Mr. Israbhakdi 51959

Proposed Programme Budget for the Biennium 1976-1977

Section 9. Economic Commission for Africa

(Extract from future A/10006)

4:

Section 9. Economic Commission for Africa

Regular budget, direct costs (In thousands of U.S. dollars)

Estimated 1976/77 Total 1976/77 requirements 1974/75 estimates at 1975 rates Appropriations Maintenance At 1976/77 At 1975 of 1974/75 Programme rates Inflation programmes growth rates 18 887 848 16 617 2 270 13 908 15 769

Analysis of real growth (In thousands of U.S. dollars)

At	1975 rates	\$
Progra growth	· ·	848
Less:	Non-recurrent 1976/77 items	546
		302

Maintenance of 1974/75 programmes at 1975 rates
15 769

Real increase

X 100 =

Table 9-1

Regular budget, direct costs: Summary of requirements for 1976-1977 by programme

_
dollars)
U.S.
of
thousands
In t

Programmes 1974/75 Appro- print at 1975 rates at 1975 rates Total 1976/77 rates Total 1976/77 rates Policy-making organs Printion organs Maintenance programme At 1975 rates At 1975 rates Total 1976/77 rates At 1976/77 rates At 1976 rates Total 1976/77 rates At 1976 rates			i tom t	77/7/201 8			
Printions Programmes Programme At 1975 Inflation		1974/75 Appro-	requir at 197	a 1910/11 ements 5 rates		Total 1976/77 estimates	
150 157 - 157 22 m and		priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
m and other order 571 618 - 618 78 78 vity 657 789 (30) 759 180 249 2 evelopment 1 549 1 925 (22) 1 903 249 2 206 219 2 221 249 38 2 249 2 206 219 2 221 29 38 38 2 2 29 38 2 39 16 955 121 1	ing organs	150	157		157	22	179
vity 657 789 (30) 759 180 evelopment 1 549 1 925 (22) 1 903 249 2 206 296 4 300 38 249 2 206 219 2 221 29 38 2 749 939 16 955 121 1 749 939 16 955 121 1 116 145 6 151 19 1 780 803 42 845 105 1 10n 121 132 - 132 17 1 10n 139 173 (6) 167 22 2 2 10cg 282 311 9 320 45 5 4 10cg 262 262 73 4 5 6 127 127 128 12 6 12 12 6 <th>direction</th> <td>571</td> <td>618</td> <td>ı</td> <td>819</td> <td>α t</td> <td></td>	direction	571	618	ı	819	α t	
evelopment 1 549 789 (30) 759 180 249 2 300 296 4 300 38 249 2 206 219 2 221 29 38 2 749 939 16 955 121 1 1 533 581 20 601 77 1	of activity				2	2	969
tevelopment 1 549 1 925 (22) 1 903 249 2 300 296 4 300 38 38 38 29 221 29 20 2	2	657	789	(30)	759	180	626
300 296 4 300 38 38 20 219 221 29 29 221 29 29	conomic development			(22)		249	
206 219 2 221 29 749 939 16 955 121 1 533 581 20 601 77 12 116 145 6 151 19 780 803 42 845 105 121 132 - 132 105 121 132 - 132 17 100 139 173 6 167 22 10gy 282 343 45 554 560 2 562 73 1 080 1 267 7 1 274 168 1 080 1 267 611 90		300	296	4	300	38	
149 939 16 955 121 1 116 145 6 151 19 118 803 42 845 105 121 132 - 132 17 1087 282 311 9 320 43 1088 1 267 (4) 611 90	Human settlements	506	219	Q	221	29	250
116 145 6 151 19 116 145 6 151 19 780 803 42 845 105 121 132 - 132 17 10n 139 173 (6) 167 22 10gy 282 31 9 320 43 10gy 554 560 2 562 73 1 080 1 267 7 1 274 168 1 526 615 (4) 611 90 1		672	939	16	955	121	
116 145 6 151 19 780 803 42 845 105 121 132 - 132 17 1080 173 (6) 167 22 1080 1 267 7 1 274 1 080 1 267 (4) 611 90		533	581	20	109	77	678
10n 121 132 - 132 1 10n 139 173 (6) 167 22 282 311 9 320 43 10gy 283 338 5 343 45 554 560 2 562 73 1 080 1 267 7 1 274 168 1 526 615 (4) 611 90		911	145	9	151	19	170
ion 121 132 - 132 17 22 282 311 9 320 μ_3 logy 283 338 5 $3\mu_3$ μ_5 1 0gy 2 562 73 1 080 1 267 7 1 274 168 526 615 (4) 611 90	Matural resources	780	803	24	845	105	950
ion 139 173 (6) 167 22 282 311 9 320 4,3 logy 283 338 5 343 4,5 554 560 2 562 73 1 080 1 267 7 1 274 168 526 615 (4) 611 90	Population	121	132	ı	133	17	149
282 311 9 320 μ_3 1080 1 267 7 1 27h 168 526 615 (μ) 611 90	ministration	139	173	(9)	167	55	189
logy 283 338 5 343 45 554 560 2 562 73 1 080 1 267 7 1 274 168 526 615 (4) 611 90	nance	282	311	6	88	143	363
554 560 2 562 73 1 080 1 267 7 1 274 168 526 615 (4) 611 90	Science and technology	283	338	2	343	145	388
1 080 1 267 7 1 274 168 1 526 615 (4) 611 90	Social development	554	560	Q	562	73	635
615 (4) 611 90	Statistics			7		168	
	Transport	526	615	(7)	(11)	8	701

Table 9-1 (continued)

(In thousands of U.S. dollars)

Owner	1974/75	Estimated 1976 requirements at 1975 rate	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
rrogrammes	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
Programme support Management of technical co-operation activities	323	334	(2)	33	† †	376
 Administration	3 318	3 953 1 614	756	1 648	632	5 350 1 866
 Total	13 908	15 769	848	16 617	2 270	18 887

TABLE 9-2
ESTABLISHED POST REQUIREMENTS

	Regular	budget	Extra-budget	ary sources	To	tal
	1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	_	_	-	<u>-</u>	_	_
ASG	1 1	1	_	_	1	1
D-2	1	ı	_	-	1	1
D-1	11	11	4	5	15	16
P-5	25	26	46	53	71	79
P-4	36	39	25	32	61	71
P-3	58	57	24	24	82	81
P - 2/1	32	33	5	6	37	39
Total	164	168	104	120	268	288
General Service category						
G-5		1			İ	
G-4/1					į	
Total						
Other categories						
Local level	261	267	36	47	297	314
Manual workers	-	57	-	_	->1	57
Security Service	-	38	_	_ j	_	38
Field Service		-	-	-	_	~
Total	261	362	36	47	297	409
Grand total	425	530	140	167	565	697

Table 9-3

Summary of total estimated costs, direct and apportioned, all sources of funds

<u>L</u>		1974/75	Estimated 1976 requirements	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	FOLICY-BEALING OF GAMS	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
<u> </u>	A. DIRECT COSTS						
	(1) Regular budget						
	Salaries						
	Temporary assistance for meetings	88	91	1	91	21.	103
	Overtime Travel to meetings	o 0 1	- 2 1	1 1	- 21	+ 9	84
	General operating expenses						
	Communications	21	13	ł	13	Ŋ	15
	Supplies and materials	#	4	1	ħ	1	5
	Total (1)	150	157	•	157	22	179
	(2) Extrabudgetary resources	1	ı	•	_	1	1
	Total A	150	157		157	22	179
Щ	B. APPORTIONED COSTS						
	Total A and B	,					
<u> </u>	C. OPERATIONAL ACTIVITIES	1	•	1	t	1	•
	Total A, B and C						
ل							

I. Policy-making organs

- 9.1 In addition to the Economic and Social Council, the policy-making organs of the Economic Commission for Africa (ECA) consist of the Conference of Ministers, its Executive Committee and Technical Committee of Experts. The Conference of Ministers is convened biennially, the Executive Committee biannually and the Technical Committee of Experts annually.
- 9.2 In the absence of any information at the time these estimates were prepared, as to the venue of the fifth session of the Conference of Ministers, scheduled for February 1977, of the Executive Committee meetings and of the Technical Committee meetings of experts, provision has been made under this heading for the maintenance in 1976-1977 of the programme of activities to be carried out in 1974-1975.

Table 9-4

Summary of total estimated costs, direct and apportioned, all sources of funds

		1974/75	Estimated 1976 requirements at 1975 rates	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	Executive direction and management	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
4	A. DIRECT COSTS						
	(1) Regular budget						
	Established posts	367	717	ı	† [†	20	11911
	Common staff costs						
	Representation Other common staff costs	6.8 147.2	6.8 147.2	1 1	6.8 147.2	0 <u>.</u> 8 21	7.6 168.2
8	Travel						C;
	To meetings On official business	F #	143	1 1	7 43	1 2	8 48
	Total (1)	57.1	618	1	618	77.8	695•8
	(2) Extrabudgetary resources	ŧ	ı	-	-	•	•
·	Total A	571	618	•	618	77.8	695.8
М	B. APPORTIONED COSTS						
	Total A and B						
೮	C. OPERATIONAL ACTIVITIES	•	***	1	•	•	1
	Total A, B and C						
ل							

TABLE 9-5
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Executive direction and management

,	Regular 1974-1975	budget	Extra-budge	tary sources	To	tal
	1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	-	-	-	_	_	_
ASG	1	1	_	_	1	1
D-2	1	1	-	_	1	1
D-1	1	1	-	-	l	1
P-5	1	1	-	_	1	1
P-4	1	1	_	_	1	1
P-3	2	2	-	_	2	2
P=2/1	_	-	-	_	_	<u> </u>
Total	7	7	-	-	7	7
General Service category G-5						
G-4/1	_					
Total						
Other categories						
Local level	14	14	_	_	4	4
Manual workers	_	-	_	_	_	_
Security Service	-	_		_	_	_
Field Service		-	-	-	_	_
Total	4	4	-	-	4	4
Grand total	11	11	_	_	11	11

