



31388
E
Distr. : GENERAL

E/ECA/TPCW.20/INF.1
4 April 2001

UNITED NATIONS

ECONOMIC AND SOCIAL COUNCIL

Original : ENGLISH

ECONOMIC COMMISSION FOR AFRICA

*Twentieth meeting of the Technical
Preparatory Committee of the Whole/
Ninth meeting of the Intergovernmental
Group of Experts*

**REPORT ON THE EASTERN
AFRICA SUBREGIONAL
DEVELOPMENT CENTER**

1999-2000

April 2001

I. INTRODUCTION

The Eastern Africa Subregional Development Centre CEA/SRDC) was established following the adoption of Commission Resolution 810 (XXXI) on ways and means of reinforcing the ECA Multinational Programming and operations Centres (MULPOCs). This resolution called for the re-structuring of the Centres, the change of their names and mandates to reflect new ECA strategic directions.

The EA/SRDC is the result of Three major changes:

- (i) Expansion of the geographic area formerly covered by MULPOC Gisenyi from three to thirteen member-states (Burundi, Congo (DRC), Comoros, Djibouti, Eritrea, Ethiopia, Kenya, Madagascar, Rwanda, Seychelles, Somalia, Tanzania)
- (ii) Changes in the mandate of the Centre and a decision to increase human and material resources allocated to the Centre to new demands: In this perspective activities of the centre were designed to provide support to member-states in their development efforts, to subregional groupings including COMESA, AEAC, EGAD, CEPGL, IOC and SADC) and to sectoral/Technical institutions operating in the subregion, to provide outreach services to ECA Headquarters divisions.
- (iii) The crisis in which the subregion finds itself including the 1994 Rwanda Genocide which ushered in instability in the office's operation (the centre moved from Gisenyi to Goma and subsequently to ADDIS ABABA before eventually settling in Kigali in new premises graciously offered by the government of the Host country i.e. Rwanda.

Activities of the EA/SRDC have been hampered by (a) difficulties resulting from the transfer of the office from Addis Ababa to Kigali (b) the high vacancy rate (an average 50 to 60%) in spite of efforts Currently underway to speed the filling vacant posts. The centre had to rely on external expertise for the implementation of part of its work programme and to attend to requests from member-states. Within the limited resources available.

II. ACTIVITES AND ACHIEVEMENTS OF THE EA/SRDC IN THE PERIOD UNDER REVIEW (July 1999- March 2001)

Most of the center's activities were initiated in July 1999 following the initial phase of reinstallation of its offices in Kigali.

Following are activities carried out during the period under review:

1. Economic and social Policy Analysis

- (i) Two Reports on the Economic and social conditions in Eastern Africa (1999 and 2000)
- (ii) Reports on monetary Policies of selected East African countries
- (iii) Contributions to discussions of country assistance strategies, poverty Reduction Programmes and World Bank post conflict Agenda for Africa.

2. Food Security and sustainable Development

- (i) Reports on Food Security, environment and population policies of selected East African countries
- (ii) Organization of a subregional training workshop on the PEDDA Model, a model on the interactions between Population, Environment and Focal Production.
- (iii) Report on policies and approaches to the control of the water Hyacinth in Eastern Africa with particular focus on Lake Victoria;
- (iv) Organization of a subregional workshop on policies and approaches to the control of water Hyacinth in Eastern Africa,
- (v) Support to Research on the impact of Urbanization on the Lake Victoria;
- (vi) Reports and a Subregional Expert Group meeting on Urban Development Planning in Eastern Africa with emphasis on Post conflict countries (Great Lakes)

3. Development Information

- (i) Contribution to the preparation of Rwanda's ICT Policy and an Integrated ICT-led Development policy and Plan (2001-2005) in close collaboration with ECA/DISD)
- (ii) Servicing of meetings on ICT policies and NICI Plans

4. Regional Economic Integration

- (i) Studies on the impact on the impact of non physical barriers to the integration and improvement of transport services in Eastern Africa (Northern Corridor)

