

D A K A R

69729

STATUTE OF THE AFRICAN INSTITUTE FOR  
ECONOMIC DEVELOPMENT AND PLANNING

Resolution 93 (VI) adopted by the Commission at its 109th Meeting  
on 27 February 1964

Part A

The Economic Commission for Africa

Pursuant to its resolution 58 (IV) of 1 March 1962 by which it was decided to establish the African Institute for Economic Development and Planning,

Having examined the report submitted by the Executive Secretary containing the recommendations of the panel of experts appointed by him, the report of the Executive Secretary (E/CN.14/275), and the report of the Standing Committee of Direction,

1. Approves the statute of the Institute set out in part B below;
2. Congratulates the Standing Committee of Direction set up under resolution 58 (IV) on its constructive work;
3. Renews its term of office which shall come to an end upon the appointment of the Governing Council as provided in article IV, paragraph 1 (c) of the statute;
4. Invites the Conference of African Planners to meet as soon as possible, and at its first meeting, to elect the members of the Governing Council of the Institute.

Part B.

Article I

Purposes and functions of the Institute

1. The primary purpose of the Institute will be the training of specialist and senior officials of the government services and institutions responsible for economic development and planning. Such training will be supported and supplemented by appropriate research activities, and the Institute, if requested, will offer limited advisory services to African countries in matters of economic planning. The Institute shall:

- (a) Provide an annual regular training course in Dakar of nine month's duration open primarily to selected high-ranking officials of government services responsible for development planning and secondarily to newly recruited officials who may later fill such positions; candidates must comply with the conditions of admission laid down by the Governing Council in accordance with article IV, paragraph 4(a) below;
- (b) Provide introductory courses of two to three months on planning problems and methods. These courses, intended for senior staff from a country or group of countries, will be organized at the request of the Governments concerned;
- (c) Provide in different African States short courses in specialized fields of development and in the planning of the various sectors of the economy, in co-operation with the specialized agencies concerned;
- (d) Provide short seminars for senior government officials with a view to promoting the co-operation between the government planning services and the Institute;
- (e) Undertake research activities with a view to the preparation of teaching materials for various courses and documentation for diffusion throughout the region for the use of the economic services and research workers;
- (f) At the request of Governments and to the extent permitted by the training programme, provide services of an advisory nature.

Article II

Site of the Institute

1. The headquarters of the Institute shall be situated in Dakar, Senegal, with a sub-regional institute in Cairo, UAR, and such other sub-regional institutes as may be established.
2. The host Government shall provide adequate premises, facilities and services as required for the efficient operation of the Institute in agreement with the United Nations.

Article III

Status and organization of the Institute

The Institute shall be an autonomous institution under the aegis of the Economic Commission for Africa and shall be composed of a Governing Council, an Advisory Board on Studies and Research, a director and staff.

Article IV

The Governing Council

1. The Governing Council shall be composed of the following members:
  - (a) The Executive Secretary of the Economic Commission for Africa as chairman, ex officio;
  - (b) A member representing the Government of Senegal;
  - (c) Seven members elected by the Conference of African Planners on the basis of personal competence and experience in affairs connected with the work of the Institute, who shall be nationals of seven different African countries which are members or associate members of the Economic Commission for Africa. They shall be elected for a period of three years and shall be re-eligible. Pending the election of the members of the Governing Body at the first Conference of African Planners, the functions of the Council shall be exercised by the Standing Committee of Direction;
  - (d) The Director of the Institute shall be an ex officio member of the Governing Council and shall participate without vote in its deliberations; he shall act as secretary of the Council;
2. Except for the members first appointed, each member shall be elected for a period of three years and shall be re-eligible.
3. The seven members first appointed shall be elected in the following manner: two members for one year, two members for two years and three members for three years. At the expiry of their respective terms, new members shall be elected by the Conference to serve the normal term of three years.

4. The Governing Council shall:
  - (a) Lay down general principles and policies governing the operation of the Institute, including the general conditions of admission;
  - (b) Review and approve work programmes and the relevant budgets;
  - (c) Submit an annual report on the work of the Institute at each session of the Commission.
5. The Governing Council shall meet once a year; it may hold an extraordinary session on the request of the Chairman or of three of its members. It shall adopt its own rules of procedure.
6. The Governing Council shall as early as possible, consider suitable methods of financing the Institute in order to ensure its continuity upon the termination of Special Fund assistance and shall submit its proposals to the Commission before the end of its third year of operation at the latest.

