synthesis AWDR 2008.														All SROs	A. Pedro* 0.25 A. Gebremariam 2.0	
Assessing Regional Integration In Africa (ARIA IV)	EA1	IA1(a)	- Prepare TOR - Recruitment of 2 consultants - Develop empirical methodology for analyzing intra-African trade flows and intra-African trade potential - Identify variables to														RECs SROs TFED AUC AfDB	J. Atta-Mensah* 2.5 D. Tanoe 2.5 G. Tessema 2.5 I. Kahoui 2.5 A. Pedro 1.0 P. Niyimbona 1.0 M. T. Guiebo 1.0	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
			be used the model - Develop methodology for demand and supply surveys with the REC subregions - Mission planning - Develop questionnaires - Visit RECS and member states for consultations and data collection - Data analysis - Report writing																	
(ii) Non-recurrent Publications																				
A five-year review of the NEPAD Short-term Action Plan: status of energy and transport development in Africa	EA2	IA2(a)	- Organize field missions for Consultant - Liaise with Consultant in drafting Report - Review draft Report - Submit draft Report to external review - Finalize the Report		X	X												SROs, NEPAD Secretariat, AUC.	A. Pedro* 0.5 P. Niyimbona 3.0 M. T. Guiebo 0.5 R. Lisinge 1.0	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
Enhancing road safety in Africa: Learning from best practices	EA2	IA2(a)	<ul style="list-style-type: none"> - Compile best practices on road safety management and disseminate results - prepare the TOR for the recruitment of a consultant - recruit a consultant - undertake field missions - review the report - and convene a seminar on road safety in Africa. 											X	X		SROs, UNECE, SSATP, WHO, AU, RECs	A. Pedro* M. T. Guiebo R. Lisinge	0.25 1.0 1.0	
Status of implementation of the Yamoussoukro Decision in selected countries	EA2	IA2(a)	<ul style="list-style-type: none"> - Undertake a study on the status and the constraints to the implementation of the YD in selected countries - Draft TOR for the recruitment of a consultant, recruit a consultant, undertake field missions, supervise the work of 		X												SROs, AUC, AFRAA, ICAO, RECs	A. Pedro* M. T. Guiebo R. Lisinge	0.25 1.0 1.0	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			the consultant, review the consultant's draft report - Organize the internal and external review of the report, finalize and disseminate the report.																
Five-year review of the NEPAD programme: from planning to implementation	EA3	IA3(a)	- Prepare TOR for Consultant - Identify and hire Consultants - Organize field missions for Consultant - Liaise with Consultant in drafting Report - Review draft Report - Submit draft Report to external review - Finalize the Report		X												SROs, NEPAD Secretariat, AUC.	E. Nnadozie* 0.5 E. Ateem 1.0 R. Omar-Clinton 1.0	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
Implementation of the African Peer Review Mechanism (APRM): challenges and best practices	EA4	IA4(a)	<ul style="list-style-type: none"> - Preparation of TOR - Recruitment of Consultant - Preparation of the First Draft Report - Review of the Report - Presentation of the Report - Preparation of Final Report 			X												K. Busia* H. Youssouf	
Booklets, fact sheets, wall charts, information kits																			
Booklets, pamphlets, fact sheets, wall charts, information kits: booklet and other promotional materials highlighting best practices as well as effective joint projects/programmes in support of the implementation of NEPAD by UN agencies and member States,	EA4	IA4(a)	<ul style="list-style-type: none"> - Collection of material - Preparation of the Booklet - Publication and Dissemination 	X														ICS	E. Nnadozie* 0.25 R. Omar - 0.500. Y. Adeyemi 50

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
AUC, NEPAD Secretariat and the RECs																			
(iii) Special event: Conference on investment in infrastructure and natural resources development in Africa	EA2	IA2(a)	- Prepare presentations for the conference - Make presentations during the conference - Prepare report of the conference					X	X								TFED, GPAD, all SROs, Islamic Development Bank, NEPAD Secretariat, African Union Commission, African Development Bank	A. Pedro* 1.0 M. T. Guiebo 0.5 O. Maponga 1.0 R. Lisinge 1.0 S. Cho 1.0 A. Gebremariam 1.0 M. Ncube 2.0	
Forum on NEPAD: the way forward after the five-year review	EA3	IA3(a)	- Identification of participants - Send invitations - Prepare agenda - Servicing of the meeting - Prepare report of the meeting		X	X	X	X	X	X	X	X					SROs	E. Nnadozie* 0.50 R. Omar - Clinton 1.50 E. Ateem 0.50	
iv) Technical material																			

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
Maintenance of a website on NEPAD and UN agencies working in Africa	EA3	IA3(a)	Continuous update of the website	X	X	X	X	X	X	X	X	X	X	X	X	X	ICS	E. Nnadozie R. Omar-Clinton Y. Adeyemi	0.25 1.00 0.50	
Development and maintenance of e-discussion for each of the nine United Nations thematic clusters on NEPAD in order to improve intra-cluster dialogue and facilitate cross-sectoral programming and implementation within clusters	EA3	IA3(a)	-Update the Discussion List -Facilitate discussions - Consolidate and synthesize the discussions	X	X	X	X	X	X	X	X	X	X	X	X	X	UN Cluster focal Points	R. Omar-Clinton*	1.00	
Substantive Servicing of interagency meetings																				
- Meeting of the UN Leadership Community in Africa	EA3	IA3(a)	- Prepare task brief, agenda and programme of work - Prepare and send invitations letters - Organize and service meeting - Prepare and disseminate report of meeting											X	X	X	X	E. Nnadozie* R. Omar-Clinton E. Ateem	1.5 0.25	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
Functional support to meetings of the nine United Nations thematic clusters of the Regional Coordination Mechanism in support of NEPAD	EA3	IA3(a)	- Provide Secretariat and logistics support for meetings of UN Clusters	X	X	X	X	X	X	X	X	X	X	X			UN Cluster focal Points	E. Nnadozie* 0.25 R. Omar-Clinton 1.00 E. Ateem 1.00	
Functional support to the organization of the annual meetings of the subregional Coordination Mechanism of United Nations agencies and organizations working in Africa in support of NEPAD in collaboration with the SROs, the RECs, AUC and NEPAD Secretariat	EA3	IA3(a)	- Provision of support for the SROs in the organization of the meeting	X	X	X	X	X	X	X	X	X	X	X	X		SROs	E. Nnadozie* 1.50 E. Ateem 0.25 R. Omar-Clinton 0.25 Y. Adeyemi E. 0.50	
Functional support to meetings organized within the context of enhancing UN-AU cooperation: framework for the ten-year capacity-building programme for the African Union	EA3	IA3(a)	- Prepare task brief, agenda and programme of work - Prepare and send invitations letters - Organise and service meetings - Prepare and disseminate report of meetings	X	X	X	X	X	X	X	X	X	X	X	X			E. Nnadozie* 0.50 R. Omar-Clinton 0.25 E. Ateem	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(c) Technical Cooperation																			
(i) Advisory services Advisory services on transport, water, mining and energy (At the request of Member States and Regional Economic Communities)	EA2	IA2(a)																A. Pedro* 2.0 O. Maponga 3.0 M. T. Guiebo 1.5 P. Niyimbona 1.0	
Five advisory services, upon request, to member States and regional economic communities, African Partnership Forum, NEPAD Steering Committee, APRM Secretariat, AU/NEPAD Secretariat and other African regional economic	EA4	IA4(a)																E. Nnadozie* 0.50 R. Omar-Clinton 0.25 E. Ateem 2.50	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
communities and institutions to support:1) The AU in the implementation of UN-AU cooperation within the framework of the ten -year capacity building for the AU; 2) RECs and NEPAD Secretariat in advancing the NEPAD programme and action plans; 3) APRM countries in the implementation of their National Programmes of Action																			
Training Courses, Seminar, and workshops																			
One four -day seminar for 25 officials and professionals each	EA4	IA4(a)	- Identify participants Send invitations - Servicing of the	X	X											IDEP	E. Nnadozie* 0.50 R. Omar- 0.50 Clinton 0.50		

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
on the development, implementation and appraisal of concrete projects and programmes in support to the implementation of the NEPAD programme/action plans (French speaking countries)			workshop - Prepare report of the workshop			X	X	X			X	X						E.Ateem	
One five-day subregional workshop for approximately 25 media experts each on advocacy and outreach activities for NEPAD in collaboration with the OSAA, DPI, UNDP, NEPAD Secretariat and the RECs (for English speaking countries)	EA3	IA3(a)	- Identify participants - Send invitations - Servicing of the workshop - Prepare report of the workshop	X	X	X											ICS	Y. Adeyemi 0.50 E. Nnadozie* 0.50 E. Ateem 0.50	
Two three-day APRM training	EA4	IA4(a)	- Identify participants - Send invitations														APRM programme	K. Busia* 0.5 H. Youssouf 0.5	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
workshops for 30 professionals each, including APRM focal points, civil society organizations and private sector stakeholders			- Servicing of the workshop - Prepare report of the workshop													in GPAD			
Workshop for Stakeholders including corridor management agencies on trade facilitation issues and the promotion of intra-Africa Trade (ii) Fellowships	EA1	IA1(a)		X	X			X	X							TFED SRO-SA RECD Corridor managemen t groups	J. Atta-Mensah* D. Tanoë G. Tessema I. Kahoui	0.5 1.0 0.5 0.5	
Four visiting scholars, fellows and interns to enhance understanding of and advocacy for NEPAD.	EA3	IA3(a)	- Preparation of TOR - Selection and recruitment - Orientation of fellows - Monitoring and supervision of activities	X	X	X	X	X	X	X	X	X	X	X	X		E. Nnadozie* R. Omar- Clinton	0.50 0.50	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
Two interns to work on transport issues	EA2	IA2(a)	<ul style="list-style-type: none"> - Preparation of TORs for the interns - Selection and recruitment of the interns - Monitoring and supervision of the activities of the interns 	X	X	X	X	X										M. T. Guiebo	1.0		
One or two fellows/ interns to work on regional integration issues			<ul style="list-style-type: none"> - Preparation of TOR - Selection and recruitment - Orientation of fellows - Monitoring and supervision of activities 	X	X	X	X	X	X	X	X	X	X	X	X			J. Atta-Mensah* D. Tanoë	1.00 0.5		
(iv) Field Project			-																		
African codes of conduct, guidelines, and standards for natural resources management including peer learning group on natural resources management	EA2	IA2(a)	<ul style="list-style-type: none"> - Organize the 4th meeting of the ISG (March 2009) - Conduct research on Africa's Mining Regimes - Finalize report of 	X	X	X	X	X	X	X	X	X						All SROs ISTD	A. Pedro* O. Maponga A. Gebremariam T. Kassa M. Ncube	2.0 3.0 4.0 6.0 6.0	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
			the study - Assist the African Union Commission (AUC) to operationalize the Africa Mining Vision												X	X	X				
Implementation of the work programme 2008-2011 of the SSATP	EA2	IA2(a)	Assist SSATP to implement its 2008 work programme; Provide technical assistance and logistical assistance to SSATP meetings in Addis Ababa (Upon request)	X	X	X	X	X	X	X	X	X	X	X	X	X	X		A. Pedro* 0.25 M. T. Guiebo 1.0		
Study on mainstreaming regional integration at the national level	EA1	IA1(a)	- Preparation of TOR - Selection and recruitment - Organise and undertake missions - Drafting and finalization of reports	X														RECs AUC SROs	J. Atta-Mensah 2.00 D. Tanoe 2.00 G. Tessema 2.00 I. Kahoui 2.00		
Observatory on regional integration in Africa	EA1	IA1(a)	- Identify key information that RECs, AUC,	X	X													RECs	J. Atta-Mensah* 2.00 2.00		

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			governments, the private sector and civil society will need to monitor, promote and support regional integration in Africa <ul style="list-style-type: none"> - Design the architecture for the Observatory - Consult RECs, AUC and partner institutions for comments and inputs into the Architecture - Identify and establish focal points within RECs, AUC and partner institutions for access to and follow-up on data collection on a regular basis. - Operationalize Observatory 													SROs	D. Tanoé	2.00	
																ICS	G. Tessema	2.00	
																	I. Kahoui		

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating /Divisions/ SROs	Staff Responsible and Direct Time		Available Resources (as at 03/03/2009)	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
Promoting intra-African trade (free trade areas and customs unions)	EA1	IA1(a)	<ul style="list-style-type: none"> - Preparation of TOR - Selection and recruitment - Organise and undertake missions - Drafting and finalization of reports 	X	X	X	X											RECs AUC SROs	J. Atta-Mensah* 1.5 D. Tanoé 1.00 G. Tessema 1.00 I. Kahoui 1.00	
Support to RECs (COMESA, CENSAD) on the implementation of its progress in the context of the multiyear programs	EA1	IA1(a)	<ul style="list-style-type: none"> - Identify areas of comparative advantage to support the RECs program - Technical support and capacity building 	X	X	X	X	X	X	X	X	X	X	X	X	X		RECS SROs	J. Atta-Mensah* 0.5 D. Tanoé 0.5 G. Tessema 0.5 I. Kahoui 0.5	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 6: Gender and women in development
Implementing Division: African Centre for Gender and Social Development (ACGS)
Officer-in-Charge: Ms. Thokozile Ruzvidzo

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS. INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To contribute towards achieving women's advancement and gender equality in member States.