II. Executive direction and management

- 9.3 The estimates under this heading cover the requirements of the following units:
 - Office of the Executive Secretary
 - Secretariat of the Commission.
- Over-all direction, guidance, management and co-ordination in order to accomplish the programmes in an efficient and effective manner. Efforts will be made to continue improvements with regard to publicizing the activities of the Commission and secretariat; the organization of and participation in meetings of the Conference of Ministers and its Executive Committee, the Technical Committee of Experts and other subsidiary bodies; the co-ordination, and documentation of Commissions' programmes and to improving relations with Governments, UNDP, United Nations agencies, the Organization of African Unity (OAU) and other organizations and institutions whose work is relevant to the activities of the Commission. During the budget period the activities of the Executive direction and management will aim at the promotion of a national and equitable world economic and social order: the development of an adequate natural resource base for economic growth and the improvement in the condition of living.
- 9.5 The Secretariat of the Commission, which has a staff of three Professional (one P-5 and two P-3) and one local level posts, has the following functions:
- to assist in the servicing of meetings of the Commission (Conference of Ministers), the Executive Committee and the Technical Committee of Experts;
- to provide substantive documentation to the policy-making organs of the Commission;
- to prepare the Annual and other relevant Reports of the Commission to the Economic and Social Council.
- 9.6 Provision has been made under this programme for the continuation in 19761977 of the level of activity approved for the current biennium. Table 9-4 shows,
 however, that the estimates for the maintenance, at 1975 rates, of the level of
 activity approved for 1974-1975, provide for common staff costs which reflect a
 ratio (37 per cent) to established posts salaries significantly lower than that
 (41.5 per cent) which was retained for 1975 in the revised 1974-1975 estimates.
 At the time the estimates were prepared, an over-all survey of payments and
 allowances included in common staff costs was under way as it became apparent that
 at some locations, including Addis Ababa, these were not likely to increase at the
 same rate as salaries. Pending the final results of that study, the lower rate
 (37 per cent) has been applied to established posts salaries under all ECA
 programmes, subject to later adjustment on the basis of the specific information
 to be derived from the above survey.

Table 9-6

Summary of total estimated costs, direct and apportioned, all sources of funds

Total 1976/77 estimates	5 At 1976/77 Inflation rates		152 692	98	••	. a					787) T	⊒ ՙ	V	817	1 756	
	At 1975 rates		540	200		12	759										
Estimated 1976/77 requirements at 1975 rates	Programme growth		(30)) 1		1 ;	(30)						· · · · · · ·				
Estimated 1976 requirements	Maintenance of 1974/75 programmes		540 30	200		2 17	789					•					
1974/75 Appro-	priations		432 30	176		217	657			,	627 8	17	a	1/9	1	1 298	
Agriculture, forestry and	fisheries	A. DIRECT COSTS (1) Regular hudget	Established posts Consultants	Common staff costs	Travel	To meetings Official business	Total (1)	(2) Extrabudgetary resources	Ketahlished meter	Salaries and common	Scall Costs Temporary assistance	Travel	Printing	Total (2)		Total A	

Table 9-6 (continued)

(In thousands of U.S. dollars)

			BCOHOL		
	At 1976/77 rates		•		
Total 1976/77 estimates	Inflation		•		
	At 1975 rates		ě		
Estimated 1976/77 requirements at 1975 rates	Programme growth		1		
Estimated 1976, requirements at 1975 rates	Maintenance of 1974/75 programmes		1		
1974/75	Appro- priations		•		
	Agriculture, Iorestry and fisheries	APPORTIONED COSTS Total A and B	OPERATIONA	Total A, B and C	
1		e B	:		
					10

TABLE 9-7
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Agriculture, forestry and fisheries

	Regular 1974-1975	budget 1976-1977	Extra-budge 1974-1975	etary sources	<u></u>	otal
Professional category			2714-19()	1976-1977	1974-1975	otal 1976-1977
USG						
ASG		-	~	-	-	-
D-2	1 - 1	-	-	-	-	- (
D-1	-	-	-	-	-	-
P-5	2	_	1	1	1	1 1
P-4	}	2	-	1	2	3
P-3	3	3	6	7	9	10
P-2/1	1 1	4	1	1	5	5
Ma.4.2		1	1	1	2	2
Total	10	10	9	11	19	21
General Service category G-5						
G-4/1						
Total						
Other categories						
Local level	9	9	ĺ			
Manual workers	_		~	~	9	9
Security Service	_	_	-	-	-	-
Field Service	_	-	-	-	-	-
Total	9	9	-	_	9	
Grand total	19	19	9	11	28	30

III. Programmes of activity

PROGRAMME: Agriculture, forestry and fisheries

- 9.7 The aim of this programme, carried out by the ECA/FAO Joint Agriculture Division, is to upgrade the production technology in the African region, and thereby increase agricultural production and income. This implies assembling, analysing and disseminating information on the state of the production; preparing studies on ways to expand food production and to improve the marketing of the main agricultural products; and assisting in the improvement of the structure and organization of agricultural services.
- 9.8 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective l

Review the current food and agricultural situation in the region.

- Contribution to FAO publication State of Food and Agriculture.
- Publication of the Agricultural Economics Bulletin for Africa.
- Subregional in-depth studies: West Africa (1976) and Central Africa (1977).
- Participation in the FAO programme of country perspective studies for African countries.

Co-ordination: FAO.

b. Objective 2

Promote agricultural development through trade expansion and a multinational co-operation.

- Studies on multinational co-operation for livestock production and the expansion of intercountry trade in livestock and livestock products.
- Assistance to Governments of the drought-affected countries in the West African Sahel through collaboration with the Inter-State Committee for Fight against Drought in the Sahel, and preparation of studies for the medium- and long-term development of these countries.
- Studies for the formulation of an African Food Development Plan.
- Technical assistance to Governments at their request.

Co-ordination: FAO, UNCTAD.

c. Objective 3

Contribute to the improvement of agricultural services and institutions.

- Studies on the organization of small-scale agriculture and on agrarian structure.
- Comparative study of public agricultural projects and enterprises.
- Co-operation in the implementation of rural development projects.
- Support to the West African Rice Development Association (WARDA). Co-ordination: FAO.

Section 9

Economi c	Commission	for	Africa
ECOLORIC C	COMMITARYOR	701	44.00

Section 9

Table 9-8

Summary of total estimated costs, direct and apportioned, all sources of funds

	1974/75	Estimated 1976 requirements	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
General economic development	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
A. DIRECT COSTS						
(1) Regular budget						
Salaries Established posts	1 011	1 351	. [8]	1 351	17t 1	1 525
Common staff costs	\$9 1	86 ₁	Ì	864	67	295
Travel on official	15	15	ю	1.8	m	ส
Printing	쑀	35	(3)	35		36
Total (1)	1 549	1 925	(22)	1 903	549	2 152
Salaries Established posts: Salaries and common staff costs Temporary assistance Consultants Experts	2 974 - 219 20 20	, , , , , , , , , , , , , , , , , , ,				3 580 1 327 20
Iravel Total (2)	3 541					4 428
Total A	5 090					6 580

G.	ct	4.	_	0
- D.E	ст	ло	П	•

Economic Commission for Africa

Section 9

Table 9-8 (continued)

(In thousands of U.S. dollars)

.es	At 1976/77			•		
Total 1976/77 estimates	Inflation					
	At 1975 rates			1		
Estimated 1976/77 requirements at 1975 rates	Programme growth			1		
Estimate requir at 197	Maintenance of 1974/75 programmes			•		
1974/75	priations			_		
General economic develonment		APPORTIONED COSTS	Total A and B	OPERATIONAL ACTIVITIES	Total A, B and C	
		m m		<u>ಲ</u>		-17-

TABLE 9-9
ESTABLISHED POST REQUIREMENTS

PROGRAMME: General economic development

	Regular	budget	Extra-budget	ary sources	Tot	
	1974-1975	budget 1976-1977	Extra-budget 1974-1975	1976-1977	1974-1975	1976-1977
Professional category		"				
USG	-	-	-	-	-	-
ASG	-	-	-	-	-	-
D-2	-	-	-	-	-	-
D-1	3	3	3	3	6	6
P=5	3	3	22	22	25	25
P=4	3	3	11	11	14	14
P-3	9	9	14	14	23	23
P-2/1	8	8	-	-	8	8
Total	26	26	50	50	76	76
General Service category						
G-5						
G-4/1						
Total						
Other categories					·- ·	
Local level	29	29	3	3	32	32
Manual workers	-	-	_	-	_	-
Security Service	-	-	- .	-	-	-
Field Service	-	_	**	-	-	_
Total	29	29	3	3	32	32
Grand total	55	55	53	53	108	108

PROGRAMME: General economic development

- 9.9 Under this programme, ECA participates in the review and appraisal of the progress achieved towards implementing the targets of the International Development Strategy and the African Strategy for Development in the 1970s. Within the context of the pursuit of the goals and objectives of the Second Development Decade, emphasis is placed on development prospects and special problems of the least developed African countries as well as on the identification, appraisal and promotion of economic co-operation opportunities and strategies.
- 9.10 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Analyse the economies of African countries and appraise major trends.

- "Survey of economic conditions in Africa, 1975 and 1976" (completion date: 1976 and 1977 respectively).
- Third biennial regional review and appraisal report on the implementation of the goals and objectives of the Second United Nations Development Decade (1977).
- Study on methods of quantifying social factors, for submission to the Conference of African Planners in 1976.

Main responsibility: Economic Research and Planning Division.

b. Objective 2

Promote economic co-operation and integration in Africa.

- Study on the role of economic co-operation in the development of the rural sector (1977).
- Updating of a manual on the costs and benefits of economic co-operation in Africa (annual).
- Preparation of documentation for intergovernmental African organizations (continuing activity).
- Publication of a Directory of African Intergovernmental Organizations (1976).
- Study on indigenous African multinational enterprises as instruments for economic co-operation (1977).