#### Article V

##### The Director

1. The Director of the Institute shall be appointed by the Secretary-General of the United Nations after consultation with the Governing Council.
2. The Director shall have the general responsibility for the organization, direction and administration of the Institute, in accordance with the general policies laid down by the Governing Council, he shall:
  - (a) Submit the programmes and budget of the Institute to the Governing Council;
  - (b) Carry out the programmes and effect the disbursements as provided in the budget;
  - (c) Submit to the Governing Council annual reports on the activities of the Institute and annual statements of expenses;
  - (d) In consultation with the Chairman of the Governing Council, select and appoint the staff of the Institute;
  - (e) In consultation with the Chairman of the Governing Council, select the fellows for the training programmes in conformity with the general conditions of admission laid down by the Governing Council;

- (f) Conclude with other national and international bodies such arrangements as may be necessary for making available the services of the Institute, provided always that the arrangements with national bodies shall be made with the approval of the Governments concerned;
- (g) Co-ordinate the work of the Institute with that of the Commission and other similar existing or future international, regional and bilateral bodies;
- (h) Convene and attend meetings of the Governing Council and act as its secretary.

#### Article VI

##### Advisory Board on Studies and Research

1. The Advisory Board on Studies and Research shall be composed of:  
The director of the Institute and three senior lecturers chosen by him;  
A representative of the Economic Commission for Africa,  
A representative from each of the United Nations specialized agencies concerned;  
Any other representatives invited to take part in the work of the Institute.
2. The Board shall act in a technical advisory capacity when the study and research programmes of the Institute are drawn up.
3. The Board shall be convened by the Director of the Institute, and shall meet at least once every year.

#### Article VII

##### Co-operation of the secretariat of the Economic Commission for Africa

The Institute and the secretariat of the Commission shall co-operate closely with each other in the performance of the functions of the Institute.

Article VIII

Co-operation with the specialized agencies

The Institute shall in the performance of its functions co-operate with the specialized agencies within their respective fields.

Article IX

Financial resources and rules governing the  
financial management of the Institute

1. The Institute shall derive its finances from contributions made by the United Nations Special Fund and by the contributing Governments. Further resources may be derived from the United Nations, the specialized agencies, other governmental organizations and institutions, governments and non-governmental organizations. Acceptance by the Institute of offers of such further assistance shall in every case be subject to the decision of the Chairman of the Governing Council, in consultation with the Director of the Institute, in accordance with the relevant provisions of the rules governing the financial management of the Institute. The Chairman of the Governing Council shall report on the matter to the Council as soon as possible.
2. Rules governing the financial management of the Institute shall be drawn up and issued by the Secretary-General of the United Nations after consultation with the Governing Council through its Chairman and with the Advisory Committee on Administrative and Budgetary Questions of the United Nations.

UNITED NATIONS  
AFRICAN INSTITUTE FOR ECONOMIC  
DEVELOPMENT AND PLANNING

IDEP/ET/DIR/2374

DAKAR

AFRICAN INSTITUTE FOR ECONOMIC DEVELOPMENT  
AND PLANNING

(Phase II)

Dakar, Republic of Senegal

REPORT FOR THE PERIOD 1 DECEMBER 1970 - 31 MAY 1971

## I - SUMMARY OF ACTIVITIES

Hardly one month before the start of the Institute's first trimester activities, a new team of Direction took over the affairs of I.D.E.P. There was, therefore, no time for planning wholly new activities for the period September-December 1970, unless one was willing to have a break in the normal operations of the Institute. The new direction decided against such a break and adopted the strategy of modifying existing programmes to the greatest possible extent during the 1970-1971 academic year, while planning completely new ones beginning from the 1971-1972 school year.

The first part of the nine-month course which strictly followed the syllabus prepared by the outgoing Director, ended on December 18. The second part began on January 4 and ended on March 26. The syllabus for this second part comprised a 6-week course on the Strategies of Development and a 3-week course on Regional Planning and extensive modification of the original syllabus. The third part covering the period from April 13 to July 9, was wholly devoted to student research, with only two weeks of lectures which were delivered by invited guest lecturers.