Expected accomplishments (EA)

EA1 - Increased gender mainstreaming in national policies, programmes and strategies for poverty reduction and achievement of the targets of the Millennium Declaration

EA2 - Improved ability of member States to implement and monitor regional and global resolutions, conventions, instruments and protocols on women's human rights

Indicators of achievement (IA)

IA1(a) - Increased number of countries applying gender mainstreaming in national policies and programmes

Performance measures

2004-2005: not available

Estimate 2006-2007: 19 countries

Target 2008-2009: 20 countries

IA2(a) - Increased number of countries adopting policies towards implementing regional and global resolutions, conventions, instruments and protocols on women's human rights

Performance measures

2004-2005: not available

Estimate 2006-2007: 10 countries

Target 2008-2009: 15 countries

**ECONOMIC COMMISSION FOR AFRICA: Implementation of the 2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme 6:- GENDER AND WOMEN IN DEVELOPMENT

Division: AFRICAN CENTRE FOR GENDER AND SOCIAL DEVELOPMENT

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D						
1. Servicing of intergovernmental meetings																		Regular Budget			
Sixth Session of the Committee on Women and Development (CWD)	EA1	IA1(a)	- Prepare concept note - Prepare meeting documents - Invite members of the CWD - Disseminate documents - Follow-up confirmations - Organize and service the CWD meeting - Finalization of the report - Ensure translation and dissemination of the report - Publicize the outcome of the meeting			X		X										SROs	Emelang * Tiruset Houda Souleymane Rose Omar Selamawit	2.5 1.5 0.25 0.25 0.25 0.25 0.5	Consultants= \$13,739.15 Travel - Staff to Meetings= \$5,759.42 Other Official Travel - Staff= \$36,231.75 Travel to Expert Groups= \$43,548.21
2. Parliamentary Documentation																			Extrabudgetary Resources (XB)		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D					
Progress Made in implementing the Follow-up to Beijing +10	EA2	IA2(a)	- Administer questionnaires to member States - Follow up reports preparation - Receive reports - Analyze questionnaires - Prepare the report on "progress made in implementing the follow-up to Beijing +10" - Internal peer review - Editing & typesetting of document - Follow-up on document translation - Disseminate the document before the meeting		X	X											SROs	Emelang* Tiruset Houda Souleymane Omar Rose Selamawit	3.0 2.75 0.5 0.25 0.25 0.5	Consultant to analyse questionnaire XB:\$30,000.00 RB:\$10,000.00
Status Report on Women's Human Rights in Africa	EA2	IA2(a)	- Internal peer review - Finalize the report - Editing of document - Follow-up on translation of document - Dissemination of document		X	X	X	X									SROs	Tiruset* Emelang Houda Souleymane Rose Omar Selamawit	3.5 0.5 0.25 0.25 0.25 0.25 1.5	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D					
Status of Gender Inequality in the Social, Economic and Political Sectors	EA1	IA1(a)	- Draft concept note and TOR - Recruit consultants - Supervise data collection - Draft the report - Internal peer review - Finalize and disseminate report - Follow-up with countries adopting the report for policy purpose		X												SROs	Omar* Rose Souleymane Selamawit Emelang Tiruset Houda	1.5 1.0 1.0 1.0 0.25 0.25 0.25	Consultants for data collection XB:\$50,000.00 RB:\$20,000.00
Ad-Hoc expert Group Meeting																				
- Meeting to Validate the gender aware macroeconomic model for South Africa	EA2	IA2(a)	- Prepare concept note - Send invitations to participants - Service meeting - Finalization of the report		X		X	X		X	X						SROs	Rose* Omar Souleymane Selamawit	1.0 0.25 0.25 0.25	
- EGM on methodology to collect data on gender based violence	EA2	IA2(a)	- Identify participants - Invite experts to the EGM - Service the EGM - Dissemination of the final report		X		X			X	X						SROs	Emelang* Tiruset Selamawit	0.5 0.25 0.5	Consultants XB:\$20,000.00 RB:\$5,000.00
3. Recurrent Publications																				

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D					
African Women's Report	EA1	IA1(a)	- Internal peer review - External peer review - Review and approve the report - Launch the report - Dissemination of report			X											PCMS, ICS	Emelang Tiruset Rose Souleymane Omar Houda Selamawit	0.25 0.25 0.25 0.25 0.25 0.25	Consultants XB:\$50,000.00 RB:\$15,000.00
Compendium on best practices in Gender-mainstreaming (2009)	EA2	IA2(a)	- Select a topic and identify data source - Select countries to be covered by the Compendium - Recruit consultants - Draft the Concept Note - Undertake missions for data collection - Data analysis and drafting of compendium - Organize Internal Peer Review - Finalization - Dissemination of compendium	X													SROs	Houda* Tiruset Rose Souleymane Omar Emelang Selamawit	6.0 0.25 0.25 0.25 0.25 0.25	Consultants XB:\$20,000.00 RB:\$10,000.00
4. Non-recurrent Publications																				

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*									
				J	F	M	A	M	J	J	A	S	O	N	D													
Enhancing the capacity of Member States in engendering macroeconomic policies	EA1	IA1(a)	- Recruitment of Consultant for Time use data processing and compiling		X											SROs ACS	Omar* Rose Souleymane Selamawit	3.0 1.5 2.0 1.5	Consultants to collect Time Use Data processing and compilation									
			- Missions to finalize training materials undertaken			X	X	X																				
			- Missions to train field workers undertaken			X	X	X	X	X																		
			- Conduct field work for Time Use Survey						X	X																		
			- Produce report on Time Use Data						X	X	X																	
			- Missions undertaken for validation workshop							X	X	X																
			- Report finalized																									
			- Organization of Sub-Regional workshops for dissemination											X	X													
			- Develop satellite account on household production																									

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D					
Collection of gender and sex disaggregated data	EA1	IA1(a)	- Mission to assess data availability and to establish partnerships - Second mission to agree on MOU and the timelines - Preparation of TOR - Recruit and supervise consultant to do the modeling work - Organize the Expert Group meeting to validate the model - Ensure reporting on the piloting of the model - Participate in organizing the sub-regional workshops - Participate in the TUS in Ghana and Djibouti				X	X	X	X							SROs ACS, TFED	Rose* Omar Souleymane	2.5 1.5 1.0	
- Enhancing the Capacity of Women to contribute to and benefit from Intra-African Trade	EA1	IA1(a)	- Draft Concept Note - Recruit consultants - Prepare report - Organize internal Peer Review - Finalize and disseminate report														SROs TFED, ACS	Souleymane* Rose Omar Selamawit	2.0 0.25 1.0 1.5	Consultants to work on value chain XB:\$15,000.00 RB:\$5,000.00
- Addressing Gender concerns an Analysis of the Poverty Reduction Strategies in selected African post-conflict countries	EA1	IA1(a)	- Draft Concept Note - Recruit consultants - Prepare report - Organize internal Peer Review - Finalize and disseminate report		X		X	X	X	X							SROs MDGs Section, ACS	Rose* Souleymane Omar Selamawit	2.0 2.0 1.0 1.5	Consultants XB :\$20,000.00 RB :\$5,000.00

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*			
				J	F	M	A	M	J	J	A	S	O	N	D							
- A methodology to collect data on gender-based violence	EA2	IA2(a)	- Participate in defining the methodology - Internal peer review - Finalization of the EGM report - Follow-up on translation, typesetting and layout - Dissemination of report			X	X	X										SROs ACS	Emelang* Tiruset Rose Souleymane Omar Houda Selamawit	0.5 0.25 0.25 0.25 0.25 0.25 0.5		
- Mainstreaming a gender perspective in the work of ECA: an analysis of the impact at the Member States level	EA1	IA1(a)	- Review existing document - Develop the concept note - Organize internal peer review - Discussion with divisions to review ECA's work	X	X		X		X	X	X							SROs All Divisions	Emelang* Tiruset Rose Souleymane Omar Houda Selamawit	0.5 0.25 0.25 0.25 0.25 0.25 0.25		
5. Technical Materials																						
- E-Network of African Gender Machineries for information sharing & Advocacy for gender equality	EA2	IA2(a)	- Review the Concept Note - Finalize documents - Organize an internal Peer review - Finalize the content of the CD Rom - Follow-up on lay out - Produce and disseminate the CD	X	X													SROs All Divisions	Houda* Emelang Tiruset Rose Souleymane Omar Selamawit	2.25 0.25 0.25 0.25 0.25 0.25 0.25		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment	Related indicator of achievement	Main Tasks	Period												Collaboration Division/SROs	Staff responsible	W/M	Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D				
Contribution to joint outputs Functional support to the ministerial Conference on the regional review in preparation of Beijing +P5	EA1	IA1(a)	- Servicing of the Conference - Election of the Bureau - Rapporteur - Preparation of final report - Dissemination of the report			X										SROs All Divisions	Emelang * Tiruset Houda Sodeyman Rose Omar Selamawit	2.0 1.0 0.25 0.25 0.25 0.25	
7. Field Projects - Substantive servicing of Inter-agency meetings: input to reports and databases on issues related to gender and women's development, through the Executive Committee on Economic and Social Affairs cluster on gender and Women in Development	EA1	IA1(a)	- Liaise with UN Agencies and other Stakeholders - Co-organize the 2nd Sudanese Women Consultative Forum - Co-organize the "Gender is My Agenda" campaign meeting - Write ups for Inter-Commission reports - Reporting on selected activities - EGM on harmful traditional practices - Report on national mechanisms	X	X	X	X	X	X	X	X	X	X	X	X	SROs	All Gender Section Team Members		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 7: Subregional activities for development

Implementing Division: Subregional activities in North Africa (SRO-NA)

Director: Ms. Karima Bounemra

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the North African subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments (EA)

EA1 - Enhanced capacity of member States, the Arab Maghreb Union, the Community of Sahel-Saharan States and other intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral policies and programmes to address key subregional development priorities in North Africa, including water resources development management and utilization; migration, employment and job creation, trade (intra-regional and world trade); and ICT development

EA2 - Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of subregional integration programmes in North Africa

Indicators of achievement (IA)

IA1(a) - Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities, intergovernmental and civil society organizations in the priority areas of the North African subregion

Performance measures

2004-2005: 2 capacity-building and technical assistance projects

Estimate 2006-2007: 5 capacity-building and technical assistance projects

Target 2008-2009: 9 capacity-building and technical assistance projects

IA1(b) - Increased number of beneficiaries from training projects

Performance measures

2004-2005: 30 beneficiaries

Estimate 2006-2007: 40 beneficiaries

Target 2008-2009: 60 beneficiaries

IA2(a) - Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams

Performance measures

2004-2005: 8 joint undertakings with major partners

Estimate 2006-2007: 12 joint undertakings with major partners

Target 2008-2009: 14 joint undertakings with major partners

IA2(b) - Increased dissemination of knowledge, especially the flagship publications,

demand-driven studies and policy papers

Performance measures

2004-2005: 5 disseminated publications

Estimate 2006-2007: 7 disseminated publications

Target 2008-2009: 9 disseminated publications

IA2(c) - Increase in the contribution to and of ECA databases by member States

Performance measures

2004-2005: 2 contributions to member States

Estimate 2006-2007: 3 contributions to member States

Target 2008-2009: 7 contributions to member States

EA3 - Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities

IA3(a) - Increase the dissemination of reports of important meetings and conferences, including the annual ministerial sessions of the subregional office — North Africa and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development

Performance measures

2004-2005: dissemination of 8 reports of meetings/conference

Estimate 2006-2007: dissemination of 10 reports of meetings/conference

Target 2008-2009: dissemination of 12 reports of meetings/conference

ECONOMIC COMMISSION FOR AFRICA: Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009

PROGRAMME IMPLEMENTATION PLAN

Sub-programme: Supporting Sub-regional Activities for Development in North Africa

Division: ECA Office for North Africa (SRO-NA)