- (ii) Organization of a subregional workshop on transportation facilitation on the Northern Corridor
- (iii) Study on the state of Lake Victoria Ports and servicing of various related meetings
- (iv) Advisory services to COMESA: servicing a subregional meeting on the Great Lakes Railways and a subregional multimodal link to south african Ports,
- (v) Discussions with the COMESA Secretariat of ways and means of promoting the COMESA Free Trade Area and furthering its objectives around two ECA studies on proposal for the Establishment of an Equalization fund and a Self Financing Mechanism

5. Development Management

- (i) Pilot study on Decentralized Financial Systems and organization of a national workshop on the subject (Rwanda);
- (ii) Promoting the Private Sector to enhance its role in Regional cooperation and integration:
Formulation of proposals for the establishment of a Private subregional commercial bank and a Multi-service Card among Chambers of Commerce and other business organizations in COMESA.

6. Gender and women's advancement

- (i) Formulation of a National Gender Policy for Rwanda
- (ii) Report on women's access and rights to land in Eastern Africa
- (iii) Expert Group meeting on women's land rights
- (iv) Gender Profiles of selected East African countries
- (v) Joint EA/SRDC-EASSI meeting preparatory to Beijing +5;
- (vi) Workshops on Gender budgeting for English-speaking african Parliamentarians and the Rwanda Parliament (in cooperation with the Inter-parliamentary Union)

7. Inter-agency cooperation

- (i) EA/SRDC - WORLD BANK-OECD - GCA INITIATIVES on "Relaunching Regional Economic cooperation
- (ii) Contribution to the CCA-UNDAF Process in East-african countries,
- (iii) Cooperation with UNCTAD, COMESA, THE NORTHERN CORRIDOR Secretariat on transport facilitation activities in the Great Lakes Area
- (iv) Cooperation with EAC on Lake Victoria issues

III. CURRENT ACTIVITIES AND PROSPECTS

- (i) The EA/SRDC is currently implementing its 2001 Programmes including activities in the attached programme implementation Plan. (ANNEX I PIP 2001). These are part of the ECA mandated 200-2001 Programme.

The Centre is also reaching out to member - countries to carry out needs assessment and design programmes for the furthering of country Programmes in the various strategic directions of the commission. In so doing the EA/SRDC is working towards a stronger linkage between country and subregional programmes for a better impact of its activities at both levels.

- (ii) Prospects

Attached is the proposed work Programme for the biennium 2002-2003 (ANNEX II).

As can be seen from the above programme, emphasis will continue to be on socio-economic analysis, food security and sustainable development, Information Technology infrastructures Regional integration, development management and Women's advancement in a gender perspective.

Particular attention will be paid to:

- The consolidation of the COMESA FREE TRADE AREA including issues underlying the projected 2004 CUSTOMS UNION
- Transport facilitation along corridors in the subregion and the Indian Ocean.
Consolidation and harmonization of programmes and agendas of the various regional groupings (COMESA, EAC, IGAD, IOC, CEPGL) and sectoral organizations (OBK...à
- Strengthening economic management capacities and deepening economic reforms including policy harmonization towards Regional integration
- Promoting good governance and democracy through the center's support to decentralization, civil society and private sector promotion programmes
- Furthering post conflict agendas at national and regional levels.

IV. ADMINISTRATIVE ISSUES

(i) Human Resources

The staffing of the centre derives from strategic directions of ECA and critical development needs identified in the sub region-Posts available to the EA/SRDC are as follows:

1. **D1003** Director, Strategies and Policies, Regional Cooperation and Integration – Overall Supervision and Management.
2. **P5026** Macro-Economist : Socio-economic analysis, Financial and Monetary issues (vacant)
3. **P5003** Transport Economist : Multimodal transport Planning, Infrastructure development and operations, facilitation
4. **P4074** Public Administration, Human Resources and Social Development Specialist
5. **P4055** Gender Specialist
6. **P4063** Population, Environment, Habitat and Regional Planning
7. **P3085** Agro-Economist
8. **P4050** Promotion of Private Sector : Entrepreneurship, Trading and Industrial enterprises development investment promotion (vacant)
9. **P3051** Development Information Specialist: Information Technologies and Statistics (vacant)
10. **P2/1016** Administrative and Finance Officer