Main responsibility: ECA Centre for Economic Co-operation and Integration.

Table 9-10

Summary of total estimated costs, direct and apportioned, all sources of funds

Table 9-10 (continued)

(In thousands of U.S. dollars)

	# du 00 + 1 00	1974/75 Appro-	Estimate requir at 197	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
		priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
m	APPORTIONED COSTS						
	Total A and B						
೮	C. OPERATIONAL ACTIVITIES	ı	1		1	1	1
	Total A, B and C						
21							
							7.00,0071,3

TABLE 9-11
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Education and training

	Regular budget		Extra-budget	ary sources	Total		
	1974-1975	1976-1977	Extra-budget 1974-1975	1976-1977	1974-1975	1976-1977	
Professional category							
USG	. •	-	-	-	-	-	
ASG	-	-	-	-	-	-	
D-5	-	-	-	-	-	-	
D-1	•••	-	-	-	-	-	
P=5	1	1	-	-	1	1	
P-4	-	_	-	1	-	1	
P-3	2	2	1	-	3	2	
P-2/1	1	1	-	-	1	1	
Total	4	4	J	1	5	5	
General Service category G-5 G-4/1							
Total							
Other categories Local level	J4)4	-	-	4	4	
Manual workers	-	-	-	_	-	-	
Security Service	-	_	- .	-	-	-	
Field Service	-	_	-	-	-	-	
Total	14	14	-	-	4	4	
Grand total	8	8	1	1	9	9	

PROGRAMME: Education and training

- 9.11 Under this programme, ECA provides guidelines, information and services with a view to remedy current deficiencies in the existing African education and training systems.
- 9.12 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Promote appropriate educational practices conducive to development.

- Report on prevocational programmes in lower- and middle-level schools (1977).
- Report on innovations and programme effectiveness in non-formal education.
- Subregional studies on the possibilities and constraints with regard to inter-African co-operation in the fields of higher education and specialized training facilities: East and Southern Africa (1976); West Africa (1977).
- Study on Africa's educational reform (initiated in 1977).
- Evaluation studies and reports on ECA co-ordinated bilateral scholarship and fellowship programme.
- Monograph on education and training for development (annual).
- Advisory services to Governments on their request.

b. Objective 2

Train African nationals through a scholarship and fellowship programme (120 trainees annually) and provide information on other training and fellowship facilities.

- Obtaining, co-ordinating, developing and administering bilateral scholarships and fellowships made available to member States through ECA.
- Publication of Training Information Notice (quarterly) and of the Bulletin on ECA Training Programmes (biannually).
- Organizing in-service on-the-job training programmes for African economists and statisticians at ECA headquarters.
- Co-ordinating training courses in project analysis.
- Preparing directories of institutional training facilities in Africa.

c. Objective 3

Co-ordinate the activities of the United Nations Development Advisory Teams (UNDATs).

- Participation in the recruitment and administration of personnel.
- Assistance to UNDATs and Governments in the formulation of projects.
- Consultations with Governments on the ways of improving the operational effectiveness of UNDATs.
- Co-ordination of backstopping by ECA divisions.
- Appraisal of the performance of UNDATs.
- Preparation of documentation and servicing of UNDATs meetings.

Main responsibility: ECA Centre for Economic Co-operation and Integration.

~			_
Se	cti	.on	g

Economic Commission for Africa

Section 9

Table 9-12

Summary of total estimated costs, direct and apportioned, all sources of funds

TABLE 9-13
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Human settlements

	Regular budget 1974-1975 1976-1977		Extra-budget	ary sources	Total		
	1974-1975	1976-1977	Extra-budget 1974-1975	1976-1977	1974-1975	1976-1977	
Professional category							
USG	-	-	· <u>-</u>	-	-	-	
ASG	-	-	-	-	-	-	
D-2	-	-	-	-	-	-	
D-1	-		-	-	-	-	
P-5	1	1	-	-	1	1	
P-4	1	1	-	-	1	1	
P-3	1	1	_	-	1	1	
P-2/1	-		•		-	-	
Total	3	3	-	-	3	3	
General Service category							
G-5 G-4/1							
Total							
Other categories					2	2	
Local level	2	2	-	_	2	_	
Manual workers	-	-	-	_	-	_	
Security Service	_	_	_			_	
Field Service		-	-	-	<u> </u>	_	
Total	2	2	-	-	2	2	
Grand total	5	5	-	-	5	5	

PROGRAMME: Human settlements

- 9.13 The aim of this programme is to assist African Governments in formulating and implementing national housing policies and programmes, as well as related financial policies; in establishing co-operative housing projects; and in developing research programmes on human settlements.
- 9.14 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Provide information and guidelines to Governments of the region.

- Guidelines for national housing and related infrastructure policies and programmes (1976-1977).
- Manual for housing administration (1976).
- General specifications and codes of practice for building/housing.
- Annual bulletin on house-building costs.

b. Objective 2

Assist Governments, on their request, in solving specific problems in the field of human settlements.

- Advisory services provided on a continuous basis.
- Training course in housing administration (1976-1977).

Table 9-14

Summary of total estimated costs, direct and apportioned, all sources of funds

Table 9-14 (continued)

(In thousands of U.S. dollars)

	At 1976/77 rates	1		
Total 1976/77 estimates	Inflation	ı		
	At 1975 rates	1		
Estimated 1976/77 requirements at 1975 rates	Programme growth	1		
Estimated 1976, requirements at 1975 rates	Maintenance of 1974/75 programmes	•		
1974/75	priations	-		
	Inqustry	OPERATIONAL ACTIVITIES	Total A, B and C	
		ပံ		-29-

TABLE 9-15
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Industrial development

	Regular	budget	Extra-budget	ary sources	Tot	al
	1974-1975	1976-1977	Extra-budget 1974-1975	1976-1977	1974-1975	1976-1977
Professional category			-			
USG		-	-	-	-	-
ASG	-	•	-	-	-	-
D-2	**	-	-	-	-	-
D-1	1	1	-	-	1	ı
P=5	3	3	-	-	3	3
P=4	3	3	-	-	3	3
P-3	5	5	-	***	5	5
P-2/1	2	2	-	-	2	2
Total	14	14	-	_	14	14
General Service category						
G-5						
G-4/1						
Total			- · · · · ·			
Other categories						
Local level	6	6	5	7	11	13
Manual workers	-	-	-			-
Security Service	-	_	-	- ,		_
Field Service	-		-	-	-	-
Total	6	6	5	7	11	13
Grand total	20	20	5	7	25	27

PROGRAMME: Industrial development

9.15 The industrial development programme, carried out by the Joint ECA/UNIDO Industrial Division, aims at promoting the expansion, diversification and harmonization of the industrial capacity in the region.

9.16 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Facilitate industrial project development and pre-investment programming.

- Advisory services on project identification, preparation and evaluation in the following industrial sectors: agro-industries, pulp and paper, forest industries, petrochemicals and engineering (1976-1977).
- Publication of extracts of feasibility studies (1977).
- Updating of a project register (continuing).
- Issuance of guidelines on forecasting techniques (continuing). Co-ordination: UNIDO, FAO.

b. Objective 2

Provide industrial investment promotion services.

- Publication of the "Investment Promotion Newsletter".
- Selected studies and surveys on industrial development and financing institutions.
- Directory of sources of financing (1976).
- Manual on alternative forms of organzing, incorporating and financing industrial enterprises (1977).
- Preparation and servicing of the meeting of a panel of experts on foreign investment (1976).
- Advisory assistance to member States on their request (continuing).

Co-ordination: UNIDO.

Table 9-16

Summary of total estimated costs, direct and apportioned, all sources of funds

		At 1976/77 rates				455 22	169	Ж	678	963 152 286 11 1 412 2 090
	Total 1976/77 estimates	Inflation			-	51 2	20	न	77	
		At 1975 rates				404 20	149	28	109	
	Estimated 1976/77 requirements at 1975 rates	Programme growth				. 02	ı	1	20	
	Estimated 1976 requirements at 1975 rate	Maintenance of 1974/75 programmes				†0†	149	28	581	
	1974/75	priations		-		341	191	28	533	302 - - 322 855
	International trada		A. DIRECT COSTS	(1) Regular budget	Salaries	Established posts Consultants	Common staff costs	Travel on official business	Total (1)	Salaries Salaries Established posts: Salaries and common staff costs Temporary assistance Travel Miscellaneous Total (2) Total A
L								_32_		

Q	ec	-	^=	0
o	ec	61	OB	

Economic Commission for Africa

Section 9

Table 9-16 (continued)

(In thousands of U.S. dollars)

	Appro- priations Maintenance of 1974/75 programmes	1		
Estimated 1976/77 requirements at 1975 rates	ce 5 Programme s growth	•	•	
	At 1975 rates	ı	ŧ	
Total 1976/77 estimates	Inflation		•	
7	At 1976/77 rates	1	1	

TABLE 9-17
ESTABLISHED POST REQUIREMENTS

PROGRAMME: International trade

	Regular	budget	Extra-budget	ary sources	Tot	al
	Regular 1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	_	-	•	-	-	-
ASG		-	-	-	_	-
D-2	**	_	-	-	-	-
D-1	1	1	_	-	1	1
P-5	1	1	3	9	4	10
P-4	_	-	1	7	1	7
P-3	žį.	Ħ	_	-	ļ	j t
P-2/1	3	3	-	-	3	3
Total	9	9	4	16	13	25
General Service category G-5 G-4/1						
Total						
Other categories						
Local level	5	5	ı	8	6	13
Manual workers	-	_			-	-
Security Service	-	-	- .	-		_
Field Service	-	-		-	-	-
Total	5	5	1	8	6	13
Grand total	14	14	5	24	19	38

PROGRAMME: International trade

9.17 The aim of this programme is to assist African countries in developing their foreign trade through the implementation of trade promotion programmes and activities, with special emphasis on intra-African trade.