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(A) Substantive servicing of intergovernmental/expert bodies																			
<i>(i) Substantive servicing of meetings</i>																			
i) Meeting of the Intergovernmental Committee of Experts (ICE) 5-8 May 2008	EA1	IA1(a)	- Sensitisation & mobilisation of high level officials - Liaise with focal points - Prepare annotated agendas and programmes of work - Drafting of background documentations - Finalize list of participants - Send out letters of invitation and follow up - Substantive servicing of the meetings - Finalize the outcome of the meeting and sent out to end-users	-	-														
														All SROs	K.B.B. Soltane	1.00	Regular Budget		
														TFED	A. Quaouaq	1.00			
														ACGSDOPM	K. Laraki	1.00	Consultants=		
														PCMS	Malick Sy	0.50	\$68,900.00		
														ICS	S. de Tapia	1.00	Travel - Staff		
														NRID	A. Gueye	0.50	to Meetings=		
															N. Oulmane	1.00	\$23,345.72		
															T. Timoulali	0.25			
															Statistician	1.00	Other Official		
															J.P. Gondjé	1.00	Travel -		
															Y. Bekele	1.00	Staff=		
															M.Mosseddek	1.00	\$16,301.59		
															Z. B.Boubaker	1.00	Travel to Expert		
																	Groups=		
																	\$273,189.31		
																	Extrabudgetary Resources (XB)		
2) Parliamentary documentation																			

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
i) Report on economic and social conditions in North Africa	EA1	IA1(a)	- Literature review -Annotated outline -Data/ information compilation - Drafting of the report - Peer review - Review of the translation of the reports -Dissemination of the report to the participants - Presentation of the reports at the meeting - Finalization of the reports in the three languages (French, Arabic, English)	-	-											All SROs TFED ACGSD (Trans.+Edit)	K.B.B. Soltane <u>A. Ouaqouaq</u> K. Laraki Malick Sy S. de Tapia A. Gueye N. Oulmane Statistician J.P. Gondjé M.Mosseddek Z. B.Boubaker	0.25 2.00 0.50 1.50 1.00 2.00 0.25 2.00 0.25 0.25 0.25	
ii) Progress report on the implementation of regional and international agendas, including the New Partnership for Africa's Development (NEPAD), the United Nations Millennium Development Goals (MDGs) and other special initiatives in the subregion	EA1	IA1(a)	- Literature review -drafting of inputs -Consolidation of inputs - Drafting of report - Presentation at the ICE Meeting - Finalization and dissemination				-									TFED NRID ACGSD ISTD FSSDD OPM (Trans.+Edit)	K.B.B. Soltane A. Ouaqouaq <u>Malick Sy</u> S. de Tapia A.Gueye N. Oulmane Statistician Bekele M.Mosseddek Z. B.Boubaker	0.25 0.25 1.75 0.25 1.50 0.50 0.25 0.25	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
iii) Proposed programme plan for the biennium 2010-2011 for the SRO-NA	EA2	IA2(a)	- Drafting of the report - Peer review - Review of the translation of the report -Dissemination of the report to the participants - Presentation of the reports at the meeting														All SROs OPM	K.B.B. Soltane A. Ouaqouaq <u>Malick Sy</u> N. Oulmane J.P. Gondjé M.Mosseddek	0.25 0.25 1.00 0.25 0.25 0.25	
Ad-hoc Expert Group Meetings i) Annual consultative meetings of experts of regional economic communities, African Union Commission, NEPAD secretariat and UN agencies on the implementation of the AU/NEPAD programmes in the subregion	EA2	IA2(a)	-Preliminary contacts with the concerned institutions -Preparation/drafting of the documentation, including aide memoires -Internal peer review of the documentation and external peer review with partners -Final editing and dissemination														All SROs NRID OPM TFED	K.B.B. Soltane A. Ouaqouaq <u>Malick Sy</u> A. Gueye N. Oulmane Statistician J.P. Gondjé Y. Bekele M.Mosseddek Z. B.Boubaker	0.50 0.25 1.00 0.50 0.50 0,50 0.25 0.25 0.25 0.25	
ii) Assessing the SRO-NA and the Maghreb Arab Union (UMA) multi-year programme	EA2	IA2(a)	-Preliminary contacts with UMA -Preparation/drafting of the documentation, including aide memoires -Internal peer review of the documentation and external peer review with UMA -Final editing and dissemination														NRID OPM	K.B.B. Soltane A. Ouaqouaq <u>K. Laraki</u> Malick Sy S. de Tapia A. Gueye N. Oulmane Y. Bekele M.Mosseddek Z. B.Boubaker	0.25 0.25 1.00 0.50 0.25 0.25 0.50 0.25 0.25 0.25	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
iii) Education and capacity building for job creation 5-8 May 2009	EA1	IA1(b)	- Literature review - Draft Aide-memoire - Selection of experts - Draft background document - Peer review - Review translation of documents - Service EGM - Draft report EGM - Disseminate report														SRO-SA ACGSD ISTD OPM	K.B.B. Soltane A. Ouaqouaq K. Laraki Malick Sy S. de Tapia A. Gueye N. Oulmane Statistician J.P. Gondjé Y. Bekele M.Mosseddek Z. B.Boubaker	1.25 0.25 0.50 0.25 2.00 0.25 0.50 0.50 0.25 0.50 0.50	
B- Other substantive outputs																				
1) Non-recurrent publications																				
i) Education and capacity building action plan for job creation in North Africa in the context of the SRO-NA and UMA multi-year programme	EA1	IA1(a)	-Drafting - Peer review - Translation -Distribution														All SROs ACGSD/ ISTD	K.B.B. Soltane A. Ouaqouaq <u>S. de Tapia</u> A. Gueye N. Oulmane Statistician J.P. Gondjé P3 SSD Y. Bekele M.Mosseddek Z. B.Boubaker	0.25 0.25 1.50 0.25 0.50 0.50 0.25 0.25 0.25 0.25	
2) Technical material																				

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
i) Electronic brief on major activities of the SRO-NA, including other subregional initiatives	EA2	IA2(b)	- Definition of theme, scope and content - Design and conceptualisation of the structure - Posting on the Web - continuous update															K.B.B. Soltane A. Ouaqouaq Malick Sy T. Timoulali Statistician <u>J.P. Gondjé</u> P3 SSD Y. Bekele M.Mosseddek	0.25 0.25 0.50 0.50 0.50 2.50 0.50 0.25 2.00	
ii) Web-based information site on available advisory services	EA2	IA2(b)	- Definition of theme, scope and content - Design and conceptualisation of the structure - Posting on the Web - continuous update													All SROs OPM	K.B.B. Soltane A. Ouaqouaq N. Oulmane T. Timoulali Statistician <u>J.P. Gondjé</u> P3 SSD Y. Bekele M.Mosseddek	0.25 0.25 0.50 0.50 0.50 2.50 0.50 0.25 1.00		

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
3) Booklets, fact sheets, wall charts, information kits Joint African Union Commission/African Development Bank/ECA (SRO - NA) prospectus on integration in North Africa	EA2	IA2(a)	- Preparation of the Aide memoire - Discuss with NRID - Research of information - Drafting prospectus - Internal Peer review - External peer review - Finalisation of the prospectus - Editing prospectus - Recruitment of consultant - Review of the booklets by consultant														All SROs NRID OPM	K.B.B. Soltane <u>A. Ouagouaq</u> A. Gueye N. Oulmane M. Timoulali Statistician P3SDD J.P. Gondjé Y. Bekele M.Mosseddek Z. B.Boubaker	0.25 0.75 0.25 0.50 0.25 0.50 0.50 0.50 1.00 1.00	
4) Special Event North Africa Development Forum	EA3	IA3(a)	- Draft Aide memoire, TOR, Annotated agenda and work programme - Coordinate with ECA Divisions -Recruitment of a consultant - Draft letters - Coordinate logistical arrangements - Provide substantive servicing -Finalize the outcome document and disseminate to end-users -launch and maintain NA Development Forum website.														ACGSD ISTD	K.B.B. Soltane A. Ouagouaq K. Laraki Malick Sy <u>S. de Tapia</u> A. Gueye N. Oulmane M. Timoulali Statistician P3SDD J.P. Gondjé Y. Bekele M.Mosseddek Z. B.Boubaker	1.25 1,00 0.50 0.50 2.00 0.25 0.50 0.50 1,00 0.50 0.25 1.00 1.00 1.00	
Training courses, seminars and workshops																				

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
i) Workshop for professionals on the implementation of the System of National Accounts 1993 in North Africa	EA1	IA1(b)	<ul style="list-style-type: none"> ▪ Preparation of the documentation/training materials ▪ Identification and contact of the potential trainees and agencies ▪ Setting-up of the logistics of the training sessions and the practical organisation of the sessions 														ACS	K.B.B. Soltane 0.25 A. Ouaqouaq 0.50 K. Laraki 0.25 <u>Malick Sy</u> 0.50 N. Oulmane 0.25 Statistician 0,50 Y. Bekele 0.25 M.Mosseddek 0.25 Z. B.Boubaker 0.50	
ii) Workshop for professionals on mainstreaming poverty reduction strategies (PRSs) in national policies	EA1	IA1(b)	<ul style="list-style-type: none"> -Preparation of the documentation/training materials -Identification and contact of the potential trainees and agencies -Setting-up of the logistics of the training sessions and the practical organisation of the sessions 														ACGSD	K.B.B. Soltane 0.50 A. Ouaqouaq 0.50 K. Laraki 0.50 Malick Sy 0.25 S. de Tapia 1.00 A. Gueye 2.00 <u>N. Oulmane</u> 2.50 Statistician 0,50 Y. Bekele 0.25 M.Mosseddek 0.25 Z. B.Boubaker 0.25	
C- Technical cooperation																			
Advisory services																			

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
5 Advisory missions at the request of member States, UMA, CEN- SAD and other subregional and intergovernmental organizations on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD in North Africa	EA1	IA1(a)	<ul style="list-style-type: none"> ▪ Announcement on available advisory servicing of ECA and SRO-NA to Member states and UMA, CEN- SAD and other subregional and intergovernmental organizations ▪ Plan travel and mission activities ▪ Discuss mission substance with ECA Divisions ▪ Submit mission report 														All Divisions	K.B.B. Soltane 1.25 A. Ouaqouaq 0.50 K. Laraki 0.50 Malick Sy 0.50 S. de Tapia 0.25 A. Gueye 0.50 N. Oulmane 0.50 T. Timoulali 0.50 Statistician 0.25 J.P. Gondjé 0.25 Y. Bekele 1.00 M.Mosseddek 0.25 Z. B.Boubaker 0.50	
2) Field projects																			
i) Addressing sustainable development challenges in North Africa	EA1	IA1(a)	<ul style="list-style-type: none"> - Definition of scope and objectives - Recruitment of consultant - Design and conceptualise structure of networking scheme(s) - Launch and promote networking schme(s) 															K.B.B. Soltane 0.25 A. Ouaqouaq 0.50 K. Laraki 1.00 N. Oulmane 0,25 Statistician 0.25 <u>P3 SSD</u> 3.00 Y. Bekele 0.50 M.Mosseddek 0.25 Z. B.Boubaker 0.25	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
ii) Harmonization of policies to build North Africa knowledge economy	EA1	IA1(a)	- Definition of scope and objectives -Data/information compilation - Recruitment of consultant - Drafting of the thematic reports - Presentation of the project to an Ad hoc experts group meeting - Implementation of the project - Follow up															K.B.B. Soltane A. Ouaqouaq K. Laraki Malick Sy A. Gueye N. Oulmane <u>M. Timoulali</u> Statistician J.P. Gondjé Y. Bekele M.Mosseddek Z. B.Boubaker	0.25 0.25 1.00 0.25 0.50 0.50 2.00 0,25 0,25 0.25 0.25 0.25	
iii) Institutional strengthening of the Maghreb Arab Union	EA1	IA1(a)	- Definition of scope and objectives - Recruitment of consultant -Design and conceptualise structure of networking scheme(s) -Launch and promote networking scheme(s)														ICS OPM	K.B.B. Soltane A. Ouaqouaq <u>K. Laraki</u> Malick Sy N. Oulmane Statistician J.P. Gondjé Y. Bekele M. Mosseddek Z. B.Boubaker	0.50 0.50 1.00 0.25 0.25 0,25 0.25 0.25 0.25 0.25	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
iv) Observatory for regional integration in North Africa: addressing sustainable development challenges in North Africa	EA2	IA2(c)	- Definition of theme, scope and objectives of the Observatory -Design and conceptualise of the structure of the Observatory -Filling the different modules -Develop links with SRO -NA Database -Adoption of a standard interface - Finalize and update the observatory modules - Validation of the observatory inputs -Effective dissemination on the web														All SROs NRIDTFED OPM KMT	K.B.B. Soltane A. Ouaqouaq K. Laraki Malick Sy A. Gueye N. Oulmane T. Timoulali Statistician J.P. Gondjé Y. Bekele M. Mosseddek Z. B.Boubaker	0.50 0.75 0.50 0.50 0.25 1.50 1.50 2.50 1.00 1.00	
C) Multiyear Programme																				