(ii) Non Post Resources

The following is some of the issues the Centre is confronted with and which ought to be taken into account when assessing non post resource allocation:

- The Centre covers a vast geographic area with a varied range of socio-economic development needs
- Countries are all directly or indirectly in conflict and/or post conflict situations. Attending to such crisis transitional situations requires much more resources than usual situations. Posts available to the centre should therefore be supplemented by sizeable budgetary and extra-budgetary resources to enhance the EA/SRDC's capacity to meet member countries' demand.

Partnership and networking are key to this situation however they cannot make up for an inadequate resource base. Efforts underway to further decentralize resources from ECA Headquarters are indeed in the right direction and should be pursued.

**ECONOMIC COMMISSION FOR AFRICA
PROGRAMME IMPLEMENTATION PLAN
DIVISION: SUBREGIONAL DEVELOPMENT CENTRE,
EASTERN AFRICA**

Period from 1 January to 31 December 2001

Period from 1 January to 31 December 2001																			
Output programmed by Category	Score and Objectives of output	Performance indicators	Main tasks	J	F	M	A	M	J	J	A	S	Q	N	D	Staff responsible and direct line		Resources required	
				Name	W/m	Consultant	Travel												
Meeting of the ICE 2001	- To discuss orientations and thematic reports on issues of concern for member-countries - Adopt draft resolutions and recommendations	Report of the meeting	- Issue invitations and aide-memoire - Distribute working documents - Service meeting - Prepare Report and disseminate it - Follow up activities													All Staff members	5		
Report on economic and social conditions in Eastern Africa (2001)	Analytical report of the economic and social conditions of member-countries with special focus on macro-economic trends and major sectoral trends to elicit recommendations to member-states on possible reforms and improvements of macro-economic management	Report is issued and actually disseminated through various medige including the EA-SRDC Development Bulletin	- Draw action plans - Prepare and discuss outline and data profiles - Undertake mission to collect data and discuss with member -countries - Identify consultants for country surveys - Draft report and submit it for reviews - Finalize report - Disseminate report and present it at ICE meeting for discussion													- Asombang - Diouf - P5(026) - Nikwigize	10		
Biennial report on the work of the SRDC	Report to ICE and contribution the Commission's and the Secretary General reports	Report is ready and presented to ICE and/or submitted for inclusion in the Commission's and the SG's report	- Collect and synthesize various programme implementation progress reports and reports on ad hoc activities													Diouf + all other staff	3		
Report on mainstreaming Gender concerns in development policies and programmes 2001	Deepen research on Gender-budgeting and the disintegration of national accounts	Report prepared and presented at ICE and/or other relevant meetings	- Review literature and past experiences - Draw outline - Collect data - Prepare report - Present report													- P4 (ex wege) - Gava - Diouf	6		

**ECONOMIC COMMISSION FOR AFRICA
PROGRAMME IMPLEMENTATION PLAN
DIVISION: SUBREGIONAL DEVELOPMENT CENTRE,
EASTERN AFRICA**

Period from 1 January to 31 December 2001

Output programmed by Category	Score and Objectives of output	Performance indicators	Main tasks	J F M A M J J A S O N D												Staff responsible and direct line		Resources required	
																Name	W/m	Consultant	Travel
- Study on trends in public expenditures allocated to social sectors in East African countries	Review budgets and actual expenditures allocated to social sectors as well as donor assistance to these sectors in light of relevant resolutions of the social services. The objective is to monitor performances and alert governments and the international community.	Reports produced and disseminated and utilized	National consultants To: - Collect data including relevant budget documents, technical assistance programmes, profiles of social sectors (education, health...) - Reference documents - Review reports - Disseminate report Attend discussion meeting if any.													Asombang P4 074 P 5 026 Diouf Banda	7		
	Utilization of agricultural inputs with specific emphasis on fertilizers and prospects for the development of agro-forestry	Report is issued and discussed	- Desk research - Field missions for data collection and discussions of experiences - Preparation of report - Presentation at ICE - Finalization													GAVA	5		
- Adhoc EGM on anti-poverty policies and their effectiveness in East Africa (2001)	Poverty alleviation policies and programmes and their performance as safety nets, income generators and contributors to the overall well being of vulnerable groups in selected countries of the subregion. The focus will be on SAPs and micro-credits (two main policy tools for poverty alleviation) -Preparation of 6 country reports and EGM	- Country reports (six) - Report of the Ad hoc EGM	- Draw terms of reference - Select sample countries - Identify and hire local consultants - Review Reports - Consolidate reports and discuss with governments - Service EGM													P5026 Asombang Diouf Gava	8		