The two other regional courses organized during this period are as follows:

- 1 - Dakar: The Financing of Trade and Development in African Countries (Nov. 2 - Dec. 11)
- 2 - Cairo: Regional Planning and Development (March 27 - April 30)



During this same period there were meetings of the Institute's Governing Council and the newly-constituted Academic Advisory Board.

The staff undertook much travel over the period, mostly on behalf of the Institute's new programmes, though also to attend conferences as well as to perform advisory services.

## II - DETAILS OF ACTIVITIES

### (i) Training courses

#### A - The Nine-Month Course

Total participant enrolment for Part I of this course which ended on Dec. 18, was 40. This number comprised 17 anglophones and 23 francophones, coming from 15 countries.

Part II of the course began on January 4 with 25 participants admitted from the First Part and 10 new admissions. The language distribution remained about the same as in the previous trimester, with 13 anglophones and 22 francophones. The country representation increased to 17.

Part III of the course covered the period of April 13 to July 9. In this part of the course lectures were reduced to a total of 2 weeks and the students given the opportunity to undertake research on various subjects under the supervision of the staff. The following are the main areas of research undertaken by the participants.

- A - The Role of Foreign Capital in African Economic Development :  
Private, public direct investments, loans, aid, etc...
- B - International Trade of African Countries - Quantitative Analysis  
intra-African, intercontinental (volumes - composition)
- C - Migration in Africa : National and International Consequences
- D - Economic Integration
- E - Import Substitution and export promotion (the sector particularly  
suitable for that purpose in Africa; in sub-regions, or individual  
countries)
- F - Determination of the effectiveness of the Education in Dahomey.

Total enrolment declined to 26 as there were no new admissions. This decline in total enrolment from one part of the course to the next was the result of the decision to discontinue the Nine-month Course as it had existed. Candidates needed to have completed all three parts of the course in order to qualify for the I.D.E.P. Diploma. The decision to end the course with the close of the current academic year thus automatically limited new admissions to the second and third parts to those candidates who had previously completed one or two parts of the three.

All the same the total enrolment of 50 for all three parts of the course stands very high compared to what had been obtained in the past. The details are as follows :

Nine-month Course 1970-71

1st Part : 28 September - 18 December 1970

National Accounts - ~~Input-Output~~

2nd Part : 4 January - 26 March 1971

Strategies of Development

Spatial Development Planning

3rd Part : 13 April - 9 July 1971

Research Work

Total enrolment for all parts : 50

	<u>Countries</u>			<u>Participants</u>		
	<u>Total</u>	<u>Anglo</u>	<u>Franco</u>	<u>Total</u>	<u>Anglo</u>	<u>Franco</u>
Part I	15	4	11	40	17	23
Part II						
(a) From Part I	(14)	(4)	(10)	(25)	(8)	(17)
(b) New Admissions	3	2	1	10	5	5
(c) Total	17	6	11	35	13	22
Part III						
(a) From Part II	(17)	(6)	(11)	(35)	(13)	(22)
(b) New Admissions	-3	-1	-2	-9	-3	-6
(c) Total	14	5	9	26	10	16
Total of all three parts	18	6	12	50	22	28

**B - Other Regional Courses****(a) Dakar : Financing of Trade and Development in African Countries (6 weeks)**

This 6-week course, directed by an I.D.E.P. staff member (Mr. H. NAGUIB), was attended by 16 participants from 11 countries. These candidates were mostly drawn from Central Banks, Planning, Finance and Trade Ministries and were people belonging to the middle grades of the Senior Service of the various countries.

A special feature of this course was presentations of short papers by the participants on the experience of their countries in the field of finance.

Visiting lecturers for this course included Mr. H. ZASSENHOUSE of the I.M.F. (who spoke about the experience of the Fund in promoting world monetary stability), Mr. M. DUBEY of the Permanent Mission of India to the United Nations (Expected Course of affairs during the Second Development Decade), Mr. JANOT of the Central Banks of West African States, Paris (Central Bank Policy in the francophone West African Countries), Mr. Omâr MAKALOU of the Ministry of Finance, Mali (Role of the Public Sector in the Financing of Trade and Development in some West African countries) etc.