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(i) Forum on investments in the Maghreb (Additional Output)	EA3	IA3(a)	<ul style="list-style-type: none"> - Develop tor for study on FDI in the Maghreb to be presented at forum - Hire a consultant to undertake the study - Issue a report on the study - Prepare aide memoire for the forum - Prepare list of participants - Coordinate forum organization with major stakeholders and other partners - Draft letters - Coordinate logistical arrangements - Provide substantive servicing - Finalize the outcome documents and disseminate to end-users - Provide substantive servicing 															K.B.B. Soltane 0.25 A. Ouaqouaq 0.25 <u>K. Laraki</u> 0.50 A. Gueye 0.25 N. Oulmane 0.25 T. Timoulali 0.25 Statistician 0.25 J.P. Gondjé 0.25 Y. Bekele 0.25 M. Mosseddek 0.25 Z. B.Boubaker 0.25	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(ii) Maritime transportation in the Maghreb region (Additional Output)	EA3	IA3(a)	Identification of a consultant to launch a forum and up-date a previous publication on maritime transport -Identification of and contact with potential participants and resource persons -Setting-up of the logistics of the workshop and the practical organization of the meeting -Substantive servicing of the workshop															K.B.B. Soltane 0.25 A. Ouaqouaq 0.25 K. Laraki 0.25 <u>A. Gueye</u> 1.50 T. Timoulali 0.25 Statistician 0.25 J.P. Gondjé 0.25 Y. Bekele 0.25 M. Mosseddek 0.25 Z. B.Boubaker 0.25	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
iii) The Colloquium on The role of women entrepreneur in Maghreb economic development	EA1	IA1(a)	-Draft project proposal in collaboration with AMU - Seek other partners -Hire consultants for a research paper and organise a training during the colloquium -Define work programme -Define communication strategy -Establish list of participants to be invited -Send letters of invitation - Visit Libya for logistic -Launch the colloquiu -Assess the results of the event -Send thank you letters -Draft the report -Send reports and other outcomes to participants and other relevant partners												ACGSD	K.B.B. Soltane K. Laraki <u>S. de Tapia</u> N. Oulmane T. Timoulali Statistician J.P. Gondjé Y. Bekele M. Mosseddek Z. B.Boubaker	0.25 0.25 1.25 0.25 0.25 0.25 0.25 0.25 0.25 0.25		

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
(iv) Follow-up on recommendations of 2008 Ministerial Conference on Agriculture	EA1	IA1(a)	-Draft project proposal in collaboration with AMU -Seek other partners -Hire consultants for a research paper and organise a training during the colloquium -Establish list of participants to be invited -Send letters of invitation -Visit Libya for logistic -Launch the colloquium -Assess the results of the event -Send thank you letters -Draft the report														K.B.B. Soltane 0.25 A. Ouaqouaq 0.25 <u>K. Laraki</u> 1.00 Malick Sy 0.25 Statistician 0.25 M. Mosseddek 0.25		

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 7: Subregional activities for development
Implementing Division: Subregional activities in West Africa (SRO-WA)
Director: **Mr. Abdoulaye Niang**

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective : To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of each of the West African subregions, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments (EA)	Indicators of achievement (IA)
EA1 - Enhanced capacity of member States, the Economic Community of West African States (ECOWAS), the West African Economic and Monetary Union (UEMOA), intergovernmental and civil society organizations to formulate and implement policies and programmes on issues dealing with food security and environmental sustainability; private sector development and investment promotion; employment and poverty reduction; and post-conflict reconstruction, recovery and development	IA1(a) - Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities, intergovernmental and civil society organizations in the priority areas of the Western African subregion <i>Performance measures</i> 2004-2005: 3 capacity-building and technical assistance projects Estimate 2006-2007: 4 capacity-building and technical assistance projects Target 2008-2009: 6 capacity-building and technical assistance projects IA1(b) - Increased number of beneficiaries from training projects <i>Performance measures</i> 2004-2005: 45 beneficiaries Estimate 2006-2007: 60 beneficiaries Target 2008-2009: 75 beneficiaries
EA2 - Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of multi-year programmes designed in collaboration with ECOWAS and contribute to the implementation of the existing ones	IA2(a) - Increased number of joint undertakings with ECOWAS, major partners at the subregional and country levels, including the United Nations country teams <i>Performance measures</i> 2004-2005: 2 joint undertakings

formulated within the framework of NEPAD

Estimate 2006-2007: 4 joint undertakings

Target 2008-2009: 7 joint undertakings

IA2(b) - Increase the dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers

Performance measures

2004-2005: dissemination of 10 publications

Estimate 2006-2007: dissemination of 15 publications

Target 2008-2009: dissemination of 20 publications

IA2(c) - Increased contribution to and of commissions databases by and to member States

Performance measures

2004-2005: 1 contribution

Estimate 2006-2007: 5 contributions

Target 2008-2009: 12 contributions

EA3 - Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities

IA3(a) - Increased dissemination of reports of important meetings and conferences, including the intergovernmental committees of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development

Performance measures

2004-2005: dissemination of 1 report of meetings/conferences

Estimate 2006-2007: dissemination of 3 reports of meetings/conferences

Target 2008-2009: dissemination of 5 reports of meetings/conferences

**ECONOMIC COMMISSION FOR AFRICA Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme: Supporting Subregional Activities for Development in West Africa

Division: ECA Office for West Africa (SRO-WA)

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
A) Servicing of intergovernmental and expert bodies																			
i) Substantive servicing of meetings Servicing of and reporting on the 12th Meeting of the ICE	EA1	IA1(a)	1. Updating list of ECA/WA's focal points (Jan); 2. Administrative arrangement to secure participation (Jan); 3. Mobilizing participants from member States (Feb); 4. Documents preparation (Feb, Mar); 5. Documents processing and sending to participants (Apr); 6. Substantive servicing of the meeting (May); 7. Finalization and distribution of meeting report (May-June).	X	X	X	X									All Divisions, ECOWAS, UEMOA, CEN-SAD; Other IGOs	Ahohe*/All staff	*1 and 0.5 for each of the others	Regular Budget Consultants= \$58,498.77 Travel - Staff to Meetings= -\$2,782.33 Other Official Travel - Staff= \$21,014.94 Travel to Expert Groups= \$205,511.90 Extrabudgetary Resources (XB)

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 106

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
ii)Parliamentary Documentation																			
1. • reports to the annual ministerial sessions of the subregional office–West Africa on: economic and social developments: tracking progress in West Africa (2009)	EA1	IA1(a)	1. Desk work (Nov) 2. Field data collection and analysis (Nov, Dec) 3. In house/Team review 4. Drafting (Jan) 5. In house/Team review Publication of Draft(Fev) 6. Finalization (Mar, Apr) 7. Printing and Dissemination(May, June)	X	X	X	X								X	X	TFED, OPM, GPAD,NRI D, ECOWAS, UEMOA, UNDP	Ahohe**, Sissoko*, Gbetnkom*, Foubi*, Gbaguidi*, Bakary Dosso*	**3 and *1.5 ;
2. Report on the work of ECA in the subregion	EA1	IA1(a)	1. Desk work (Jan) 2. Information collection and analysis (Feb) 3. In house/Team review 4. Drafting (March) 5. In house/Team review Publication of Draft(Apr) 6. Finalization (May) 7. Printing and Dissemination(May)	X	X	X	X										All divisions	Ahohe*, Sissoko, Gbaguidi*, Gbetnkom Bakary Dosso, Ngone Diop, Foubi Joseph, Niang	*1 each and 0.25 for others

* Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 107

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM			
3. • progress report on the implementation of regional and international agendas, including the New Partnership for Africa's Development (NEPAD), the United Nations Millennium Development Goals (MDGs) and other special initiatives in the subregion (one in 2009),	EA1	IA1(a)	1. Desk work (Oct) 2. Field data collection and analysis (Nov) 3. In house/Team review 4. Drafting (Nov, Dec) 5. In house/Team review 6. Finalization (March, Apr) 7. Printing and Dissemination(May)	X	X	X								X	X	X	X	All divisions ECOWAS, UEMOA, UNDP	Gbetnkom* *, Niang, Sissoko*, Ahohe*, Gbaguidi, Bakary Dosso	**3, *2 and 0.25 for each of the other	
iii) Ad hoc expert group meetings																					

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 108

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
1. an emerging developmental challenge facing West Africa (2009)	EA2	IA2(a)	1. Background documents preparation, (Jan);	X	X	X	X	X	X							TFED, ISTD, NEPAD, RECs	Ngone* , Foubi** , Niang* , Gbaguidi, Balary Dosso,	**3 * 2 and 0.5 for each of the others	
	EA3	IA3(a)	2. Documents preparation by the Staff (Feb); 4. Documents processing and sending to participants (March); 5. Substantive servicing of the meeting (Apr); 6. Finalization and Dissemination (May-June).																
2. Annual consultative meetings of experts of regional economic communities, African Union Commission, NEPAD secretariat and United Nations agencies on the implementation of the AU/NEPAD programmes in	EA2	IA2(a)	1. Background documents preparation, (Jan-Feb);	X	X	X	X	X	X						All Divisions/SROs, NEPAD, ECOWAS, UEMOA, Other IGOs in Wet Africa	Ahohe* , Ngone* , Niang, Gbaguidi,	*2 each and 0.5 for each of the others		
	EA3	IA3(a)	2. Documents preparation by the staff (Mar); 3. Documents processing and sending to participants (March); 5. Substantive servicing of the meeting (Apr); 6. Finalization and Dissemination (May-June).																

* Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 109

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
the subregion (one in 2009).																			
3. Assessing the sub-regional Office for West Africa and ECOWAS Multi-year Programme	EA2 EA3	IA2(a) IA3(a)	1. Background documents preparation, (April-June); 2. Hiring of a consultant (May - June). 3. Documents preparation by the staff and the consultant (June-August); 4. Documents processing and sending to participants (September); 5. Substantive servicing of the meeting (October); 6. Finalization and Dissemination (Nov)				X	X	X	X	X	X	X	X	All Divisions/SROs, NEPAD, RECs, Other IGOs in West Africa	Gbetnkom*, Sissoko, Ahohe, Foubi*, Ngone, Gbaguidi, Bakary Dosso	*3 and 0.5 for each of the others		
B) Other substantive activities																			
i) Non recurrent publication 1. • report on a topical issue identified in the SRO-WA and ECOWAS multi-year programme (2009)	EA2 EA3	IA2(a) IA3(a)	1. Preparation of concept paper and outline. (Apr) 2. In house/team review (May) 3. Drafting of background documents (Jun) 4. In house team review (Jul) 5. Finalization (Sep) 6. Printing (Oct) 7. Circulation (Nov)				X	X	X	X	X	X	X	X	ACGD, DPMD, ECOWAS, UEMOA, UNDP, UEMOA, NEPAD	Foubi*, Niang, Sissoko, Gbetnkom, Ahohe, Ngone*, Gbaguidi,	*2 and 0.25 for each of the others		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 110

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
ii) Booklets, fact sheets, wallcharts, information kits: Joint AU Commission /AfDB/ECA (subregional office — West Africa) prospectus on integration in West Africa (One in 2009);	EA2 EA3	IA2(a) IA3(a)	1. Preparation of concept paper and outline.(May) 2. In house/team review(June) 3. Drafting of background documents (Jul) 4. In house team review (Sept) 5. Finalization (Sept) 7. Printing (Sept) 8. Circulation (Oct)					X	X	X		X	X			TFED,GPA D, NRID ECOWAS, UEMOA, UNDP, UEMOA, NEPAD	Niang, Ahohe, Bakary Dosso*, Sissoko, Gbetnkom, Foubi, Ngone , Gbaguidi,	*1 and 0.25 for each of the others	
iii) Special event West Africa Development Forum: employment for youth (one in 2009)	EA2 EA3	IA2(a) IA3(a)	1. Background documents preparation, (Jan-Feb); 2. Hiring of a consultant (Feb-March). 3. Documents preparation by the consultant(May - Jul); 4. Documents processing and sending to participants (Aug); 5. Substantive servicing of the meeting (Nov); 6. Finalization and Dissemination (Dec)		X	X	X	X	X	X	X	X	X	X	X	All Divisions	Niang**, Aho he*, Gbaguidi, Sissoko, Gbetnkom, Foubi, Ngone , Balry Dosso	**2, *1 and 0.25 for others	
iv) Technical	EA2	IA2(a)	1. Preparation of concept paper									X	X	X	X	NRID,	Niang,	*2	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 111