<p>Adhoc EGM on policies, legal and regulatory constraints to subregional trade</p>	<ul style="list-style-type: none"> - Harmonisation of COMESA, EAC, CGAD, IOC, Trade regimes - Modalities for their effective implementation 	<p>Report of EGM</p>	<ul style="list-style-type: none"> - Draft terms of references - Identify experts - Invitations - Service EGM 		<p>Diouf P4 (050) P5 (026)</p>	<p>5</p>	
<p>Eastern Africa Development Bulletin (2 issues) 2001</p>	<p>A dissemination vehicle for EA/SRDC, ECA's work in general and guest contributions</p>	<ul style="list-style-type: none"> - Effective preparation and distribution of two issues of the Bulletin 	<ul style="list-style-type: none"> - Data collection - Drafting - Editorial review - Finalization - Distribution of hard and electronic copies. Part of Home Page creation 		<p>P3051 P4050 Diouf P5026 + All others</p>	<p>10</p>	

DIVISION: SUBREGIONAL DEVELOPMENT CENTRE,

Output programmed by Category		Score and Objectives of output	Performance indicators	Main tasks	Period from 1 January to 31 December 2001												Resources required		
					J	F	M	A	M	J	J	A	S	O	N	D	Staff responsible and direct line	W/m	US \$
Seminar on Gender mainstreaming in development policy and programmes	Training of planners/decision makers/ECA staff on gender desegregated data collection and gender mainstreaming tools including national accounts, budgets ect...	Report of Seminar	<ul style="list-style-type: none">- Identify consultants- Identify participants- Prepare aide - memoire- Circulate invitations- Service seminar- Prepare reports													P4 (exwege) GAVA DIOUF	6		
Seminar on capacity building for entrepreneurial development	Training workshop with focus on privatization, "spin off" and incubators techniques	Report of workshop	<ul style="list-style-type: none">- Draft aide-memoire- Identify consultants- Circulate invitations- Service workshop- Prepare reports													P4 (050) DIOUF	9		
Subregional workshop on natural resources accounting	Training workshop for officials of ministries of environment and natural resources	Report of workshop	<ul style="list-style-type: none">- Consultations with ECA/FSSDD- Identification of experts- Compilation of training materials- Invitations- Servicing of workshop- Prepare report													BANDA P4 (070)	9		

**ECONOMIC COMMISSION FOR AFRICA
PROGRAMME IMPLEMENTATION PLAN
DIVISION: SUBREGIONAL DEVELOPMENT CENTRE,
EASTERN AFRICA**

period from 1 January to 31 December 2001

Output programmed by Category	Score and Objectives of output	Performance indicators	Main tasks	J F M A M J J A S O N D												Staff responsible and direct line		Resources required	
																Name	W/m	Consultant	Travel
International cooperation and inter-agency coordination and liaison	Cooperation with COMESA, IGGAD, EAC, etc. and the United Nations system as well as countries in programme design and implementation	(i) Reports on joint activities UNDAP documents	- Working visits Working out modalities for cooperation (MOU's)													All Pe Staff	15		
		(ii) Programmes documents	- Designing programmes																
		(iii) Mission reports	- Programme implementation																
		(iv)																	
Advisory services	Areas of concentration of the EA/SRDC and ECA at large with special focus on transport and infrastructure development, ICT and Gender	Mission reports	- Receive and review reports Collection data and carry out preparatory work Travel to IGO's & countries													P5003 and All other P Staff members Regional advisers Consultants	10		

ANNEX II

SUPPORTING SUBREGIONAL ACTIVITIES FOR DEVELOPMENT IN EASTERN AFRICA (2002-2003)

This component of the subprogramme will be implemented by the subregional Development Centre for Eastern Africa, which covers the following thirteen countries: Burundi, Democratic Republic of the Congo, Comoros, Djibouti, Eritrea, Ethiopia, Kenya, Madagascar, Rwanda, Seychelles, Somalia, United Republic of Tanzania and Uganda.