**(b) Cairo : Regional Planning and Development (5 weeks)**

The 1971 Cairo Course was held at the Institute of National Planning, Cairo, who were the joint organizers of the course with I.D.E.P.

Total enrolment was 32 - 26 anglophones and 6 francophones - representing 8 countries. Mr. Jacques BUGNICOURT of I.D.E.P. was Director and Dr. Ismaïl ABDALLAH, Director General of the Institute of National Planning, Cairo, was Co-Director.

The course was built around the High Dam of Aswan and the problems and experiences of planning in the region of Aswan. It was particularly fortunate that some of the people actually working on this region were available to discuss their experiences with the participants. Besides Egyptian and I.D.E.P. lecturers, the following guest lecturers were involved in the course: Prof. John FRIEDMAN (Head, Urban Planning, U.C.L.A., U.S.A.), Mr. Pierre VIOT (Ministry of Finance, Paris, France), Mr. L.B.M. MENNES (Netherlands School of Economics, Rotherdam).

A trip to the Aswan Region was arranged for the benefit of the participants.

The following is the complete list of the Course Staff:

Course Director:

Jacques BUGNICOURT  
I.D.E.P.

Co-Director:

Dr. I. ABDALLAH  
Director, I.N.P., Cairo

Egyptian Lecturers:

MM. NASSEF	(I.N.P.)
DARVISH	"
MONGI	"
HIGAZI	"
KABIS	"
MOKHTAR	"
SHEERA	"
DOHIA	"
KASSOUNA	"

Guest Lecturers :

Prof. John FRIEDMAN  
Head, Urban Planning  
University of California

Mr. Pierre VIOT  
Ministry of Finance  
PARIS (France)

Mr. L.B.M. MENNES  
School of Economics  
Netherlands

I.D.E.P. Lecturers :

Mr. Jacques BUGNICOURT  
Mr. Michael EDO

Total number of participants: 32 (26 anglophones and 6 francophones)  
Countries: 8 (4 francophones and 4 anglophones)

C - Language courses

Language courses were held as part of the Nine-month Course. Over the period 38 participants of the 9-month Course attended language classes on the basis of an average of 3 hours a week. In addition, the Institute offered its language facilities to the participants of this year's UNITAR Course in Diplomacy, 19 of whom enrolled and attended classes for 3 months.

(ii) Research and Advisory Services

Various members of the Institute staff undertook travel for research purposes and/or in connexion with organizational contacts on behalf of future activities.

Messrs. KHALIL and SAIGAL visited the East African sub-region to collect material and prepare the ground for two new programmes: a 6-week course on the Use of Foreign Funds for Development scheduled for Dar-es-Salaam, April-June 1972, and a two-week seminar on the Strategies of Development due to take place in Dakar in the Autumn of 1972. Mr. KHALIL also visited the Institute of Development Studies of the University of Sussex, England, in connexion with the Seminar on Migration, scheduled for Dakar in April 1972.

Messrs. BUGNICOURT and NAGUIB visited Algeria, Morocco and Tunisia to prepare the group for a course planned for the North African sub-region on the respective roles of the traditional and the modern sectors in the development of that part of the continent.

Mr. Michael EDO was in the Republic of Sudan, at the request of that Government, to help regional planning efforts in that country.

Mr. Samir AMIN visited the Institute of Planning in Algiers to advise on the development of an appropriate syllabus for the type of training being aimed at.

In connexion with a course planned for Kinshasa very early in 1972, Messrs. VAN DEN REYSEN and Mohamed DOWIDAR spent some time in the area gathering course material.

Mr. R.K. AMOA visited Nairobi in connexion with the I.D.E.P.-I.D.S. Project Analysis Course.

The following research projects are either completed or are expected to be completed:

- Mr. G. ABANGWU :
1. Use of Foreign Capital in the Industrial Sector in East Africa : estimates of contribution to Development and Distribution of Gains (to be commenced Sept. 1971) (IDEP Seminar Research)
  2. Foreign Capital and Economic Integration in East Africa (to be commenced Sept. 1971) (IDEP Seminar Research)
  3. Size and Efficiency in African Manufacturing (completed 1971)
  4. Strategy for Senegambia (completed 1971)
  5. The Strategy of Economic Integration (completed 1971)
- Mr. R.K. AMOA :
- The Development Impact of Big Business: Case Study on the Economies of Liberia, Sierra Leone, The Republic of Congo and the Republic of Zambia.