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
Material i. Electronic brief on major activities of the subregional Office for West Africa, including other subregional initiatives (one in 2009)	EA3	IA3(a)	and outline.(Sept) 2. In house/team review(Oct) 3. Drafting of background documents (Oct) 4. In house team review (Nov) 5. Finalization (Nov) 6. Printing (Nov) 7. Circulation (Dec)													TFED, ECOWAS, UEMOA, NEPAD	Ahohe, Gbaguidi, Sissoko*, Gbetnkom, Foumbi, Ngone,	each and 0.25 for each of the others	
ii. Methodology for collection of gender-disaggregated data for monitoring progress towards achieving the MDGs (one in 2009)	EA2 EA3	IA2(a) IA3(a)	1. Preparation of concept paper and outline.(May) 2. In house/team review(June) 3. Drafting of background documents (Jul) 4. In house team review (Sept) 5. Finalization (Sept) 6. Printing (Sept) 7. Circulation (Oct)					X	X	X	X	X	X			ACGSD, ECOWAS, UEMOA, TFED, GPAD	Niang, Ahohe, Gbaguidi, Sissoko*, Gbetnkom, Foumbi, Ngone*, Bakary Dosso*	*2 each and 0.25 for each of the others	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 112

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*					
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM						
iii. Technical document and presentations on fiscal policy and financing economic and social development in West Africa	EA2	IA2(a)	1. Preparation of concept paper and outline.(Sept) 2. In house/team review(Oct) 3. Drafting of background documents (Oct) 4. In house team review (Nov) 5. Finalization (Nov) 6. Printing (Nov) 7. Circulation (Dec)																	TFED,GPA D, NRID ECOWAS, UEMOA, UNDP, UEMOA, NEPAD	Niang, Ahohe, Gbaguidi, Sissoko, Gbetnkom, Foumbi, Ngone, Bakary Dosso*	*3 each and 0.25 for each of the others		
	EA3	IA3(a)																						
C)Technical cooperation																								
i)Advisory Services Five advisory missions, upon request by member States, regional economic communities, intergovernmental organizations and civil society organizations on institutional	EA2 EA3	IA2(a) IA3(a)	1. Preparation of task briefs on the needs; 2. Synergy building for undertaking the advisory services (joint teams, Regional Advisors); 3. Providing the advisory services and preparation of reports; 4. Follow-up to advisory mission especially operationalization of the requested needs.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	All divisions, CILSS, ACMAD, UEMOA, ECOWAS, FSSD	All staff	1 for each		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 113

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
and sectoral policy issues, in relation to the consolidation of regional economic integration and sustainable development;																			
ii) Training Courses, Seminars and Workshops Workshop for approximately 15 Professionals on exchange of experience in the development and implementation of poverty reduction strategies Workshop for approximately 10	EA2 EA3	IA2(a) IA3(a)	1. Preparation of Concept paper and outline; (Apr/May) 2. In house/team review;(May, Jun) 3.Field mission;(Jun, Jul) 4. Drafting; (Jul, Aug) 5. In house team review; (Aug, Sep) 6. Finalization;(Oct) 7.Dissemination(Nov)				X	X	X	X	X	X	X	X		TFED, DISD, ACGDS, ECOWAS, UEMOA, UNDP, NGOs.	Niang, Ahohe, Gbetnkom*, Sissoko, Gbaguidi, Foumbi*, Ngone, P5, P4	*2.5 and 0.25 for each of the others	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 114

Output programmed by category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
professionals on building effective public-private partnerships to small and medium-sized enterprises																				
iii) Field Projects 1. Institutional strengthening of ECOWAS and UEMOA 2. West African information and knowledge management platform on regional economic cooperation and integration.	EA2 EA3	IA2(a) IA3(a)	1. Definition of theme, scope and objectives of the project; 2. Preparation of draft outline, Aide-memoire, Terms of Reference of consultants and Budget of the project; 3. Mobilizing partners from member states and elsewhere; 4. Design and preparation of the web site of the project if need be and continuous management; 5. Mobilizing funds; 6. Identification of consultants and resource persons; 7. Preparation of key papers and inscription flyers; 8. Substantive servicing of meeting as appropriate. 9. Preparation/Finalization of Report and dissemination.	X	X	X	X	X	X	X	X	X	X	X	X	X	All divisions	Niang, Ahohe*, Sissoko, Gbetnkom*, Foubmi, Ngone*, Gbaguidi*, Bakary Dosso	* 2 and 0.5 for each of the others)

* Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities. 115

Subprogramme 7: Subregional activities for development
Implementing Division: Subregional activities in Central Africa (SRO-CA)
Director: **Mr. Hachim Koumare**

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the Central Africa subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments (EA)

EA1 - Enhanced capacity of member States, the Economic Community of Central African States, the Central African Economic and Monetary Community, intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral policies and programmes in the subregional development priorities including macroeconomic management; transport and infrastructure development; post-conflict rehabilitation, recovery and development; food security; and information and communication technology development

EA2 - Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of subregional integration programmes in Central Africa

Indicators of achievement (IA)

IA1(a) - Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities, intergovernmental and civil society organizations in the priority areas of the subregion

Performance measures

2004-2005: 12 capacity-building and technical assistance projects provided

Estimate 2006-2007: 14 capacity-building and technical assistance projects provided

Target 2008-2009: 16 capacity-building and technical assistance projects provided

IA1(b) - Increased number of beneficiaries from training projects

Performance measures

2004-2005: 44 beneficiaries

Estimate 2006-2007: 64 beneficiaries

Target 2008-2009: 124 beneficiaries

IA2(a) - Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams

Performance measures

2004-2005: 2 joint undertakings

Estimate 2006-2007: 9 joint undertakings

Target 2008-2009: 14 joint undertakings

IA2(b) - Increased dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers

Performance measures

2004-2005: dissemination of 10 publications

Estimate 2006-2007: dissemination of 16 publications

Target 2008-2009: dissemination of 20 publications

IA2(c) - Increased contribution to and of Commission databases by and to member States

Performance measures

2004-2005: 2 contributions

Estimate 2006-2007: 3 contributions

Target 2008-2009: 4 contributions

EA3 - Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities

IA3(a) - Increased dissemination of reports of important meetings and conferences, including the intergovernmental committee of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development

Performance measures

2004-2005: dissemination of 15 reports of meetings/conferences

Estimate 2006-2007: dissemination of 16 reports of meetings/conferences

Target 2008-2009: dissemination of 18 reports of meetings/conferences

**ECONOMIC COMMISSION FOR AFRICA Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Division: Sub Regional Activities for development - ECA Office for Central Africa (SRO-CA)
Subprogramme: Supporting Subregional Activities for Development in Central Africa

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions / SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
(a) (i) Substantive servicing of the annual ministerial session of the subregional office for Central Africa (to be organised in March 2009 in Equatorial Guinea)	EA1	IA1(a)	Administrat. arrangements with country hosting the meeting Preparation of background document of the meeting Inviting and making arrangements for participation of member states RECs and civil society organisations Servicing of the meeting including reports presentation and drafting the meeting report	X	X	X										NRID	Chetima (TL)	2.00	Regular Budget Consultants= \$37,177.70 Travel - Staff to Meetings= \$40,872.48 Other Official Travel - Staff= \$20,417.15 Travel to Expert Groups= \$155,434.12 Extrabudgetary Resources (XB)	
																	Koumare	0.50		
																		P5		2.00
																		P3		1.00
																		Tsafack		1.00
																		Tachago		1.00
																		Kane		1.00
																		Lemma		1.00
																		Tchoffo		1.00
																		Fogang		1.00
																		Mountoumjou		1.00
																		Mouende		1.00
																		Maffo		1.00
													Bal	1.00						

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions / SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
			Finalize report and dissemination																
(a) (i) Substantive servicing of the annual ministerial (continued)	EA1	IA1(a)	Making arrangements for the publication and dissemination of the meeting report of letters Presentation of report to the ECCAS Ministerial meeting				X	X									Koumare Kane P5 Maffo Tachago	0.50 0.50 0.50 0.50 0.50	
(a) (ii) Parliamentary documentation: Report on: economic and social developments: tracking progress in Central Africa	EA3	IA3(a)	Preparation of the report Internal peer review Preparation of the PP presentation Presentation of the report to the Committee meeting	X													Bal (TL) P5 P3 Tachago Kane Chetima Tsafack Koumare	1.00 1.00 1.00 0.25 0.50 0.25 0.50 0.25	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
(a) (ii) (ii) Parliamentary documentation. Progress report on the implementation of regional and international agendas, including the New Partnership for Africa's Development (NEPAD), the United Nations Millennium Development Goals (MDGs) and other special initiatives in the subregion	EA3	IA3(a)	Preparation of the report	X	X											NRID	Kane (TL)	1.00		
			-Internal Peer review			X														Koumare
Preparation of the PP presentation					X												Tachago	0.25		
Finalisation of the report taking into account the views of the ICE			X														Tsafack	1.00		
Presentation of the report to the meeting					X												All Prof	0.50		
(a) (ii) (iii) Parliamentary documentation. proposed programme plan for the biennium 2010-2011 for the SRO-CA	EA3	IA3(a)	Preparation of the report	X	X											OPM	Chetima (TL)	0.50		
Preparation of the PP presentation					X													Koumare		0.50
Presentation of report to the meeting						X												Tachago		0.50
						X												All prof. staff		0.50
						X														

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/S ROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM			
(a) (ii) (iii) Ad hoc expert group meeting on Transport Master Plan and bridging the financing gaps in infrastructure development in Central Africa	EA2	IA2(a)	- Identifying country to host the meeting and administrative arrangements with host country	X	X	X	X	X								NRID	Chetima (TL)	2.00			
			- Preparation of meeting documents																Koumare	1.00	
			- Inviting participants and making their travel arrangements		X	X	X													Kane	0.25
			Service of the experts meeting including presentation of reports and drafting of the meeting report																	P3	1.00
			Finalize report and dissemination																	Lemma	1.00

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/S ROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*			
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM				
(a) (ii) (iv) Ad hoc experts group meeting: Annual consultative meeting of experts of regional economic communities, African Union Commission, NEPAD Secretariat and UN Agencies on the implementation of AU/NEPAD programmes	EA3	IA3(a)	- making admin. arrangements with host country	X	X					X								Kane (TL)	0.50			
			- Preparation of meeting documentation			X														Koumare	0.50	
			- Inviting concerned experts and making their travel arrangements			X	X													Chetima	0.50	
			Servicing the meeting including presentation of reports				X													Tachago	0.25	
			Arrangements to disseminate the meeting report				X											P3	0.50			
(a) (ii) (iv)	EA2	IA2(a)	- making admin.	X	X													Lemma	1.00			
																		Mouende	0.50			
																		Maffo	0.50			
																		Fogang	1.50			
																		Tchoffo	1.00			
																		Mountoumjou	1.00			

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM			
of Central African countries			Identification and recruitment of consultants						X									Koumare	1.00		
			Field missions in the countries for data collection to fill the gap									X	X						Consultants	17.00	
			Data compilation and processing (continuous update of the database and statistical annex)									X		X	X	X			Tachago	0.50	
			Reports of the consultants																Kane	0.50	
			Drafting of the report										X	X					Chetima	0.50	
			Peer review											X	X	X	X			Lemma	1.00
			Finalize report and dissemination											X					P3	0.50	
																			Fogang	1.00	
(b) (ii) Non-recurrent	EA2	IA2(b)	Consultations with RECs to			X	X	X										Mouende	1.50		
																		Tchoffo	1.00		
																		Kane TL)	1.50		
																		Chetima			

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/S ROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*			
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM				
publication : Booklets, pamphlets, fact sheets, wall charts, information kit: joint African Union Commission/African Development Bank/ECA (SRO-CA)			identify the topic of the report															Koumare	0.50			
			- Drafting of the report including TOR and data collection					X	X										Tachago		0.50	
			- Internal and external peer review							X											All Prof	0.50
			- Finalisation and dissemination of the report								X											0.25
(b) (v) Electronic brief on major activities of the SRO-CA, including other subregional initiative	EA2	IA2(b)	- Information collection from SRO and RECs and and drafting articles	X	X	X	X	X	X	X	X	X	X	X	X	X		Tachago (TL)	4.00			
- Internal Peer review	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		Koumare P5	1.00				
Arrangements for publication through Internet and hard copy			X		X		X		X		X		X				Kane	0.50				
										X							Bal	0.50				
																	Chetima	0.50				
																	P3	0.50				
																	Lemma	0.50				
																	Tsack	0.50				

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/S ROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
(c) (i) Advisory services: advisory service missions at the request of member States, regional economic communities, intergovernmental organizations and civil society organizations on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD, MDGs, Sub-Saharan African Transport Policy and Programme,	EA1	IA1(a)	Analysis of requests from member states and RECs	X	X	X	X	X	X	X	X	X	X	X	X		Koumare	1.00	
			Preparation of missions by concerned staff	X	X	X	X	X	X	X	X	X	X	X	X		P5	1.00	
			Undertaking field missions	X	X	X	X	X	X	X	X	X	X	X	X		Kane	1.00	
			Preparation of missions reports	X	X	X	X	X	X	X	X	X	X	X	X		Bal	0.50	
			Follow up of the recommendations of the mission	X	X	X	X	X	X	X	X	X	X	X	X		Chetima	0.50	
			Participation in the Steering Committee on the harmonisation of RECs programmes in Central Africa	X	X	X	X	X	X	X	X	X	X	X	X		P3	1.00	
				X	X	X	X	X	X	X	X	X	X	X	X		Lemma	1.00	
														Tchoffo	1.00				
														Mouende	1.50				
														Fogang	1.00				
														Tachago	0.50				