A. Servicing of Intergovernmental Expert Bodies

1. Substantive servicing of meetings

One session of the Intergovernmental Committee of Experts of the Eastern Africa SRDC.

2. Parliamentary documentation

Reports to the Intergovernmental Committee of Experts on:

- (i) Economic and social situation in Eastern Africa;
- (ii) Biennial report on the work of the Eastern African SRDC;
- (iii) The status of regional cooperation and integration in the Eastern African subregion;
- (iv) The status of governance in the Eastern African countries;
- (v) Mainstreaming gender perspectives in national policies and programmes in the Eastern African countries;
- (vi) The status of food security and sustainable development in the Eastern African countries;
- (vii) Progress in the implementation of national information and communication infrastructure plans (NICI) in the Eastern African countries;
- (viii) The WTO and ACP-EU agreements and their impact on regional economic integration Eastern Africa;
- (ix) Transit transport corridors development and facilitation issues;
- (x) Progress report on the implementation of Peace, stability and Regional Co-operation initiatives in Eastern Africa.

3. Other Services Provided

Ad-hoc expert group meetings on:

- (i) Monetary policies, financial systems and convergence criteria in Eastern Africa.
- (ii) Decentralized financial systems

B. Other Substantive Activities

1. Recurrent Publications

- (i) Economic and social conditions in Eastern Africa (one in 2002; one in 2003)
- (ii) Eastern Africa Development Bulletin (one in 2002; one in 2003)

2. Non Recurrent Publications

- (i) Monetary policies, financial systems and convergence criteria in Eastern Africa;
- (ii) Expanding the monetary economy: Decentralized financial systems.

3. Special events

Follow up to the Joint ECA/ World Bank/OECD/GCA/UNDP/Great Lakes Initiatives for Peace, stability and Growth.

C. International Cooperation and inter-agency Harmonisation and Liaison

1. Participation in activities of the national, regional, interregional and global intergovernmental organizations

Support to member-states, COMESA, IGAD, CEPGL and other intergovernmental organizations in collaboration with ECA headquarters divisions on the implementation of subregional protocols and treaties for economic co-operation and integration; harmonisation of macro-economic policies, strategies and instruments among the member states of the subregion; development, design and implementation of operational projects and programmes.

2. Participation in activities of non-governmental organizations

Participation in activities to promote the interface between government, private sector and civil society organisations.

3. Participation in Activities of funds, programmes and agencies of the United Nations systems

Cooperation with the agencies of United Nations System operating in the subregion to facilitate the implementation of the UN System operational programmes (CCA, UNDAF, and UN-SIA) in the subregion in close collaboration with the United Nations Resident Coordinator system at the national level.

D. Technical Cooperation

1. Advisory Services

Six advisory missions upon request to member States and their intergovernmental organization on national strategies, policies and action-plans for private sector development; Gender mainstreaming and gender policies; policy, institutional and sector issues regarding regional economic groupings; macro-economic policy formulation and management; and reforms including development management related changes (administrative, fiscal and organizational reforms).

2. Group Training (workshops/seminars) (RB/XB)

- (i) Workshop on free trade areas, their implications for LDC's and
- (ii) equalization instruments;
- (iii) Workshop on trade and investment promotion: ICT approaches;
- (iv) Sub-regional workshop on gender analysis and gender mainstreaming.

3. Field projects

Joint ECA/ World Bank/OECD/GCA/UNDP/Great Lakes Initiatives for Peace, stability and Growth.