9.18 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Provide information on production capacities and consumption in African countries in respect of specific commodities, with a view to develop intra-African trade.

- Bulletin of the ECA Africa Trade Centre.
- Bi-monthly magazine: "The African Trader".
- Assistance to Governments in the collection and dissemination of trade information.
- Market studies for selected products including an inventory of export products.

Co-ordination: UNCTAD.

b. Objective 2

Contribute to the development and diversification of the export structures of African countries.

- Review of barriers to intra-African trade.
- Advisory assistance to Governments on the establishment of export credit financing and export credit insurance schemes; the identification of incentives for export promotion; and the establishment of trade promotion machinery.
- Substantive support to the Association of African Trade Promotion Organizations.
- Market research on selected products.

Co-ordination: UNCTAD, African trade institutions.

c. Objective 3

Develop trained personnel in trade.

- Annual in-service course providing junior executives (eight trainees each year) with training in export-promotion techniques, trade information and market research.

Table 9-18

Summary of total estimated costs, direct and apportioned, all sources of funds

L		1974/75	Estimated 1976 requirements	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	Labour, management and employment	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
ļ:	A. DIRECT COSTS						
	(1) Regular budget						
	Salaries						
	Established posts Consultants	729	889	19	98	12 2	110 14
	Common staff costs	# #	36	ı	36	<i>,</i> =	04
_36	Travel on official business	۲	۲	ı	in.	T	9
	Total (1)	116	145	9	151	19	170
	Salaries Salaries Established posts: Salaries and common staff costs Temporary assistance Consultants Travel Miscellaneous Total (2) Total A	33 54 25 28 34 35 36 37					78 4.9 4.0 9.5 2.5 2.87 4.57

Table 9-18 (continued)

(In thousands of U.S. dollars)

		11,			1		
		At 1976/77 rates					
	Total 1976/77 estimates	Inflation			1		
		At 1975 rates			1		
	Estimated 1976/77 requirements at 1975 rates	Programme growth			ı		
	Estimate requir at 197	Maintenance of 1974/75 programmes			1		
	1974/75 Appro-	priations			•		
	Labour, management and	ompatoy ment c	APPORTIONED COSTS	Total A and B	OPERATIONAL ACTIVITIES	Total A, B and C	
L			m		ຍ່	<u> </u>	

TABLE 9-19
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Labour, management and employment

	Regular	budget	Extra-budget	ary sources	Tot	
	1974-1975	budget 1976-1977	Extra-budget 1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	-	-	-	+	-	-
ASG	-	-	-	-		-
D-2	-	-	-	-	-	-
D-1	-	-	- :	-	_	-
P=5	-	-	1	1	1	1
P-4	-	_	_	-	-	-
P-3	2	2	-	-	2	2
P-2/1	-		-	-	_	-
Total	2	2	1	1	3	3
General Service category G-5 G-4/1						
Total						,
Other categories		_			2	2
Local level	2	2	_	_	2	2
Manual workers	-	-	-	_	_	_
Security Service	-	-	-	-	_	_
Field Service		-	_	-	-	
Total	2	2	-	-	2	2
Grand total	4	l _t	_	-	5	5

PROGRAMME: Labour, management and employment

- 9.19 The aim of this programme is to provide guidelines and information based on research to assist Governments in the region to solve the problems of skilled labour shortage and of unemployment.
- 9.20 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Analyse labour problems relevant to the African situation.

- Study of labour migration as a factor in employment growth within the context of Africa's economic associations.
- Comparative study of bilateral and multilateral conventions on labour migration (1977).
- Study of the effectiveness of policies aiming at a reduction of the African "brain drain" (1977).
- Evaluation of training programmes for the development of African managerial capability (1977).

b. Objective 2

Promote manpower and employment planning.

- Advisory assistance to Governments in the formulation of policies and the development of machinery in the field of human resource planning, development and deployment.
- Organization of national and multinational training programmes in techniques of integrated human resource planning and development.

Co-ordination: ILO.

c. Objective 3

Contribute to management development.

- Publication of a new edition of the Directory of African Specialists and Consulting Organizations (1976).
- Case studies on manpower utilization and labour productivity in selected sectors.
- Organization of national and regional training workshops and seminars for African managerial personnel.

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Economic Commission for Africa

Section 9

Table 9-20

Summary of total estimated costs, direct and apportioned, all sources of funds

A. DIRECT COSTS (1) Regular budget Salaries Established posts Temporary assistance Consultants Common staff costs Travel On official business To meetings Printing Total (1) (2) Extrabudgetary resources Salaries Salaries Established posts: Salaries Temporary assistance Consultants and experts Travel Total (2)			1974/75	Estimated 1976 requirements	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
A. DIEGOT COSTS A. DIEGOT COSTS A. DIEGOT COSTS (1) Regular budget 508 541 33 574 72 Salaries 508 541 33 574 72 Temporary assistance - - 10 10 1 Common staff costs 20 14 214 27 Travel 0n official business 45 45 (16) 29 3 Printing 1 1 3 4 - Salaries Sad councies 845 105 105 Salaries - - 2 - - Consultants and common staff costs - - - - - Salaries - - - - - - - - Clocates - - - -	×	atural resources	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
(1) Regular budget Salaries Established posts Consultants Consultants Common staff costs Travel (2) Extrabudgetary resources Salaries Established posts: Salaries Consultants and experts Travel Travel (2) Restablished posts: Salaries Consultants and experts Travel Travel Travel	1	CT COSTS						
Tastellished posts 508 541 33 574 72 72 74 72 74 72 74 72 74 72 74 75 74 75 74 75 75 75	(.	Regular budget						
Temporary assistance		Salaries		•				;
Commun staff costs		Established posts Temporary assistance	508	541	33	574 10	2 <u>7</u>	9 8 17
210 200 14 214 27 45 45 (16) 29 3 2 2 - 2 T80 803 42 845 105 8 213 296 1 076		Consultants	16	91	*	12	61	* T
Travel		Common staff costs	210	200	41	214	27	241
45 45 (16) 29 3 2 2 - 2 - 2 2 - 1 1 1 3 44 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Travel			-			
1 1 3 4 - 1		On official business	45	54	(91)	62°	ကျ	ಜ್ಞ
780 803 42 845 105 83 42 845 105 213 296 1076			, "	, "	1 (<u>-</u> ا	l	ئم <u>ل</u>
780 803 42 845 105 83 83 296 296 1 076		Frinting	-	7	ກ	†	ı	*
83 		Total (1)	780	803	4 2	845	105	950
ished posts: es and common f costs ary assistance tants and experts al (2) 296 1076	(2)	Extrabudgetary resources						
blished posts: ries and common aff costs orary assistance - ultants and experts otal (2) 296 1076	~F1	Salaries			/⊾/1			
aff costs orary assistance - ultants and experts - otal (2)		Established posts:						
orary assistance - 213 ultants and experts - 213 otal (2) 296 1076 1 076		staff costs	83		-			109
otal (2)		Temporary assistance Consultants and experts	213					356
296 1 076		Travel	ı					19
1 076	· 	Total (2)	962					508
		Total A	1 076					

Table 9-20 (continued)

(In thousands of U.S. dollars)

	γ	1		3	T	
-	At 1976/77 rates			1		
Total 1976/77 estimates	Inflation			t		
	At 1975 rates			-		
Estimated 1976/77 requirements at 1975 rates	Programme growth			1		
Estimated 1976/ requirements at 1975 rates	Maintenance of 1974/75 programmes			1		
1974/75 Appro-	priations					
Natural resources		APPORTIONED COSTS	Total A and B	OPERATIONAL ACTIVITIES	Total A, B and C	
-		m		ပ		
						-41-

TABLE 9-21
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Natural resources

	Regular	budget	Extra-budget	ary sources	Tot	
	1974-1975	budget 1976-1977	Extra-budget 1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	-	-	-	-	_	-
ASG	<u>-</u>	-	_	-	-	-
D-2	-	-	-		-	-
D-1	1	1	'	-	ı	1
P-5	3	4	1	1	74	5
P-4	3	3	-	-	3	3
P-3	2	2	-	-	2	2
P-2/1	ı	1	-		1	1
Total	10	11	1	1	11	12
General Service category						
G-5 G-4/1						
Total						
Other categories						
Local level	8	8	1	2	9	10
Manual workers	-	-	-	-	-	-
Security Service	-	_	_	-	-	-
Field Service	_	-	-	-	-	-
Total	8	8	1	2	9	10
Grand total	18	19	2	3	20	22

PROGRAMME: Natural resources

- 9.21 Under this programme, ECA promotes a rational development and utilization of the natural resources in Member States through research and advisory services in the fields of energy, water and mineral resources, cartography and human environment.
- 9.22 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Encourage the exploration and the systematic planning of energy resources in Africa and promote multinational co-operation in their exploitation.

- Assistance in the establishment of Standing Committees for Energy in all economic subregions.
- Preliminary documentation on the feasibility of an African Petroleum Organization.
- Collection and dissemination of energy data.
- Updating of four studies on electrical energy.
- Studies on the increasing electrical output and use.
- Assistance to Governments for the utilization of solar energy and dissemination of data concerning non-conventional sources of energy.
- PrPreparation and organization of a working group on the development of non-conventional sources of energy (1977).
- Promotion of exploration programmes for radio-active substances.

b. Objective 2

Promote co-ordinated national water resources development plans, and the integrated development of international river basins.

- Preparation and publication of technical documents for use by the country engineers concerning water resources planning and development, water codes and water administration.
- Promotion of manpower development for research, surveys, planning and development of water resources.
- Promotion of co-ordinated national water resources development plans, and the integrated development of international river basins.

c. Objective 3

Promote the exploration, development and utilization of mineral resources in Africa.

- Study on existing institutions dealing with mineral resources development and proposed guidelines to increase their efficiency (1976-1977).
- Studies on selected raw materials for metallic industries: copper, lead, zinc, tin (1976).
- Studies on raw materials used as sources of energy: coal and bituminous rocks oil shales and tar sands (1977).
- Advisory services to Governments.

d. Objective 4

Assist Member States to develop their technical capabilities for survey and cartographic services.