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/S ROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
Yamoussoukro decision and other special initiatives																			
(c) (ii) Training courses, seminars and workshops: seminar for 30 Professionals on the implementation of the Ouagadougou Action Plan on employment	EA1	IA1(a)	<ul style="list-style-type: none"> - making admin. arrangements with host country - Preparation of training documentation - Inviting concerned experts and making their travel arrangements - Servicing the training including presentation of documentation -Arrangements to disseminate the training report 			X	X	X										Bal (TL) 1.00 P5 0.50 Kane 0.25 Chetima P3 0.50 Lemma 1.00 Tchoffo 1.00 Mouende 0.50 Fogang 1.00 Tachago 0.50 Koumare 0.50	

* Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output programmed by category	Related expected accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/S ROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM	
											X								
(c) (ii) Training courses, seminars and workshops: workshop for 15 Professionals on methodologies for Millennium Development Goals and collection of gender-disaggregated data in Central Africa	EA1	IA1(a)	- making admin. arrangements with host country			X	X	X											
	EA2	IA2(a)	- Preparation of training documentation			X	X	X											
			- Inviting concerned experts and making their travel arrangements			X	X	X	X										
			- Servicing the training including presentation of documentation						X										
			-Arrangements to disseminate the training report																
										X									

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 7: Subregional activities for development
Implementing Division: Subregional activities in East Africa (SRO-EA)
Director: **Mr. Patrick K Bugembe**

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the East African subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments (EA)

Indicators of achievement (IA)

EA1 - Enhanced capacity of member States, the Common Market for Eastern and Southern Africa (COMESA), the Indian Ocean Commission, intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral policies and programmes in the priority areas such as food security, land and environment; transport, energy, lake/river basin development; macroeconomic management, gender and youth employment and the development and utilization of information and communication technology

IA1(a) - Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities and intergovernmental and civil society organizations in the priority areas of the Eastern African subregion

Performance measures

2004-2005: 4 capacity-building and technical assistance projects provided

Estimate 2006-2007: 6 capacity-building and technical assistance projects provided

Target 2008-2009: 8 capacity-building and technical assistance projects provided

IA1(b) - Increased number of beneficiaries from training projects

Performance measures

2004-2005: 20 beneficiaries

Estimate 2006-2007: 30 beneficiaries

Target 2008-2009: 45 beneficiaries

EA2 - Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of subregional integration programmes in East Africa

IA2(a) - Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams

Performance measures

2004-2005: 2 joint undertakings

Estimate 2006-2007: 4 joint undertakings

Target 2008-2009: 7 joint undertakings

IA2(b) - Increased dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers

Performance measures

2004-2005: dissemination of 4 publications

Estimate 2006-2007: dissemination of 6 publications

Target 2008-2009: dissemination of 10 publications

IA2(c) - Increased contribution to and of Commission databases by and to member States

Performance measures

2004-2005: 1 contribution

Estimate 2006-2007: 3 contributions

Target 2008-2009: 8 contributions

EA3 - Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities

IA3(a) - Increased dissemination of reports of important meetings and conferences, including the intergovernmental committees of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development

Performance measures

2004-2005: dissemination of 2 reports of meetings/conferences

Estimate 2006-2007: dissemination of 5 reports of meetings/conferences

Target 2008-2009: dissemination of 8 reports of meetings/conferences

ECONOMIC COMMISSION FOR AFRICA: Implementation of the 2008-2009 Approved Work Programme
Period: January -December 2009

PROGRAMME IMPLEMENTATION PLAN- 2009

Division: ECA Office for East Africa (SRO-EA)

Subprogramme: Supporting Subregional Activities for Development in East Africa

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
A) Servicing of intergovernmental and expert bodies																			
i) Substantive servicing of meetings																			
1. Annual ICE Meeting	Produce ICE meeting report	i) Meeting is held with high level participation ii) Reports drafted	1. Drafting of Reports 2. Pre-meeting preparations	X			X									All Divisions	Nikwigize , All staff	11	Regular Budget Consultants= \$63,300.00
2. Annual ministerial Conference	EA3	IA3(a)						X								All Divisions, COMESA, IGAD, EAC	Bugembe	11	Travel - Staff to Meetings= \$2,241.00 Other Official Travel - Staff= \$44,911.00 Travel to Expert Groups= \$241,775.00 Extrabudgetary Resources (XB)
ii) Parliamentary Documentation																			
1. Programme Plan for the biennium 2010-2011 for	EA2	IA2(a)		X	X											All Divisions, COMESA, IGAD, EAC, IOGs	Nikwigize (With the contribution of all staff)	1,5	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
the subregional office - East Africa																			
2. Report to the annual ministerial conferences (.....) for the East Africa subregion on economic and social development: tracking progress in East Africa	EA3	IA3(a)	1. Task brief 2. Draft contributions 4. Consolidation of Reports 5. Team review Publication of Draft 6. Finalization 7. Printing and Dissemination	X	X												<u>Nikwigize</u> (With the contribution of all staff)	8	
3. Report on the implementation of regional and international agendas, including NEPAD, the United Nations Millennium Development Goals and other special	EA2	IA2(a)	1. Task brief 2. Data Collection 3. Analysis 4. Draft and finalization of Report				X									NRID, COMESA, IGAD, EAC	<u>Cisse</u> Nikwigize, Vacant P3, Gava Kourouma, Daya	6	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
initiatives in the subregion																			
iii) Ad hoc Expert Group Meeting																			
1. Assessing the subregional office East Africa and COMESA/East African Community (EAC)/IGAD on Development Multi Year Programme	EA3	IA3(a)	1. Background documents preparation, 2. Hiring of a consultant 3. Documents preparation by the consultant; 4. Issuance of invitation to selected experts 5. Servicing of EGM 6. Preparation of report 7. Dissemination and follow up				X										Kourom a , Andre, Gava, Daya, Baricako (V. P5) Seck	6	
2. Annual consultative meeting of experts of regional economic communities, the AU Commission, NEPAD secretariat and	EA3	IA3(a)	1. Background documents preparation, 2. Hiring of a consultant 3. Documents preparation by the consultant; 4. Issuance of invitation to selected experts										X			NRID	Cisse Seck Daya, New P4.2, Baricako (V. P5)	6	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
United Nations agencies on the implementation of the AU/NEPAD programmes in the subregion			5. Servicing of EGM 6. Preparation of report 7. Dissemination and follow up																
3. Harmonizing national development policies and ICT programmes to strengthen regional integration initiatives	EA1	IA1(a)	1. Background documents preparation, 2. Hiring of a consultant 3. Documents preparation by the consultant; 4. Preparation of meeting outlines, selection of participants, arrangement of logistics, invitation letters 5. Servicing of EGM 6. Preparation of report 7. Dissemination and follow up				x									ISTD, SROs, NRID, RECs	<u>Seck</u> Kourouma Vacant P41 Vacant P5 Baricako (V. P5) Daya, New P42	6	
An Emerging Development	EA3	IA3(a)															<u>Daya</u> <u>Gava</u>		

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
Challenge facing East Africa : <i>Topic to be determined</i>																	Baricako (V. P5) Vacant P3			
B. Others Substantive Activities																				
Non Recurrent Publications																				
1. Report on a topical issue identified in the subregional office East Africa and COMESA/EA C/IGAD multi year programme	EA2	IA2(b)	1. Preparation of concept paper and outline. 2. Team review 3. Drafting of background documents 4. In house team review 5. Ad hoc expert 6. Finalization 7. Printing 8. Circulation							X							RECS, IGOS	Kouromoua Gava Baricako (V. P5) <u>Daya Seck Andre</u>	10	
2. Report on Harmonization for national development policies and ICT programmes within the context of regional integration	EA2	IA2(b)	1. Preparation of concept paper and outline. 2. Recruitment of consultants for data collection follow-up activities 3. Drafting of background documents, 5.preparation of policy guidelines;			X												Seck Kourouma Daya New P4.1 New P4.2, Baricako (V. P5)	10	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			5. Team review 6. Ad hoc expert 7. Finalization 8. Circulation																
ii) Booklets Fact sheet, wallcharts, information kits																			
1. Joint AU Commission/ AfDB/ECA (subregional office -East Africa) prospectus on integration in East Africa : - Booklets - fact sheets	EA2	IA2(a)					X										<u>Cisse,</u> (With the contribution from all staff)	6	
iii) Technical Material																			
1. Electronic brief on major activities of the subregional office -East Africa, including other	EA2	IA2(b)	1. Preparation of Concept paper and outline; 2. In house/team review; 3. Field mission; 4. Drafting; 5. In house team review;				X									X	<u>Seck,</u> (With the contribution from all staff)	8	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
subregional initiatives			6. Finalization of the report; 7. Dissemination																	
2. Web based information site on available advisory services : <i>- Regional Observatory</i> <i>- Knowledge Management Portal</i>	EA2	IA2(b)	1. Prepare Concept Note 2. Identify and contact potential partners 3. Prepare the TOR for the consultant 4. Identify and recruit consultant 5. Development of web-based clearing house and user's manual 6. Training course			X							X				ISTD, RECs, ITSS, IGOs	<u>Seck</u> , (With the contribution from all staff)	8	
C. Technical Cooperation																				
i) Advisory Services																				
Five advisory missions, upon request, to member States, RECs and IGOs (DRC, Djibouti,	EA1	IA1(a)	1. Preparation of task briefs on the needs; 2. Synergy building for undertaking the advisory services; 3. Providing the advisory services	X			X			X				X		X	All Divisions	<u>All staff</u> members as appropriate	12	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
Comoros, IGAD, ICGLR and others) on institutional and sectoral issues related to strengthening regional integration and on the implementation of NEPAD in East Africa			and preparation of reports; 4. Follow-up to advisory mission especially operationalization of the requested needs.																
ii) Training courses, seminars and workshops																			
1. Training Workshop for 15 Professionals on the implementation of ICT in the areas of e-government and/or e-trade 2. Training Workshop for 15 Professionals on developing strategies and	EA1	IA1(b)	1. Updating list of focal points; 2. Administrative arrangement to secure participation; 3. Documents processing and sending to participants; 4. Substantive servicing of the meeting; 5. Finalization and distribution of meeting report				X									ISTD, RECs, TFED,	Seck Kourouma Daya Baricako (V. P5) New P4.1 New P4.2	6	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
comprehensive action Plan for National Information and communication Infrastructure			1. Updating list of focal points; 2. Administrative arrangement to secure participation; 3. Documents processing and sending to participants; 4. Substantive servicing of the meeting; 5. Finalization and distribution of meeting report				x										ISTD, RECs, TFED,	<u>Seck</u> Kourouma Daya Baricako (V. P5) New P4.1 New P4.2	6		
iii) Field projects																					
1. Establishment of knowledge management centre and network : - Observatory	EA2	IA2(b)	1. Mobilizing funds; 2. Preparation of key papers and inscription flyers; 3. Update Data base on Socio Economic issues 4. Substantive servicing of meeting as appropriate. 4. Preparation/Finalization of Report and dissemination.						X			X			X		X	ISTD, RECs, NRID, IOGs	<u>Seck</u> Baricako, Daya, Kourouma , Cissé, Vacant P3, Baricako (V. P5) Vacant P4, New P4.1 , New P4.2	12	

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
2. Institutional strengthening of COMESA, IGAD, EAC, CEPGL, PAMESA : - <i>Capacity Building</i> - <i>Food security</i> - <i>ICT</i>	EA1	IA1(a)	1. Define projects and look for fund 12. Consultations with partners and preparation of agreements for Programme's implementation															ISTD, RECs, , NRID, IOGs	<u>Bugembe</u> Seck, Baricako Daya Kourouma Gava Vacant P3	10	
3. Implementation of Regional cargo tracking system along the Northern Corridor	EA1	IA1(a)	1. Mobilizing funds; 2. Preparation of key papers and inscription flyers; 3.Substantive servicing of meeting as appropriate. 4.Implementation pilot project																Baricako (V. P5) Seck New P4.1 New P4.2	4	
4. Ports to Corridors Development Initiatives	EA3	IA3(a)	1. Mobilizing funds; 2 Prepare the TOR for the consultant 3. Identify and recruit consultant		X				X										<u>Seck</u> <u>Baricako</u> (V. P5) New P4.1 New P4.2 Vacant P3	4	

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicators of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
			4.Substantive servicing of meeting as appropriate. 4.Preparation/Finalization of Report and dissemination.																	
Special Event																				
Forum on River/Lake Basin and Energy development in East Africa	EA3	IA3(a)	1 Background documents preparation 2 Recruitment consultants 3. Substantive servicing of meeting as appropriate 4. Finalization and dissemination													X	All Divisions	Baricako (V. P5) New P4.1 New P4.2, Daya Vacant P3	4	