- Mr. Sekou BA: Preparation of Conference in Lome (UNICEF)
- Childhood and Youth and integrated Development Project (Mauritania)
  - Socio-Economic Study of Guidimaka (annex to UNICEF Project)
- Mr. Ibrahima DIALLO : Frontier and Migrations between Senegal and the Gambia
- Mr. Michael EDO :
- 1- Economic Structure and Development of the Sudan (to be completed end July 1971)
  - 2- Foreign Banks and Economic Development in Kenya and Uganda (paper planned for the Dar-es-salaam Seminar, not yet started)
  - 3- The Role of the Public Sector in the Economic Development of Ghana, (paper planned for the Public Sector Seminar, not yet started)
- Mr. J. SAIGAL : Development Strategy for Achieving Self-sustained Growth in Kenya, Tanzania and Uganda
- Mr. J. VAN DEN REYSEN:
- Development of Forestry in Gabon
  - Contribution to the G.D.P.
  - The Forestry enterprise
  - The Africanisation problem
  - State policy measures
  - Forestry in the Central African setting

(iii) Travel to attend meetings

Mr. Samir AMIN, the Director, attended the Expert Meeting of E.C.A., held in Tunis (1-6 February, 1971). Mr. AMIN also attended the following meetings and seminars : Expert Groups on the Study of World Population and the Green Revolution respectively; Seminar on the Strategies of Development for Liberia (held at the University of Liberia from 19 to 23 April 1971; I.D.E.P. presented a paper on the Statistical Requirements for Planning in African Countries); ECOSOC, Geneva and the Annual Meeting of the Directors of Institutes.

Mr. R.K. AMOA attended a Seminar on Tax Administration for Development, held in Rio de Janeiro (May 10-19th), and a Seminar on Factors of Agricultural Growth in West Africa, Accra, March 26 - April 2.

Mr. KHALIL attended the A.O.U./E.C.A. meeting of the Ministers of Industry, Addis Ababa, May, 3 to 8th.

(iv) The Eleventh Meeting of the I.D.E.P. Governing Council : Consideration and Approval of New Programmes for I.D.E.P. :

The new Governing Council of I.D.E.P. met in Dakar on the 6th and 7th of January 1971, under the chairmanship of the Deputy Executive Secretary of the E.C.A., Mr. P. RAJAABELINA (representing the Chairman, Mr. GARDINER).

The major issue considered by the Council was the Institute's new orientations, namely, the discontinuation of the Nine-month Course and the institution in its place of :

(a) a programme of Research Traineeship

(b) a series of sub-regional courses each year, and

(c) two High Level Seminars each year.

At the end of the two-day deliberation, the Council approved the new programmes subject to their being subsequently examined by the Academic Advisory Board. At this meeting the member representing Senegal announced the decision of the Senegalese Government to conclude the I.D.E.P. Project Agreement with the U.N.D.P., and donate a piece of land for the construction of permanent premises for the Institute. The Council took note of this and expressed its appreciation and gratitude to the Government of the Republic of Senegal.

Present at this meeting were :

Mr. P. RAJAABELINA	- Chairman (representing Mr. GARDINER)
Dr. Jones OFORI-ATTA	- Member (Ghana)
Mr. BENHAMMOU	- Member (Morocco)
Mr. Richard MORRIS	- Member (Liberia)
Mr. Tuhani Aly GERGER	- Member (Libya)
Mr. Tidiane AW	- Member (Senegal)
Mr. Ashenafi SHIFFERAW	- Member (Ethiopia)
Mr. Samir AMIN	- Secretary (Director of I.D.E.P.)

Also present were:

Mr. JERKOVIC	- U.N.D.P. Regional Representative
Mr. Sergio APOLLONIO	- Deputy Regional Representative of the U.N.D.P. Office in Dakar

Mr. Robert TRUSK - Representing the E.S.A.  
 Dr. Rowland AMOA - Deputy Director, I.D.E.P.  
 Mr. Ainea B.K. NTATE - Senior Administrative Officer, I.D.E.P.