- Establishment of subregional training centres and centres for specialized services (continuing).
- Survey of manpower requirements in surveying and mapping (initiated in 1977).
- Publication of an African Cartographic Information Bulletin (continuing).
- Assistance to countries and territories (continuing).
- Study on cartographic activities including a study on the status of hydrographic surveying and mapping (continuing).

e. Objective 5

Provide to Governments advisory services in the field of human environment, concerning especially:

- The establishment of national commissions responsible for safeguarding and improving the human environment.
- Collecting information on the national as well as regional levels on all aspects of the environment.
- Activities that will help resolve the problems of desertification.

9.23 Within the Natural Resources Division which is responsible for the implementation of this programme, only one Professional staff member is currently available for research on water resources (Objective 2)xand desertification (Objective 5). The Sudano-Sahelian drought has emphasized the urgent need of expanding activities in that area. An additional P-5 post is accordingly being requested to accommodate a specialist in water resources. Provision in the amount of \$15 000 is further made in the above estimates for part of the cost of preparing

and holding in 1976 a regional preparatory meeting for the World Water Conference: \$2 000 would cover the cost of travel for one staff member from the Centre for Natural Resources, Energy and Transport (ESA), who would attend the meeting; \$11 000 would cover temporary assistance requirements and \$2 000 related travel of ECA staff in the region. It is expected that the balance required for the Regional Meeting would be covered through financing from the United Nations Environment Fund.

4.

Table 9-22

direct and apportioned, all sources of funds Summary of total estimated costs,

	At 1976/77 rates		105	39	5	149	1 231 18 26 37 1 312 1 461
Total 1976/77 estimates	Inflation		12	4	Н	17	
	At 1975 rates		93	35	17	132	
1976/77 ments rates	Programme growth		ı	ı	-	1	
Estimated 1976/77 requirements at 1975 rates	Maintenance of 1974/75 programmes		93	35	t	132	
1974/75	Appro- priations		82	35	4	121	545 47 7 799 720
	Population	. DIRECT COSTS (1) Regular budget	Established posts	Common staff costs	Travel on official business	Total (1)	Salaries Established posts: Salaries and common staff costs Temporary assistance Consultants Travel Total (2) Total A
		<u>4</u>			1.	6-	

Table 9-22 (continued)

(In thousands of U.S. dollars)

		1974/75	Estimated 1976, requirements at 1975 rates	Estimated 1976/77 requirements		Total 1976/77 estimates	
	Population	Appro-	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
m	APPORTIONE						
	Total A and B						
ບ່	OPERATIONAL ACTIVITIES	ı	1	ı	ı	•	*
- 1	Total A, B and C						

TABLE 9-23
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Population

	Regular	budget	Extra-budge	tary sources	To	tal
	Regular 1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	1976 - 1977
Professional category						
USG	-	-	_	_	_	_
ASG	-	-	-	_	_	_
D-2	_	-	_	_	_	_
D-1	-	-	-	ı	_	1
P-5		-	1	1	1	1
P=4	ı	1	2	1	3	2
P-3	1	1	8	9	9	10
P=2/1	-	-	3	4	3	14
Total	2	2	14	16	16	18
General Service category G-5						
G-4/1						
Total						
Other categories						
Local level	1	1	17	17	18	18
Manual workers	-	-	_	_	_	_
Security Service	-	_	-	_	_	_ [
Field Service	_	_	-	-	-	-
Total	1	1	17	17	18	18
Grand total	3	3	31	33	34	36

PROGRAMME: Population

9.24 Under this programme, ECA assists Governments in research on population problems and in the formulation, implementation and evaluation of programmes in that field.

9.25 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Study and improve the understanding of the effects of population trends on economic and social development.

- Country case studies.
- Organization of national seminars on the integration of population factors in development planning.

Co-ordination: Population Division (ESA), United Nations Fund for Population Activities.

b. Objective 2

Co-ordinate the activities of United Nations and non-United Nations organizations engaged in population programmes in Africa.

- Preparation and organization of an annual regional interagency co-ordination meeting on population.
- Preparation and organization of an annual meeting of non-United Nations organizations on population.

Co-ordination: see objective 1.

c. Objective 3

Provide substantive support to the regional demographic institutes at Accra and Yaounde.

Co-orCo-ordination: see objective 1.

Table 9-24

Summary of total estimated costs, direct and apportioned, all sources of funds

Public administration	1974/75	Estimated 1976 requirements	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
A. DIRECT COSTS						
(1) Regular budget						
Salaries						
Established posts Consultants	9	911	(9)	119	15	134
Common staff costs	38	143	1	143	9	611
Travel on official business	5	5	1	5	r	9
Total (1)	139	173	(9)	191	22	189
(2) Extrabudgetary resources Salaries						
Temporary assistance Consultants	75 75		7			19
Travel	1					28
Miscellaneous	ı					6
Total (2)	715					192
Total A	181					381

Table 9-24 (continued)

(In thousands of U.S. dollars)

		Divis odminiotection	1974/75	Estimated 1976, requirements at 1975 rate	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	_
*.			priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
	ů,	APPORTIONED COSTS						
·····		Total A and B						
	ပံ	OPERATIONAL ACTIVITIES	1		ı	ı		ı
		Total A, B and C						
51								
								
					, · •			

TABLE 9-25 ESTABLISHED POST REQUIREMENTS

PROGRAMME: Public administration

	Regular	budget	Extra-budget	arv sources	Tot	al
	1974-1975	budget 1976-1977	1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	-	-	-	-	_	-
ASG	-	-	-	-	-	-
D-2	-	-	-	-	-	_
D-1	-	-	-	-	-	-
P=5	1	1	-	-	1	1]
P=4	1	1	-	-	ı	1
P-3	-	-	-	-	-	-
P-2/1	-	-	-	-		_
Total	2	2	-	-	2	2
General Service category						
G-5				:		
G-4/1						
Total						
Other categories						
Local level	2	2	-	-	2	2
Manual workers	-	-	-	-	-	-
Security Service		-	-	-	-	-
Field Service	-	-	-	-	-	-
Total	2	Ź	-	100	2	2
Grand total	4	ħ	-	-	4	14

PROGRAMME: Public administration

- 9.26 The aim of this programme is to improve administration and management expertise in the African countries.
- 9.27 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Promote the establishment of professional training facilities at the national level.

- Advisory services directed to the development of national professional standards and qualifications in the fields of accountancy and secretarial professions and to the establishment of related national associations.

b. Objective 2

Promote the development, through advisory services, of national programmes aimed at improving the administrative and managerial expertise within the civil service.

Table 9-26

Summary of total estimated costs, direct and apportioned, all sources of funds

	At 1976/77 rates			546	* -	75	12	363	327 19 27 1 29 403
Total 1976/77 estimates	Inflation			53	٦ ،	11	7	£†	
	At 1975 rates			217	13	80	10	320	
Estimated 1976/77 requirements at 1975 rates	Programme growth			ı	13 (12)	ı	∞.	6	
Estimated 1976 requirements at 1975 rate	Maintenance of 1974/75 programmes			217	12	80	8	311	
1974/75	priations			189	. A	80	8	282	259 - 4 1 19 283 565
Public finance and financial	institutions	OI.	(1) Regular budget Salaries	Established posts	Consultants Ad hoc expert groups	Common staff costs	Travel on official business	Total (1)	Salaries Established posts: Salaries and common staff costs Consultants Travel Contractual services Miscellaneous Total (2)

Table 9-26 (continued)

(In thousands of U.S. dollars)

Public finance and financial lyph/75 requirements for 1976/77 requirements for 1976/77 requirements for 1976/77 and 1976/77 for 1976/77 fo		·					 		
Public finance and financial 1974/75 at 1975 rates institutions Appropriations Appropriations Appropriations Appropriations Approximations Ap		At 1976/77							
Public finance and financial 1974/75 Estimated 1976/77 requirements institutions priations priations priations programmes growth and B Total A and B Total A, B and C Total A, B	Total 1976/77 estimates	Inflation			ı				
Public finance and financial l974/75 at 1975 at 1975 at 1975 at 1975 appro- Institutions Appro- Priations OFTS Total A and B OPERATIONAL ACTIVITIES Total A, B and C		At 1975 rates			1				
Public finance and financial Appro- institutions Main of 1 Programmed Costs Total A and B Total A, B and C Total A, B and C	1 1976/77 ments rates	Programme growth							
Public finance and financial Appro- institutions APPORTIONED COSTS Total A and B OPERATIONAL ACTIVITIES Total A, B and C Total A, B and C	Estimated require at 1975	Maintenance of 1974/75 programmes							
Public OPERAT	1974/75 Appro-								
m ပ	Public finance and financial	8110 10 10 10 11				B and C			
			m.		ಬೆ		 ······································	 	

TABLE 9-27 ESTABLISHED POST REQUIREMENTS

PROGRAMME: Public finance and financial institutions

	Regular	budget	Extra-budget	ary sources	Tot	al
	1974-1975	1976-1977	Extra-budget 1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	-	-	-	-	-	-
ASG	-	-	-	-	-	-
D=2	-	-	-	-	-	-
D-1	-	-	-	-	-	-
P=5	-	-	3	3	3	3
P-4	2	2	-		2	2
P-3	2	2	_	-	2	2
P-2/1	1	1	-		1	1
Total	5	- 5	3.	3	8	8
General Service category						
G-5			i			
G-4/1						
Total						
Other categories						
Local level	2	2	_	_	2	2
Manual workers		-	-	-	-	-
Security Service	_	-	-	-	-	-
Field Service	-	-	-	-	-	-
Total	2	2	-	-	2	2
Grand total	7	7	3	3	10	10

PROGRAMME: Public finance and financial institutions

- 9.28 Under this programme, ECA contributes to the improvement of the fiscal and budgetary systems of African Governments and to the development of adequate financial infrastructures.
- 9.29 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Conduct research and provide advisory services in the field of budgetary management and taxation policies.