¹ Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 7: Subregional activities for development
Implementing Division: Subregional activities in Southern Africa (SRO-SA)
Director: Ms. Jennifer Kargbo

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the Southern Africa subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments (EA)	Indicators of achievement (IA)
<p>EA1 - Enhanced capacity of member States, the Southern African Development Community (SADC), intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral policies and programmes dealing with subregional development priorities including food security; intra-subregional trade, infrastructure/mineral resources development; industrial development, gender, youth and employment; and HIV/AIDS</p>	<p>IA1(a) - Increased number of capacity-building and technical assistance projects provided to member States, SADC, intergovernmental and civil society organizations in the priority areas of the subregion</p> <p><i>Performance measures</i></p> <p>2004-2005: 5 capacity-building and technical assistance projects provided</p> <p>Estimate 2006-2007: 8 capacity-building and technical assistance projects provided</p> <p>Target 2008-2009: 12 capacity-building and technical assistance projects provided</p> <p>IA1(b) - Increased number of beneficiaries from training projects</p> <p><i>Performance measures</i></p> <p>2004-2005: 25 beneficiaries</p> <p>Estimate 2006-2007: 50 beneficiaries</p> <p>Target 2008-2009: 75 beneficiaries</p>
<p>EA2 - Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of multi-year programmes with key partners and stakeholders including SADC, the NEPAD secretariat and the Southern Africa Development Bank</p>	<p>IA2(a) - Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams</p> <p><i>Performance measures</i></p> <p>2004-2005: 1 joint undertaking</p>

Estimate 2006-2007: 2 joint undertakings

Target 2008-2009: 4 joint undertakings

IA2(b) - Increased dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers

Performance measures

2004-2005: dissemination of 15 publications

Estimate 2006-2007: dissemination of 50 publications

Target 2008-2009: dissemination of 100 publications

IA2(c) - Increased contribution to and of Commission databases by member States

Performance measures

2004-2005: 1 contribution

Estimate 2006-2007: 2 contributions

Target 2008-2009: 5 contributions

EA3 - Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda, including member States, regional economic communities, civil society organizations and other subregional entities

IA3(a) - Increased dissemination of reports of important meetings and conferences, including the intergovernmental committees of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development

Performance measures

2004-2005: dissemination of 2 reports of meetings/conferences

Estimate 2006-2007: dissemination of 6 reports of meetings/conferences

Target 2008-2009: dissemination of 8 reports of meetings/conferences

**ECONOMIC COMMISSION FOR AFRICA Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme: Supporting Subregional Activities for Development Component 5

Division: ECA Subregional Office- SA

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
(a). Servicing of intergovernmental and expert bodies:																				
(i). Substantive servicing of meetings of :																				
Intergovernmental Committee of Experts (ICE) (2009)	EA3	IA3(a)	(i) Work on hosting arrangement including host country agreement (ii) Draft aide memoire, agenda, annotated agenda. organization of work and letter of invitation (iii) Translation of information materials and invitation letter. (iv) Dispatch invitation letters along with information materials. (v) Coordinate and dispatch of documents (vi) Coordinate follow up on responses (vii) Organize meeting including interpretation and translation services, press release, media coverage, travel and logistics. etc. (viii) Substantively servicing of the meeting including report writing (ix) Finalize, print and dispatch the report of the ICE	x	x	x	x	x	x	x								Dhliwayo (L) Kargbo Latigo Lombe M-Marite Mfunwa Maponga Mastaki Zulu Ngwako	2.5 0.25 0.25 0.25 0.5 0.25 1.00 0.25 0.25	Regular Budget Consultants= \$32,799.00 Travel - Staff to Meetings= \$14,767.92 Other Official Travel - Staff= \$32,507.87 Travel to Expert Groups= \$175,738.51 Extrabudgetary Resources (XB)
(ii) Parliamentary documentation																				

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
1. Proposed programme plan for the biennium 2010-2011 for the subregional office-Southern Africa	EA3	IA3(a)	(i) Prepare outline of the report (ii) Circulate for comments and feedback (iii) Prepare draft report and circulate for input		x	x											OPM	Kargbo (L) Dhliwayo Latigo Lombe M-Marite	0.25 0.25 0.5 0.25	
2. Report on Economic and Social Developments: tracking progress in Southern Africa, 2008	EA1	IA1(a)	(i) Prepare a task brief, and outline of the report. (ii) Define parameters for data collection (iii) Identify and engage national consultants for collecting and providing country data (iv) Analyse data collected (v) Prepare report (vi) Translate report (vii) Disseminate report to key stakeholders (viii) Present report to ICE	x														Latigo (L) Dhliwayo Mfunwa Lombe M-Marite Mastaki Zulu Ngwako Filakati	1.5 0.5 1.5 0.5 0.5 0.75 1.25 0.5 0.5	

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM			
3. Progress report on the implementation of regional and international agendas, including NEPAD, the Millennium Development Goals and other special initiatives in the subregion : Initiative on framework for mainstreaming regional integration into laws, policies and programme	EA1	IA1(a)	(i) Inform NRID of output and its contribution. (ii) Prepare a task brief and outline of the report and obtain comments from NRID. (iii) Prepare draft report with substantive input from NRID and University of Mondlane (vi) Translate report (vii) Disseminate report to key stakeholders (viii) Present report to ICE		x	x	x										NRID	Dhliwayo (L) Latigo Lombe M-Marite Zulu	1.0 0.25 0.5 0.25 0.25		
(iii) Ad hoc expert group meetings																					
An emerging developmental challenge facing Southern Africa : Focus on Mining	EA1	IA1(a)	Prepare aide memoire Draft and send invitaion letters Organise and service the meeting Prepare report and disseminate		x	x	x	x									NRID	Lombe (L) Dhliwayo M-Marite	2.0 0.5 0.25		
Assessing the subregional office- Southern Africa and SADC/COMESA multi-year programme	EA1	IA1(a)	Prepare aide memoire Draft and send invitaion letters Organise and service the meeting Prepare report and disseminate		x	x	x	x	x								NRID	Dhliwayo (L) Latigo Lombe M-Marite Mastaki Zulu	1.0 0.25 0.5 0.25 0.5 0.25		
Governance of financial institutions in the subregion	EA1	IA1(a)	Prepare aide memoire Draft and send invitaion letters Organise and service the meeting Prepare report and disseminate						x	x	x	x	x					Mfunwa (L) M-Marite Zulu	1.25 0.5 2.0		

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
(b) Other substantive outputs																				
(i). Non-recurrent publications																				
Publication on Governance of financial institutions in the subregion	EA1	IA1(a)	(i) Prepare a task brief, and outline of the report. (ii) Define parameters for data collection (iii) Identify and engage national consultants for collecting and providing country data (iv) Analyse data collected (v) Prepare document (vi) Disseminate document to key stakeholders (vii) Present document at AEGM (viii) Finalise document (ix) Disseminate document						x	x	x	x	x				GPAD	Mfunwa (L) Zulu	1.25 1.00	
Publication on a topical issue identified in the subregional office- Southern Africa and SADC/COMESA multi-year programme Focus on Mining	EA1	IA1(a)	(i) Finalize draft document (ii) Disseminate document to key stakeholders (iii) Present document at AEGM (iv) Finalise document (v) Disseminate document	x	x	x												Lombe (L) M-Marite Maponga	4.5 0.5 2.0	
(ii). Booklets, fact sheets, wallcharts, information kits																				

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
Joint AUC/AfDB/ECA prospectus on regional integration in Southern Africa	EA1	IA1(a)	(i) Finalise draft prospectus with inputs from ADB and AUC (ii) Print and disseminate		x	x												Latigo (L) Kargbo	1.5	
(iii). Special events																				
(1)Forum promoting the implementation of the Regional Indicative Strategic Development Plan and of the policy organ for peace and security in the SADC region (Mainstreaming Regional Integration into National Development Plans)	EA1	IA1(a)	(i) Draft aide memoire, agenda, annotated agenda and organization of work (ii) Draft and send invitation letters along with other information and documents (iii) Follow up on responses Substantively service the meeting (iv) Plan and organize meeting including travel, media coverage, logistics and report writing (v) Finalize and disseminate the report and outcome of the Forum			x												Latigo (L) M-Marite Mastaki Zulu	2.0 1.0 1.0 0.5	
Domestic Resource Mobilisation for a Progressing Southern Africa Region			(i)Prepare report (ii) Present report to ICE																	
(iv). Technical Materials																				

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM			
Electronic brief on major activities of the subregional office- Southern Africa, including other subregional initiatives	EA1	IA1(a)	(i) Prepare outline of newsletter (ii) Continuous updating of mailing list, (iii) Collect, assemble and edit and format materials, (iv) Publish briefs electronically			1			2				3				4		Filakati (L) 1- Latigo 2. Dhliwayo 3. Latigo 4. Dhliwayo M-Marite Zulu	2.0 0.5 0.5 0.5 0.5 0.5	
Web-based information site on ECA- Southern Africa activities in addition to the site being a knowledge management hub for the United Nations system in available advisory services	EA1	IA1(a)																	Mfunwa(L)) M. Frazer M-Marite Ngwako Oguntola Mastaki Lombe	1.5 0.25 1.0 0.25 0.25 0.5 0.25	
(c). Technical Cooperation																					
i. Advisory services																					

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM		
Five Advisory services: advisory services, upon request, to member States, SADC, COMESA, intergovernmental organizations and civil society organizations on priority development issues, including gender, trade, infrastructure, mining, and statistical development to strengthen regional integration and implementation of NEPAD in Southern Africa as well as institution-building	EA1	IA1(a)	Undertake advisory services to member States as requested by them and their institutions															Kargbo Latigo Dhliwayo Lombe M-Marite Mfunwa Maponga Mastaki Zulu Ngwako	1.0 1.0 0.5 2.0 0.5 0.5 0.5 1.5 0.5	
ii.Group training (seminars/workshops)																				
1. Workshop for 20 Professionals on small and medium-size enterprises and development of the extractive industry	EA1	IA1(a)	Prepare task brief Prepare documents for the workshop Draft and send invitation letters. Organise and service the workshop Finalize and disseminate the report of the workshop				x											Latigo (L) Lombe M-Marite Mfunwa Mastaki Zulu	1.5 1.0 1.0 2.0 1.0 0.75	

Output programmed by category	Related indicator of accomplishment (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Division /SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009) *		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	WM			
2. Workshop for 20 Professionals on agri-input business development in Southern Africa	EA1	IA1(a)	Prepare task brief Prepare documents for the workshop Draft and send invitation letters. Organise and service the workshop Finalize and disseminate the report of the workshop				x	x	x									FSSDD	Dhliwayo M-Marite Mastaki (L)	0.25 1.0 2.5	
3. Workshop for 20 Professionals on development finance institutions support to infrastructure development in SADC and COMESA	EA1	IA1(a)	Prepare task brief Prepare documents for the workshop Draft and send invitation letters. Organise and service the workshop Finalize and disseminate the report of the workshop																Latigo (L) M-Marite Mfunwa Zulu Mastaki	1.0 0.5 2.0 2.0 0.5	
4. Workshop for 20 Professionals on management of shared water resources	EA1	IA1(a)	Prepare task brief Prepare documents for the workshop Draft and send invitation letters. Organise and service the workshop Finalize and disseminate the report of the workshop		x	x	x												Dhliwayo Mastaki (L) M-Marite Zulu	0.5 2.5 0.25 0.25	
iii. Field projects																					
1. Institutional strengthening of the SADC and COMESA: subregional project to facilitate the design and implementation of the e-SADC initiative	EA1	IA1(a)	Identify project resources Develop concept note Identify implementation partners Implement project Evaluate project results Compile and disseminate project's final report	x	x	x	x	x	x	x	x	x	x	x	x	x		ISTD/ ITSS	Dhliwayo (L) Ngwako M-Marite	2.0 2.0 0.25	

Subprogramme 9: Statistics

Implementing Division: African Centre for Statistics (ACS)

Director: Mr. Ben Kiregyera

OBJECTIVE FOR THE BIENNIUM, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective : To improve the production, dissemination and use of key demographic, social, economic and environmental statistics, including the Millennium Development Goals indicators, in accordance with internationally agreed standards and good practices, as well as to promote the implementation of the new Reference Regional Strategic Framework for Statistical Capacity-building in Africa.

