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**UNITED NATIONS
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**REPORT OF THE
TWENTIETH INTER AGENCY COORDINATING
COMMITTEE (IACC)**

UNTACDA II

Addis Ababa, Ethiopia

13- 14 March 1995

*Transport, Communications and Tourism Division
P.O.Box 3001, Tel. (251) 1 51 65 51, Fax: (251) 1 51 03 91*

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A. ORGANIZATION

1. The 20th Meeting of the Inter-Agency Coordinating Committee (IACC) of UNTACDA II was held in Addis Ababa at the Economic Commission for Africa Headquarters from 13 to 14 March 1995.

B. ATTENDANCE

2. Representatives of the following United Nations bodies, specialized agencies and African intergovernmental organizations took part in the meeting: United Nations Development Programme (UNDP), United Nations Industrial Organization (UNIDO), United Nations Environmental Programme (UNEP), United Nations Conference of Trade and Development (UNCTAD), International Telecommunication Union (ITU), Organization of African Unity (OAU), African Development Bank (ADB), African, Caribbean and Pacific Group of States (ACP Group), African Airlines Association (AFRAA), Agence pour la sécurité de la navigation aérienne en Afrique et à Madagascar (ASECNA), Economic Community of Central African States (ECCAS), Economic Community of West African States (ECOWAS), Permanent Secretariat of the Transit Transport Co-ordination Authority of the Northern Corridor (TTCA), African Advanced level Telecommunications Institute (AFRALTI) World Bank, Union douanière et économique de l'Afrique Centrale (UDEAC) and Universal Postal Union (UPU).

C. OPENING OF THE MEETING

3. The 20th meeting of IACC was opened by Prof. M. Bongoy, Chief of Transport, Communications and Tourism Division, who read the message of Dr. M. D. Sarr, Acting Executive Secretary of the United Nations Economic Commission for Africa who was away from the duty station. In his statement, he expressed first his conviction that all IACC member organizations will intensify their efforts in implementing the Decade programme.

4. He stressed the fact that since the last meeting of IACC, several events have taken place, one of the major accomplishments of the period being the completion of the first mid-term evaluation of the UNTACDA II programme. He indicated that the objective of the evaluation was to assess the cohesiveness of the entire programme, its global and sectoral objectives, strategies and projects; the effectiveness of the various organs of the institutional mechanism; and the progress achieved and difficulties encountered in implementing the programme. The evaluation found that the UNTACDA II programme, its global and sectoral objectives as well as subsectoral strategies were well conceived and coherent; but that the functioning of the National Coordinating Committees, the Resources Mobilization Committee and sub-sectoral and subregional working groups was found to be rather disappointing, mainly due to lack of funds.

5. While recalling the lack of funds as the main reasons for the poor implementation of the Decade he stressed the danger of the apparent existence of two parallel Transport and communications development programmes in Africa, namely the Sub-Saharan

Transport Policy Programme (SSATP) and UNTACDA II. He expressed hope that the evaluation then being undertaken of the SSATP would clearly point out the advantages of having a single unified transport and communication development programme for Africa.

6. Commenting on the meeting agenda, he indicated that the programme of action for Phase II of UNTACDA II constitutes one of the most important items of discussion for the meeting. He stressed the fact that this programme was a draft which would only be finalized subsequently after detailed and further consultations had been held with all the IACC members, so as to include their inputs and highlight the division of responsibilities among all partners of the programme.

7. Regarding the financial constraints that UNTACDA II has and continues to face, he indicated that it was already evident that there would not be enough extra-budgetary resources to supplement the meagre resources of institutions implementing the programme, while the programme continues to be vital and indispensable. Under those circumstances, there was no option but to do everything possible to internalize the activities of the Decade. The internalization of UNTACDA II meant including in the regular work programme UNTACDA II activities or agreeing on the best ways and means of collectively undertaking the UNTACDA II activities clearly identified in advance. He concluded by stressing that failure to adopt such an approach could lead to disappointing results of the Decade programme.

D. ACCOUNT OF PROCEEDINGS

Adoption of the agenda and organization of work (agenda item 2)

8. The following agenda was adopted by the meeting:

1. Opening of the meeting
2. Adoption of the agenda and organization of work
3. Reports on the implementation of UNTACDA II
 - (a) report of the lead agency
 - (b) report of the RMC
 - (c) reports of Subregional Working Groups
 - (d) reports of Sub-Sectoral Working Groups
4. Consideration of the report of the mid-term evaluation of UNTACDA II programme
5. Consideration of the draft programme of action for Phase II of UNTACDA II
6. Any other business
7. Adoption of the report and closure of meeting

9. The meeting adopted the following programme of work:

Morning:	9 hrs to 13:00 hrs
Afternoon:	14.30 hrs to 18.00 hrs

Reports of the implementation of UNTACDA II (agenda item 3)

(a) Report of the lead agency

10. ECA introduced document TRANSCOM/IACC/95-04(a) which was a progress report on the implementation of UNTACDA II during 1993-1994. The report indicated that 456 out of the 669 original projects in the approved list of projects were monitored. In terms of financing, a total of US\$5,252 million had been secured, representing 59 per cent of the estimated cost of \$8,870 million for the 456 projects.