- Country studies on the techniques and procedures used to co-ordinate the budget and the plan.
- Case studies on the use of presumptive tax assessment techniques (1976).
- Study of the problem of tax evasion in selected African countries (1976).
- Study on the sales and excise tax administration in selected countries (1977).
- Annual survey and comparative studies on insurance and reinsurance operations in African countries.
- Study on the harmonization of fiscal incentives (1977).

b. Objective 2

Review and analyse the monetary and financial aspects of African development.

- Annual survey of the international monetary situation and of the financial and technical assistance to Africa.
- Study of the possibilities of establishing African payments and monetary unions (1976).
- Analysis of bilateral payment agreements in Africa.
- Study of the volume of aid to Africa.

c. Objective 3

Improve the mobilization of domestic resources for development purposes.

- Evaluation of the role of national financial institutions.
- Country studies on saving policies, sources and volume.
- Annual survey of the monetary situation in Africa.
- Advisory services to Governments on their request.

Table 9-28

Summary of total estimated costs, direct and apportioned, all sources of funds

Science and technology	1974/75	Estimated 1976 requirements at 1975 rate	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
A. DIRECT COSTS						
(1) Regular budget					-	
Salaries				•		
Established posts	181	231	i	231	33	262
Consultants Ad hoc expert groups		۱۳۰	13 (8)	13	٦,	†i
Common staff costs	78	85		85	1	96
Travel on official business	477	† T	ı	14	81	16
Total (1)	283	338	5	343	45	388
(2) Extrabudgetary resources						
Temporary assistance Consultants and experts	1 1					71
Travel	1					41
Miscellaneous	E					_
Total (2)	•					144
Total A	283					532
Y						

Table 9-28 (continued)

(In thousands of U.S. dollars)

·-····································	social terrainment	1974/75	Estimated 1976 requirements at 1975 rates	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	1
····		Appro-	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
æ.	APPORTIONED COSTS						
···	Total A and B						
ຍ	OPERATIONAL ACTIVITIES	•			1	r	ı
	Total A, B and C						
5Q_							

TABLE 9-29 ESTABLISHED POST REQUIREMENTS

PROGRAMME: Science and technology

	Regular	budget	Extra-budget	ary sources	Tot	tal
	1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	-	-	-	_	_	-
ASG	-	-	-	-	-	-
D=2	-	-	-	_	_	-
D-1	-	-	-	-	_	_
P-5	1	1	-	_	1	1
P-4	2	2	_	-	2	2
P-3	1	ı	_	_	1	ı
P - 2/1	1	1	-	-	1	1
Total	5	5	<u>-</u>	<u>-</u>	5	5
General Service category						
G-5						
G-4/1						
Total						
Other categories						
Local level	2	2	_	_	2	2
Manual workers	-	-	-	-	_	-
Security Service	-	-	_	-	_	<u>-</u>
Field Service	_	-	-	-	-	-
Total	2	2	-	-	2	2
Grand total	7	7	-	-	7	7

PROGRAMME: Science and technology

- 9.30 The aim of this programme is the development of institutional infrastructures and the promotion of popular support in African countries for the application of science and technology to development.
- 9.31 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Assist Governments in technological policy-making and planning.

- Advisory services to four Governments in creating national technological planning and policy-making units (1977).
- Country surveys (four) of governmental machinery for planning and administration in science and technology (1977).
- Preparation of guidelines and programmes for technology policy research on a regional basis (1976-1977).

b. Objective 2

Promote the development of manpower in a number of critical areas of technology essential for development.

- Preparation of recommendations on the establishment of subregional centres for advanced training and research in marine science and technology (1976).
- Expert meetings and report on training and research needs of the metallurgical industry (1977).
- Organization of a programme of industrial training for engineers and technologists from 20 African countries (1977).

c. Objective 3

Promote regional co-operation in science and technology.

- Advisory services to four Governments concerning the establishment of national committees for the implementation of the African Regional Plan (1976-1977).
- Advisory assistance to Governments in the creation of research institutes (1976-1977).
- Preparation of a curriculum and of course material for a regional training programme in scientific journalism (1977).
- Development of science and technology popularization programmes in conjunction with interested African universities (1977).
- Preparation of regional projects and recommendations to Governments for the development of co-operation in specific fields (1977).

Table 9-30

Summary of total estimated costs, direct and apportioned, all sources of funds

Section 9

toing formant	1974/75	Estimated 1976 requirements at 1975 rate	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
A. DIRECT COSTS						
(1) Regular budget						
Dataries Dataries	240	000		o	Ç	o (-
Consultants	322	200	1 (1)	307 120	<u>.</u>	8 ⁴
Common staff costs	156	141	ļ	144	19	163
Travel on official business	_	<i>t</i> -	4	п	Q	13
Printing	0,	10	(#)	9	J	7
Total (1)	554	560	2	295	73	635
(2) Extrabudgetary resources Salaries Established posts:						
Salaries and common staff costs Temporary assistance	260	·				320 23
Travel	25					06
Miscellaneous	•					7
Total (2)	285					O††
Total A	839					1 075

Table 9-30 (continued)

(In thousands of U.S. dollars)

			1		Ţ	T	
		At 1976/77 rates			1		
	Total 1976/77 estimates	Inflation			•		
		At 1975 rates			•		
	Estimated 1976/77 requirements at 1975 rates	Programme growth			1		
	Estimated requir at 197	Maintenance of 1974/75 programmes					
1	1974/75 Appro-	priations			1		
	Social development		APPORTIONED COSTS	Total A and B	C. OPERATIONAL ACTIVITIES	Total A, B and C	
			æ		ວ່		

TABLE 9-31
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Social development

	Regular	budget	Extra-budget	ary sources	Tot	al
	1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	1976-1977
Professional category						
USG	-	-	-	_	-	-
ASG	-	<u>-</u>	-	-	–	-
D-2	-	_	-	_	-	
D-1	1	1	_	-	1	1
P-5	1	1	-	-	1	1
P-4	2	2	5	5	7	7
P-3	2	2	-	_	2	2
P-2/1	2	2	-	-	2	2
Total	8	8	5	3	13	13
General Service category G-5 G-4/1						
Total						
Other categories					i	
Local level	5	5	3	3	8	8
Manual workers	-	-	-	-	•	-
Security Service	-	-	-	-	-	-
Field Service	-	-	-	-	-	-
Total	5	5	3	3	8	8
Grand total	13	13	8	8	21	21

PROGRAMME: Social development

- 9.32 This programme seeks to promote institutional development and popular participation in the development process, and to assist in overcoming obstacles that prevent or hamper the full participation in the development of large segments of the population.
- 9.33 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Identify, analyse and review social trends and major social development problems.

- Contribution to the reports on the World Social Situation.
- Comparative study of income distribution in selected African countries and of the impact on rural and urban communities.
- Study of social and institutional implications of industrialization.
- Publication of a bulletin "Social Welfare Services in Africa".

b. Objective 2

Promote appropriate strategies for integrated policies on rural development.

- Advisory services to Governments on the development of technology appropriate for rural communities.
- Participation in studies of voluntary projects in rural development.
- Co-ordination of voluntary and United Nations assistance for rural development.
- Publication of the third edition of the "Directory of International Voluntary Agencies Activities", the "Rural Development Newsletter" and the "Village Technology Newsletter".
- Study on social security programmes for rural populations.
- Preparation of models for integrated rural development.
- Organization of a symposium on priorities of African social services with particular reference to facilities for rural health and nutrition.

c. Objective 3

Encourage participation of women in development.

- Advisory services to Governments and voluntary agencies at their request.

- Country studies on pre-vocational and vocational training opportunities and institutions for girls and women.
- Study of women's participation in co-operatives and loan associations.
- Study on self-employed women in marketing industry and services.
- Publication of "African Women", a quarterly newsletter on the role of women in development.
- Participation in training programmes in home economics and other family-oriented fields, with the collaboration of FAO.

d. Objective 4

Co-operate with Governments in social work, research and training.

- Support to the Association of Social Work Education in Africa (ASWEA).
- Support to Governments for the establishment of a regional research and training centre for social development.
- Study of issues in social defence policy formulation and implementation.
- Study of the organization and functioning of national service schemes and their impact on development.
- Study of priorities for African social services.
- Study on attitudes of rural families towards family size and acceptance of family planning.
- Study of the basic social and economic conditions for a successful implementation of family planning programmes in rural and urban communities.
- Organization of a symposium on national service programmes.

Table 9-32

Summary of total estimated costs, direct and apportioned, all sources of funds

· · · · · · · · · · · · · · · · · · ·		1974/75	Estimated 1976 requirements	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	STARTIRA	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
	A. DIRECT COSTS						
	(1) Regular budget			-			
	Salaries			•			
	Established posts Ad hoc expert groups	730 7	887 8	7 (8)	468 -	117	1 011
	Common staff costs	303	328	m	331	77	375
	Travel on official business	9	9		9	H	
	Printing	34	38	70	r†3	9	64
	Total (1)	1 080	1 267	7	1 274	168	244 1
	(2) Extrabudgetary resources Salaries Established posts: Salaries and common						
	staff costs Temporary assistance	82					160 96
	Travel	ı					35
	Miscellaneous	ŀ					23
	Total (2)	82					314
	Total A	1 162					1 756
⅃							

Table 9-32 (continued)

(In thousands of U.S. dollars)

		1974/75	Estimate requir at 197	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	Statistics	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
B. AP	APPORTIONED COSTS						
	Total A and B						
G G	OPERATIONAL ACTIVITIES	1		-	1	•	ą
	Total A, B and C						

TABLE 9-33
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Statistics

	Regular 1974-1975	budget	Extra-budge	tary sources	То	tal
	1974-1975	1976–1977	1974-1975	1976-1977	1974-1975	tal 1976-1977
Professional category						
USG	-	-	· -	_	_	_
ASG	_	-	_	_	_	_
D - 2	-	-	_	_	_	_
D-1	1	1	••	_	1	1 1
P-5	ľ	1	_	_	1	1
P-4	4	5	-	-	14	5
P-3	5	4	_	-	5	4
P=2/1	3	3	1	1	4	4
Total	14	14	1	1	15	15
General Service category						
G-5						
G-4/1						
Total				•		
Other categories						
Local level	30	30	6	7	36	37
Manual workers	-	-	-	-	-	_
Security Service	-	-	-	_	_	_
Field Service	_	_	-	-	-	_
Total	30	30	6	7	36	37
Grand total	44	44	7	8	51	52

PROGRAMME: Statistics

9.34 The aim of this programme is to develop a statistical and economic information service for Africa, at the regional, national and multinational levels.