Expected accomplishments (EA)

Indicators of achievement (IA)

EA1 - Enhanced statistical capacities of member States to improve economic management and tracking progress towards the achievement of nationally and internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements since 1992

IA1(a) - Increased number of statistical agencies compiling the minimum required dataset and complying with the 1993 System of National Accounts

Performance measures

2004-2005: 22 statistical agencies

Estimate 2006-2007: 26 statistical agencies

Target 2008-2009: 30 statistical agencies

IA1(b) - Increased number of countries that have adopted and implemented the national strategy for the development of statistics

Performance measures

2004-2005: not available

Estimate 2006-2007: 3 countries

Target 2008-2009: 29 countries

EA2 - Enhanced capacity for the collection of sex-disaggregated and gender-responsive statistics in socio-economic groups

IA2(a) - Increased percentage of participants and stakeholders in workshops and seminars organized by ECA who indicate their increased knowledge in the collection and use of sex-disaggregated and gender-responsive statistics

Performance measures

2004-2005: 11 per cent of participants and stakeholders

Estimate 2006-2007: 19 per cent of participants and stakeholders

Target 2008-2009: 28 per cent of participants and stakeholders

**ECONOMIC COMMISSION FOR AFRICA Implementation of the 2008-2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme 9: Statistics

Division: African Centre for Statistics

Output programmed by category	Related expected accomplishment (as contained in PB 2007-2008)	Related indicator of achievement (as contained in PB 2008-2009)	Main tasks	Period												Collaborating Divisions/SROs	Staff responsible and direct time		Available Resources (as at 03/03/2009)*				
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M					
(a) Servicing of intergovernmental and expert bodies																		Regular Budget					
1. Parliamentary documentation																		Consultants=					
																		\$35,681.98					
2. Other services																		Travel - Staff to Meetings=					
																		\$56,176.88					
i) Census data processing, analysis and dissemination for the 2010 round of population and housing censuses; censuses planning and enumeration for the 2010 round of population and housing censuses;	EA1	IA1(a)	' DW? HCOHFWLRQ	X	X	X											SROs	B. Kiregyera	0.50	Other Official Travel - Staff= \$43,536.45 Travel to Expert Groups= \$140,407.46 <u>Extrabudgetary Resources (XB)</u>			
			' UDVIQ ? RI UHSRUW	X	X	X	X											ACGSD	D. Sanga		0.50		
			' IEXVLR? QIQKRXVH			X	X														A. Andriantseheno	0.50	
) IQDQLQ? VUHSRUW				X														Gorfe Negussie	0.25	
			3 XOHVNR? Q				X														B. Dosso	0.25	
			3 UHODVNR? QRI RVMQH	X																	B. Kiregyera	0.50	
			' DW? HCOHFWLRQ	X	X	X															D. Sanga	0.50	
			' UDVIQ ? RI UHSRUW			X	X														SROs	A. Thiongane	0.50

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

			' DWD? RCOHWRQ																D. Sanga	0.50	
			' UDWQ ? WLFHURW																A. Andriantseho	0.25	
			3 HU? UHMHZ																Oumar Sarr	0.50	
) IQDOLQ ? WLFHURW																B. Dosso	0.25	
																			Gorfe Negussie	0.25	
			3 XOHWR? QDQG CEWHP IQWL RQ																		
3. Booklets, pamphlets, fact sheets, wall charts, information kits																					
Promotional materials for African Statistics Day (2009) including posters, press communiqués, audio and video, DVD information kits; African Statistical Newsletter	EA1	IA1(a)	3 CDQQQ																ICS	B. Kiregyera	0.50
	EA2	IA2(a)	VR / HWWL? HRXQWUHV DERXW SURSRVDOV RI WHP HV																	D. Sanga	0.50
																				Oumar Sarr	0.50
																				A. Thiongane	0.50
																				B. Dosso	0.50
																				A. Andriantseho	0.50
																				C. R. Müller	0.50
																				Gorfe Negussie	0.50
																					0.50
) IQDQ ? FKRLHRI WFKHP H DQDWWLV WR IQIRP HRXQWUHV																		0.50
																					0.50
																					0.50
																					0.50
																					0.50
																					0.51
																					0.51

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

<p>data.</p> <p>3. Fellowships</p> <p>Visiting scholars, fellows and interns to enhance statistical capacity of member States and regional economic communities (5):</p>	<p>EA1</p> <p>EA2</p>	<p>IA1(a)</p> <p>IA2(a)</p>	<p>,GQWLFDW RQRI IQWHLQDQG IHQRZV</p> <p>,P S QP HQ? WVWQR VH SURUDP P H</p>																																		
<p>4. Field Projects</p>																																					

Available non-post resources (*Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings*) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Subprogramme 10: Social development

Implementing Division: African Centre for Gender and Social Development (ACGS)

Officer-in-Charge: Ms. Thokozile Ruzvidzo

OBJECTIVE FOR THE BIENNIAL, EXPECTED ACCOMPLISHMENTS, INDICATORS OF ACHIEVEMENT AND PERFORMANCE MEASURES

Objective: To strengthen capacity in member States' institutions to formulate policies and programmes for poverty reduction and for delivering equitable social services and integrating social dimensions in the development process, in line with internationally agreed development goals, including the Millennium Development Goals.

Expected accomplishments (EA)

EA1 - Improved capacity of member States to design, implement and monitor poverty reduction strategies consistent with internationally agreed development goals, including those contained in the United Nations Millennium Declaration and the priorities of NEPAD

EA2 - Increased national capacity to integrate social dimensions in all development sectors, including addressing relevant Millennium Development Goals and population concerns and the needs of socially vulnerable groups

Indicators of achievement (IA)

IA1(a) - Increased number of countries that base their national development policies and programmes, including poverty reduction strategies, on the targets of the Millennium Declaration

Performance measures

2004-2005: not available

Estimate 2006-2007: not available

Target 2008-2009: 10 countries

IA2(a) - Increased number of Governments that have developed plans and policy options addressing population concerns and relevant Millennium Development Goals

Performance measures

2004-2005: 38 Governments

Estimate 2006-2007: 43 Governments

Target 2008-2009: 48 Governments

**ECONOMIC COMMISSION FOR AFRICA: Implementation of the 2009 Approved Work Programme
Period: January - December 2009**

PROGRAMME IMPLEMENTATION PLAN

Subprogramme 10:- Social Development

Division: African Centre for Gender and Social Development

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*			
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M				
A. Servicing of Intergovernmental and Experts Bodies																			Regular Budget			
i) Substantive servicing of meetings																					Consultants=\$3 9,690.00	
The first session of the Committee on Human and Social Development (CHSD)	EA2	IA2(a)	?Prepare a concept note ?Constitute the Committee on Human and Social Development ? Send out documents and letters to Committee Members ? Service Session Prepare session report	X													ACS SROs	Hassan Yousif * Kasirim Nwuke Adrain Gauci Gladys Mutangadura Elizabeth W-Mariam Oumar Diallo Sher Verick Meron Tewfik Sandra Zawedde	1.5 0.5 0.5 0.5 0.5 1.5 1 0.5	Travel - Staff to Meetings= \$21,421.55		
																				Other Official Travel - Staff= \$18,645.10		
																				Travel to Expert Groups= \$97,279.07		
ii). Parliamentary Documentation																					Extrabudgetary Resources (XB)	
1. Report to the Committee on Human and Social Development on recent social developments in Africa	EA2	IA2(a)	?Prepare task brief ?Prepare report ?Editing and translation of report ? Presentation of report to	X														ACS SROs	Hassan Yousif * Kasirim Nwuke* Adrain Gladys Elizabeth Oumar Sher Verick Meron Tewfik Sandra Zawedde	1.5 1.5 2 0.5 0.5 0.5 2.5 0.5 1		

Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			Committee																
2. Progress report on the International Conference on Population and Development+15	EA2	IA2(a)	?Analyse questionnaires and country reports ?Preparation of the draft report of ICPD+15 ?Editing and translation of report ? Presentation of report to Conference	X	X	X	X										ACS, SROs UNFPA AUC	Hassan Yousif* Meron Tewfik Sandra Zawedde	1 1 1
3. A report to the Conference of African Ministers of Finance, Planning, and Economic Development on Millennium Development Goals/Poverty Reduction Strategies (iii) Ad-hoc expert group meetings	EA1	IA1(a)	?Preparation of study outline ?Data compilation ?Drafting the report ? Peer review ? Finalizing the report ? Publication	X X		X X											OPM SROs ISTD	Kasirim Nwuke Adrian Gauci* Gladys Elizabeth Oumar	1.5 1.5 0.5 0.5 0.5

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
1. Assessing and monitoring progress of human and social development in African countries (Review of the first draft of the African Human and Social Development Report)	EA2	IA2(a)	?Preparation of task brief ? Send out invitation letters to experts ? Send out documents to experts ? Service the meeting ?Prepare meeting report	X		X										SROs	Hassan Yousif * Kasirim Adrain * Gladys M Elizabeth Oumar Sher Verick Meron Tewfik Sandra Zawedde	1 0.5 0.5 0.5 0.5 1.5 1 1	
2. Assessing and monitoring progress of human and social development in African countries (Review the Final draft of the African Human and Social Development Report)	EA2	IA2(a)	?Preparation of task brief ? Send out invitation letters to experts ? Send out documents to experts ? Service the meeting ?Prepare meeting report		X											SROs	Hassan Yousif * Kasirim Adrain * Gladys Elizabeth Oumar Sher Verick Meron Tewfik Sandra Zawedde	1 0.5 0.5 0.5 0.5 1.5 1 1	
3. The role sub-national jurisdiction in achieving the MDGs	EA2	IA2(a)	?Concept note ?Task brief ?Organization ?Publication of relevant documents ?Meeting			X										OPM SROs ADB AUC UNDP GPAD	Oumar* Kasirim Gladys Elizabeth Adrian	2 1 0.5 1 0.5	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*		
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M			
B. Other Substantive Activities I) Recurrent publication																					
1. Report on International Migration	EA2	IA2(a)	?Prepare a concept note ?Draft report ?Conduct internal peer review ?Conduct external peer review ?Editing and translation of report. ?Dissemination of report		X		X	X	X						X	X	X				
2. The African Human and Social Development Report	EA2	IA2(a)	?Prepare Concept note ?Draft report ?Conduct internal peer review ?Conduct external peer review ?Editing and translation of report. ?Dissemination of report	X	X		X			X				X				SROs	Kasirim Nwuke Hassan Yousif Adrain * Sher Verick* Elizabeth Oumar Sandra Zawedde	1 0.5 0.5 1.5 0.5 0.5 0	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*	
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M		
ii) Non-recurrent publications 1. The role sub-national jurisdiction in achieving the MDGs	EA2	IA2(a)	?Preparation of study outline ?Data compilation ?Drafting the report ?Peer review ?Finalizing the report ?Publication			x	x		x								OPM SROs AUC UNDP GPAD	Oumar Diallo* Kasirim Gladys Elizabeth Adrian	2 1 0.5 0.5 0.5	
2. Interventions for achieving the health MDGs in Africa			?Preparation of study outline ?Data compilation ?Drafting the report ?Peer review ?Finalizing the report ?Publication		x	x		x	x	x		x	x				OPM AUC WHO ADB SROs	Kasirim Nwuke* Gladys Elizabeth Oumar Adrian*	2 0.5 1 1 1	
(iii) Contribution to joint outputs																				
Functional support to the Conference of Ministers on the Dakar/Ngor Declaration and the International Conference on Population and Development	EA2	IA2(a)	?Provide functional support to the Conference of Ministers and ICPD														ACS	Meron Tewfik Sandra Zawedde	1.5 1	

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
C - Technical cooperation (ii) Field projects																			
1. Establishment of an African Regional Employment Network to provide a platform for exchange of policy experience an employment issues			?Establish 5 sub-regional teams ?Compile data on policies and strategies on employment and unemployment. ?Prepare country reports on employment. In collaboration with the ILO, AU, UNDP and AfDP, hold a regional workshop and meetings on the employment network											ACS SROs	Hassan Yousif* Meron Tewfik Sandra Zawedde	1 0.5 0.5			
2. Strengthening integration of population and social policy issues in development planning	EA2	IA2(a)	?Prepare country case studies on social exclusio/protecti on ?Hold expert group meetings to discuss issues of social		X	x	X	X							Hassan Yousif* Meron Tewfik Sandra Zawedde Sher Verick	1 0.5 0.5 1			

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.

Output Programmed by Category	Related expected accomplishments (as contained in PB 2008-2009)	Related indicator of achievement (as contained in PB 2008-2009)	Main Tasks	Period												Collaborating Divisions	Staff responsible and direct time		Available Resources (as at 03/03/2009)*
				J	F	M	A	M	J	J	A	S	O	N	D		Name	W/M	
			exclusion and protection consolidate country reports. ?Finalization of reports on disability, ageing, and youth ?Dissemination of outputs																

* Available non-post resources (Consultants, Staff Travel to Meetings, Other Official Travel, and Expert Group Meetings) by source of funding as at 3 March, 2009. Divisions/SROs/Offices are expected to indicate the amount of extrabudgetary resources mobilized for the implementation of some of the planned activities.