(v) Meeting of the Academic Advisory Board

The first meeting of the newly-constituted Academic Advisory Board took place on the 25th and 26th of January 1971.

Present at this meeting were :

Mr. H.M.A. ONITIRI - Member  
 Mr. Ch. DIARRASSOUBA - Member  
 Mr. A. WADE - Member  
 Mr. D. HILL )  
 Mr. J. AIYEBUSI ) - Representing the Executive Secretary  
 of the E.C.A., Mr. GARDINER  
 Mr. Samir AMIN - Director of I.D.E.P., Secretary

Also present were:

Mr. R. AMOA - Deputy Director of I.D.E.P.  
 Mr. A. NTATE - Senior Administrative Officer

The Board examined and approved the new programmes subject to one important modification : that there should be a 6-month training course in Dakar, every two years, beginning in 1973. This course should be based on the recommendation of the JACKSON Committee which evaluated the programmes of the Institute over its first phase.

(vi) Work Programme for 1971- 1974

The I.D.E.P. Work Programme for 1971-1974 was finalised in March and distributed to various African governments (through the U.N.D.P. Resident Representatives) as well as to the higher institutions of teaching on the continent.

(vii) Guest and Visiting Lecturers (Nine-month Course)

First Part :

Mr. J. CAROL, Centre d'Etudes des Programmes Economiques, Paris

Mr. J. VAN DEN REYSEN, E.C.A., Addis Ababa

Mr. K.M. SAVOSNICK, Advisor, Ministry of Finance, Nairobi

Dr. M.A. MONGI, Institute of National Planning - Cairo

Dr. NGINI, Director General, East African Railways, Nairobi

Mr. E.N.K. KALITSI, Director of Finance, Volta River Authority,  
Accra

Second Part :

Mr. A. VAN HAEVERBEKE, Université de Louvain, Belgique

Mr. G. HORVAT, Institute of Economic Sciences, Belgrade

Mr. J. GOFFIN, Belgique

Mr. M. DOWIDAR, Faculty of Law and Economic Sciences, Alexandria

Mr. R. TRUSK, O.T.C./C.D.P.P.P., New York

Third Part :

Mr. V. NAZAREVSKY, GOSPLAN, U.S.S.R.

Mr. Brian VAN ARKADIE, Institute of Social Studies, Sussex, England

(viii) Staff Movements

The following members joined the staff of the Institute

<u>Name</u>	<u>Post</u>	<u>Country</u>	<u>Date of Arrival</u>
Mr. Samir AMIN	Director	U.A.R.	23/8/1970
Miss H. COOK	Language Teacher	U.S.A.	20/9/1970
Mr. J. SAIGAL	Lecturer	India	1/2/71
Mr. J. VAN DEN REYSEN	Lecturer	Congo	25/2/1971
Miss J. HUGHES	Translator/ Reviser	U.K.	25/3/71
Mr. Mohamed DOWIDAR	Lecturer	U.A.R.	March (on part- time basis)
Mr. MICHELINA	Lecturer	Venezuela	is expected to arrive shortly
Mr. Simon KONDA	Administrative Officer	Congo Kins.	22/6/1971

### III - PROBLEMS AND EVALUATION

#### (a) Office space :

With the increase in the number of staff at the Institute, the problem of office space has assumed major proportions. There is such overcrowding at the moment that one cannot envisage further recruitment without considering such short-term arrangements like renting office-space in nearby buildings or putting up temporary structures at the present site to house any new addition in personnel. This problem is likely to be aggravated by the inception of the Research Trainee Programme this Fall, as it is therefore absolutely essential that action be taken on securing funds for the building of a permanent home for the Institute. The alternative of using the already scarce resources for renting office space over prolonged periods or building successive temporary structures will benefit no one.

#### (b) Professional staff :

Even though the situation has improved over what it was last September, the problem of recruiting enough professional staff, with the requisite qualifications, to implement the new programmes is still important. There are indications that a number of African Universities are willing to second their staff to I.D.E.P. for 3 to 6 months at a time as a short-term solution. But a long-term solution must be sought and efforts are continuing in the search of more permanent staff.