9.35 The specific activities to be carried out during the budgetary biennium are described below, under the relevant objectives set for the same period.

a. Objective 1

Provide a regional framework of statistical information supported by detailed studies giving a reasonably comprehensive account of the African economic and social situation.

- Compilation and analysis of economic aggregates in respect of 53 countries.
- Desk estimates to be made annually for 46 countries in the region.
- Development of the African data bank.
- Studies on the following subjects: purchasing power parities of African currencies; patterns of private consumption expenditure; price movements during the period 1960 to 1970 in relation to similar movements in other regions; financing of public sector investments; African industrial censuses undertaken in connexion with the 1973 World Programme of industrial statistics; construction statistics; children and youth in developing Africa.
- Publication of the following periodicals: Statistical Newsletter; Statistical and Economic Information Bulletin; Foreign Trade Statistics of Africa; African Economic Indicators; African Statistical Yearbook; Economic Data Summaries; Bibliograph of African Statistical publications; African Directory of Statisticians.

Co-ordination: United Nations Statistical Office; specialized agencies.

b. Objective 2

Assist Governments in developing and co-ordinating their statistical services.

- Advisory services to Governments on their request.
- Organization of the African Household Surveys Programme: a post-census programme of integrated demographic, social and economic statistics.
- Support to national and regional training centres.
- Preparation of four methodological studies on the following subjects: migration statistics (1976); enumeration of nomadic populations (1976); population censuses and surveys, 1964-1974 (1976); record keeping (1977).

- Organization of the tenth session of the Conference of African Statisticians to be held in 1977.
- Organization of four workshops and training courses, four working groups and one seminar.

Co-ordination: Statistical Office; Office of Technical Co-operation; specialized agencies.

c. Objective 3

Assist Governments in all types of demographic data gathering operations: the African census programme.

- Technical assistance to the four African countries which, it is expected, will not have yet participated by the end of 1975 in the 1970 round of population censuses.

Co-ordination: Population Division (New York); United Nations Fund for Population Activities.

9.36 The Statistics Programme in ECA will rely increasingly on electronic data processing. During the current biennium, ECA is to receive a system-3 computer to replace its present simple accounting machine. The scope of electronic data processing operations will accordingly be considerably larger, with a resulting increase in the responsibilities of the officer in charge of EDP operations. It is therefore being proposed that the post of that officer, currently at the P-3 level, be upgraded to P-4.

Table 9-34

Summary of total estimated costs, direct and apportioned, all sources of funds

Transport, communic	cations	1974/75	Estimated 1976/77 requirements at 1975 rates	1 1976/77 ments ; rates	<u>.</u> .	Total 1976/77 estimates	
and tourism		priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
DIRECT COSTS							
(1) Regular budget	اد						
Salaries						1	•
Established posts Consultants	posts	337 20	410 20	ر (ع)	410 16	63	473 18
Common staff costs	Costs	137	152	1	152	50	172
Travel							7
To meetings On official business	business	8 8 7	ដ	1 1	21	m ai	77
Total (1)		526	615	(†)	119	90	701
(2) Extrabudgetary resources	y resources						
Established posts: Salaries and common staff costs Temporary assistance	posts: d common ts ssistance	930					1 182 3
Travel		23					64
Total (2)		953					1 234
Total A		1 479					1 935

Table 9-34 (continued)

(In thousands of U.S. dollars)

76/77 tes	At 1976/77 ion rates	-		1		
Total 1976/77 estimates	Inflation			1		
	At 1975 rates			ı		
Estimated 1976/77 requirements at 1975 rates	Programme growth					
Estimated 1976 requirements	Maintenance of 1974/75 programmes					
1974/75 Appro-				ŧ		
Transport, communications	and tourism	APPORTIONED COSTS	Total A and B	OPERATIONAL ACTIVITIES	Total A, B and C	
		д		ರ		

TABLE 9-35
ESTABLISHED POST REQUIREMENTS

PROGRAMME: Transport, communications and tourism

	Regular 1974-1975	budget 1976-1977	Extra-budget 1974-1975	ary sources 1976-1977	<u>Tot</u> 1974 – 1975	<u>al</u> 1976-1977
Professional category						_
USG	•		-	-	-	-
ASG	-	-	_		-	-
D=2	-	-	-	-	-	-
D-1	1	1	-	-	1	-1
P-5	2	2	15	15	17	17
P-4	2	2	-	-	2	2
P-3	3	3	-	-	3	3
P-2/1	-	-	-	=	-	-
Total	8	8	15	15	23	23
General Service category						
G-5 G-4/1						:
Total						
Other categories						
Local level	5	5	-	-	5	5
Manual workers	_	-		-	-	-
Security Service	_	_	-	-	- - -	-
Field Service	-	-	-	•	-	-
Total	5	5	-	-	5	5
Grand total	13	13	15	15	28	28

PROGRAMME: Transport, communications and tourism

- 9.37 The Transport, Communications and Tourism Programme is designed to promote efforts to develop an efficient communications network for the socio-economic development of the African region with particular reference to land-locked countries and the least developed countries. Work in this field covers the development of infrastructure and services for roads, rails, air, sea, inland water transport, telecommunications and tourism.
- 9.38 In addition to its regular activities in the areas of general transport, inland water transport, ports and harbours, coastal shipping, air transport, roads, rail and tourism, the Transport and Tourism Division in ECA will place special emphasis on the following activities which relate to the development of telecommunications:
 - Study of manpower requirements in telecommunications.
 - Preparatory studies for a regional meeting (1978) on the establishment of a regional satellite communication training institute.
 - Preparation of the draft statutes for a proposed African Telecommunication Union (1977).
 - Two studies on the economics of VHF-FM sound broadcasting and cable television.
 - Study on the establishment of industries for the manufacture or assembly of telecommunications consumer equipment (1976).
 - Pre-feasibility studies on a pilot project concerning educational television by satellite.

Co-ordination: UNIDO, ITU, UNESCO.

Table 9-36

Summary of total estimated costs, direct and apportioned, all sources of funds

(In thousands of U.S. dollars)

		1974/75	Estimated 1976 requirements	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	Management of technical co-operation activities	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
Ą	DIRECT COSTS						
	(1) Regular budget						
	Salaries	,	•		((120
	Established posts	228	243	ı	243	 S	272
	Common staff costs	93	89	1	89	12	101
	Travel on official business	Q	Οl	(2)	ı	_	•
	Total (1)	323	334	(5)	332	ካተ	376
	(2) Extrabudgetary resources Communications	20					ή Ζ
	Total (2)	20					2h
	Total A	343					004
æ.	APPORTIONED COSTS						
	Total A and B						
ບ	C. OPERATIONAL ACTIVITIES		ı	١	ı	1	1
	Total A, B and C						
ال							

TABLE 9-37 ESTABLISHED POST REQUIREMENTS

PROGRAMME: Management of technical co-operation activities

	Regular	budget	Extra-budget	eary sources 1976-1977	То	tal
	1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	1976-1977
Professional						
category						
USG	-	-	-	-	-	-
ASG	_	-	-	-	_	-
D-2	-	-		-	_	_
D-1	-	- 1	-		_	_
P=5	1	1	-	_	1	1
P=4	2	2	-	-	2	2
P-3	-	-	-	-	_	-
P-2/1	2	2		-	2	2
Total	5	5	-	-	5	5
General Service category						
G-5]				
G-4/1						
Total						
Other categories						
Local level	4	4	-	<u> </u>	4	4
Manual workers		_	_	_	_	-
Security Service	-	_	_	_	_	_
Field Service	-	-	-	_	-	-
Total	14	14	-	-	4	14
Grand total	9	9	-	-	9	9

IV. Programme support

PROGRAMME: Management of technical co-operation activities

9.39 This programme is carried out by the Technical Assistance and Work Programme Co-ordination Office which co-ordinates, develops, administers and advises on ECA's regional programme of technical assistance. It also ensures that the work programmes of various substantive divisions of the secretariat are designed to fit into the over-all development strategy for the African region.

Table 9-38

Summary of total estimated costs, direct and apportioned, all sources of funds	
apportioned,	J.S. dollars)
end	of L
direct	In thousands of U.S.
costs,	(In tho
estimated	
total	
of	
Summary	

Administrative and common services 1974/75 requirements Estimated 1976/77 rates Appropriations of 1974/75 programmes Estimated 1975 rates At 1975 rates (1) Regular budget printions 07 1974/75 programmes At 1975 programmes At 1975 programmes At 1975 programmes (1) Regular budget 1118 1 560 257 1 817 programmes Established posts 72 76 9 85 ps General temporary assistance for methings 72 76 9 85 ps Overtime 332 37 109 684 ps Travel on official 497 575 109 684 ps Pushiess 497 575 109 684 ps Common staff costs 497 575 109 684 ps Pushiess 6eural operating expenses 59 62 19 84 ps Operation and maintenance of printings 59 62 19 84 ps Operation and maintenance of equipment 59 62 19 4 ps Common at and maintenance of equipmen	1.1	At 1976/77			5 064	97	229	776	-)	131	195	409 7	115	512	707	5 350
Administrative and common services 1974/75 at 1975 rates Estimated 1976/77 requirements (1) Regular budget Appro- or 1974/75 at 1975 rates Programme or 1974/75 at 1975 rates (1) Regular budget Salaries Froyth (1) Regular budget 1118 1 560 257 Salaries Fupro- or 1118 1 560 257 General temporary assistance for meetings of General temporary assistance of Describes 312 327 (125) Common staff costs 497 575 109 Travel on official business 11 11 (5) General operating expenses Rental and maintenance of premises 11 11 (5) Hental and maintenance of premises (communications) 59 62 19 Rental and maintenance of premises (communications) 109 1109 Rental and maintenance of premises (communications) 100 100 Rental and maintenance of premises (communications) 100 100 Rental and materials 11 11 100 Rupiteral (1) 3 318 3 953 765 10	Total 1976/77 estimates	Inflation		 	247	12	27	1 26	\ 1	_	15	83	χ , τ	11	09	1 8	632
## Regular budget Salaries		At 1975 rates		 	1 817	85	202	684	9		116 81	172	7 7 7	104	452	623	
Administrative and common services services hain priations of 1) Services	d 1976/77 ements 5 rates	Programme growth			257	δ	(125)	109	(5)		- t		(0+)	∞	ı	539	765
Administrative and common services (1) Regular budget Salaries Established posts Temporary assistance for meetings General temporary assistance Overtime Common staff costs Travel on official business General and maintenance of premises Utilities Rental and maintenance of premises Utilities Hental and maintenance of equipment Communications Hospitality Miscellaneous services Supplies and materials Furniture and equipment Total (1)	Estimate requir at 197	Maintenance of 1974/75 programmes				91	7% 11	575	11		116 62	172	77	96	452	. ₹	
Administrative s services services DIRECT COSTS (1) Regular budg Salaries Establishe Temporary meetings General te assistan Overtime Common staff Travel on of business General oper Rental and of premi Utilities Rental and of equip Communicat Hospitality Miscellane Supplies and Furniture and Furniture and	1974/75	priations				72	312 8	164	Ħ		111	153	74	92	415	7.7	
l v	Administrative and common	BELVICES	A. DIRECT COSTS	Salaries	Established posts Temporary assistance for	meetings General temporary	assistance Overtime	Common staff costs	Travel on official business	General operating expenses	Rental and maintenance of premises Utilities	of equipment	Hospitality	Miscellaneous services	Supplies and materials	Furniture and equipment	Total (1)

Table 9-38' (continued)

(In thousands of U.S. dollars)

						•
Administrative and common	1974/75	Estimated 1976/77 requirements at 1975 rates	timated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
(2) Extrabudgetary resources	1	•	1	ı	•	l
Total A	3 318	3 953	765	817 4	632	5 350
B. APPORTIONED COSTS						
Total A and B						
C. OPERATIONAL ACTIVITIES		ŧ	-	t	•	1
Total A, B and C						
-80	• .					

TABLE 9-39 ESTABLISHED POST REQUIREMENTS

PROGRAMME: Administrative and common services

	Regular	budget	Partne bud		<u> </u>	•
	1974-1975	1976-1977	1974-1975	tary sources 1976-1977	1974-1975	tal 1976-1977
Professional category						
USG	-	- ;	-	_	_	
ASG	-	-	-	_	_	
D-2	_	-	-	_	_	
D-1	1	1	_	_	1	1
P=5	2	2	-	_	2	2
P-4	3	5	-	_	3	5
P-3	5	5	-	_	5	5
P-2/1	4	5	-	-	14	5
Total	15	18	444	-	15	18
General Service category G-5						
G-4/1					·	
Total						· · · · · · · · · · · · · · · · · · ·
Other categories						
Local level	90	93	_	-	90	93
Manual workers	-	57	_			57
Security Service	-	38	_	-		38
Field Service		-	-	<u>-</u>	-	_
Total	90	188	-	-	90	188
Grand total	105	206	-	-	105	206

PROGRAMME: Administrative and common services

9.40 The activities carried out under this programme consist in controlling and administering all financial and personnel resources, both budgetary and extrabudgetary; in providing general, library and information services and advising the Executive Secretary on all administrative matters. These activities are carried out by the Division of Administration and are included under the following programme components, under the supervision of the Office of the Chief of Administration:

- Financial Services;
- Personnel Services;
- General Services;
- Library Services;
- Information Services.

The Division is also responsible for the supervision of the Conference Services and Common Services Programme.

9.41 For the Personnel Services, an additional P-3 post is being requested to accommodate a Training Officer. In accordance with recommendations by the Joint Inspection Unit, a comprehensive in-service training programme has been initiated by the Office of Personnel Services. In order for ECA to take advantage of that programme and to co-ordinate with Headquarters its intensified activities in that area, it is estimated that the services on a full-time basis of a personnel officer with experience in training are required. The reclassification of a P-3 post to P-4 in that unit is further requested to make possible the recruitment of a full-time medical officer. Taking into account the special requirements of ECA regarding medical facilities, a P-3 post was approved initially for that purpose. It did not prove feasible to fill the post with a qualified medical practitioner at that level, however, and it is estimated that the above upgrading is required to attract prospective candidates.

9.42 Within the General Services Unit of the Division of Administration, a staff of 47 manual workers (33 cleaners, 4 gardeners, 8 window cleaners, 1 plumber and 1 painter) and 32 guards is currently financed through the use of temporary assistance funds. It is proposed, as these posts are of a permanent nature, to incorporate them in the ECA manning table. The additional cost (\$125 000 at 1975 rates) which would thus be recorded for "Established posts" and "Common staff costs" would be offset by a reduction in the same amount in temporary assistance credits. Considering that ECA will move as soon as 1976 part of its offices to the new extension to Africa Hall which is now under construction, it is further proposed that the above staff be strengthened by 10 manual worker and 6 security staff posts. Three local level posts are also being requested on the same gounds for additional messengers. Aside from manual worker and security staff, the General Services Unit currently includes two Professional (one P-3 and one P-2) and 46 local level posts. It is anticipated that, with the completion of the extension to Africa Hall, procurement of supplies and materials will increase substantially in volume and that the present arrangements, whereby the Chief of the Unit is responsible for

procurement operations in addition to his other responsibilities, might prove to be unmanageable. An additional P-3 post for a procurement officer is accordingly being requested. In addition, the reclassification from P-3 to P-4 of the post of the Chief of that Unit is being requested in view of the greater responsibilities of the post associated with the opening of the new building.

9.43 The summary of the total estimated costs under this programme, as shown on table 9-38, makes it apparent that the estimated cost for communications during the budget period will decrease in constant terms (\$46 000 at 1975 rates). It is estimated that the modernization of the ECA radio system which is to be completed by 1976-1977 will result in a limitation of the total cost against that object of expenditure. On the other hand, a provision in the amount of \$539 000 is shown in that table for programme growth (at 1975 rates) against "Furniture and equipment". Of that amount, \$532 000 (or \$606 000 at 1976-1977 rates) relate to the non-recurrent expenditures which it is estimated that ECA will incur in connexion with its installation in the building extension, the construction of which will be completed by 1976. The cost of the related procurement programme, which was drawn in consultation with the Office of General Services at Headquarters, thus accounts for most of the additional credits being requested.

Table 9-40

Summary of total estimated costs, direct and apportioned, all sources of funds

(In thousands of U.S. dollars)

	1974/75	Estimated 1976 requirements at 1975 rate	Estimated 1976/77 requirements at 1975 rates		Total 1976/77 estimates	
Conference services	Appro- priations	Maintenance of 1974/75 programmes	Programme growth	At 1975 rates	Inflation	At 1976/77 rates
A. DIRECT COSTS						
(1) Regular budget						
Retablished nosts	1 108	1 122	77	1 146	152	1 298
Common staff costs	1489	ητη	10	†2 †	26	7,80
Travel to meetings	ή.L	78	ı	78	10	88
Total (1)	1 671	1 614	34	1 648	218	1 866
(2) Extrabudgetary resources		1	\$	-	ı	
Total A	1 671	1 614	η£	1 648	218	1 866
B. APPORTIONED COSTS						
Total A and B						
C. OPERATIONAL ACTIVITIES	r	•	ŧ	ı	1	E
Total A, B and C						

TABLE 9-41 ESTABLISHED POST REQUIREMENTS

PROGRAMME: Conference services

	Regular	hudget.	Extra budge			
	Regular 1974-1975	1976-1977	1974-1975	1976-1977	1974-1975	<u>tal</u> 1976-1977
Professional category						
USG	-	-	_	_	_	_
ASG	-	-	_	_	_	-
D=2	-	-	_	_	_	_
D-1	-	-	-	_	_	_
P=5	1	1	-	_	1	1
P-4	3	3	-	_	3	3
P-3	8	8	-	-	8	8
P-2/1	3	3		, -	3	3
Total	15	15	-	-	15	15
General Service category				· · · · · · · · · · · · · · · · · · ·		
G-5		İ				
G-4/1						
Total						
Other categories						
Local level	51	54	_	-	51	54
Manual workers	-	_	_	_ [_	_
Security Service	-	-	_	_	_	_
Field Service	_	- [-	-	-	-
Total	51	54	-	-	51	54
Grand total	66	69	-	-	66	69

PROGRAMME: Conference services

9.44 The Conference services of ECA service the conferences and meetings held at ECA headquarters and at other locations as the legislative organs of the Commission and the Executive Secretary may decide; compiles the annual programme of ECA conferences; translates official records, documents and publications; reproduces and distributes official records, documents and publications and exercises editorial control over ECA documents and publications.

9.45 Three additional local level posts are being requested for document reproduction clerks under this programme. It is proposed to make an increasing use of internal reproduction facilities in ECA, thereby maintaining external printing expenditures at a constant level in real terms during the biennium. It is estimated that the addition of the above three posts would ultimately enable ECA to achieve a reduction in its expenditures for external printing by the end of the 1976-1979 plan period.