11. The report indicated that 47 projects had been completed; 170 projects were under execution; a further 76 projects were fully or partially funded but implementation had not yet commenced; 132 projects had not attracted any funding; and 31 projects had been abandoned.

12. Reports were also made on activities related to the mid-term evaluation, the Yamoussoukro Declaration on a New African Air Transport Policy, the Trans-African Highway Bureau, UNDP support to UNTACDA II, transport data base project, Human Resource and Institutional Development and UNTACDA II Newsletters.

13. In concluding the introduction, ECA drew attention of the meeting to annexes 1 and 2 of the report which dealt, respectively, with 39 new projects recommended by the RMC for admission into the programme, and a detailed analysis of the 456 projects which have been monitored.

(b) Report of the Resource Mobilization Committee

14. A representative of the African Development Bank, Chairman of Committee, presented the report of the sixteenth meeting of the RMC, which was held from 8-11 March 1995 (document E/ECA/TCD/RMC/95-97). He reported that the RMC had considered five substantive items during its meeting, and briefly outlined the outcomes of each item.

15. The first substantive item concerned the reports of activities carried out by individual RMC members during the period since the last meeting of the Committee. The following members has reported on their major activities: ECA (lead agency), ADB (Chairman of RMC), OAU, UNDP and ACP Secretariat. In addition, leaders of the

following working groups of UNTACDA II also made reports on their activities: Central Africa region (ECCAS), Air Transport (ECA) and Postal Services (UPU).

16. The RMC had also considered, for the second time the draft report of the first mid-term evaluation of the UNTACDA II programme and had suggested a modification to **Recommendation 12** as well as proposed an additional recommendation on the role of member States.

17. The RMC had also reviewed in detail its own terms of reference and recommended they these be revised in light of its past experience. The proposed revision was attached to its report as Annex I. The IACC was therefore requested to consider these revised terms of reference and make appropriate recommendations to the Ministers.

18. He informed the meeting that the RMC had considered in detail the proposed strategy for improved mobilization of resources for the UNTACDA II programme. In that regard, the document Strategy for Resource Mobilization: Catalog of Donors (TRANS/RMC/95-06) has been prepared as part of the strategy to provide information on donor profiles to countries.

19. The Committee had revisited the criteria for selection of projects to be included in UNTACDA II programme, but decided that the original criteria was still valid and therefore no change was warranted then.

20. He reported that the final item considered by the RMC was its work programme for the period 1995-1997. The approved work programme was attached as Annex II to the report of RMC.

21. In conclusion, he called on the IACC to consider the RMC proposals, especially those on the recommendations from the evaluation report, the revised terms of reference of the RMC as well as its work programme, and provide the necessary guidelines to RMC.

22. Following extensive debate, the meeting made the following recommendations on the RMC report:

- (i) that the new terms of reference of the RMC had adequately reflected realities and should be endorsed;
- (ii) that the name of the RMC be changed in line with its new terms of reference; in that regard the proposed new name would be **Consultative Committee for the Promotion of UNTACDA II Programme;**

- (iii) that the membership of the new committee should include all members of the RMC, and that additional members could be added following consultations by the Bureau of the Conference with the prospective members; the bureau will be assisted by ECA.
- (iv) the new terms of reference of the RMC are attached as annex III.

23. It was also agreed that with regards to the promotion of national, subregional and regional projects, the role of each category of members should be specified in the introductory part of the document on "Strategy for Resource Mobilization".

(c) **Reports of the Subregional Working Groups**

(i) **Economic Community of Central African States (ECCAS)**

24. In addition to the information provided and included in the RMC report (paras. 27-30), the ECCAS representative expressed concern about the delay in the implementation of some projects for which financing had already been secured. In that regard, the meeting recommended that every effort should be made by the member States to implement the projects for which financing had been secured.

(ii) **Union douanière et économique de l'Afrique Centrale (UDEAC)**

25. The UDEAC representative reported on progress in the implementation of the projects the Transit Inter-Etats pour les pays d'Afrique Centrale (TIPAC) pertaining to the various corridors in the subregion. He informed the meeting that the preparation of those projects had been finalized and financing had been obtained after the first list of UNTACDA II projects had been approved in 1991. He requested that the project be included in the next list of projects of the UNTACDA II programme and appealed to other funding institutions to support the effort of the European Union in funding the project.

(iii) **Permanent Secretariat of the Transit Transport Co-ordination Authority of the Northern Corridor (TTCA)**

26. The representative of the TTCA Secretariat had no official report on its programme, but indicated that such a report would be prepared after the meeting of TTCA policy organs in April. He also informed the meeting that his organization had many new projects which would be transmitted to ECA as soon as their documents were available so that they could be integrated into the UNTACDA II work programme for 1995-1997. The meeting had no objection to the proposal.

(iv) Economic Community of West African States (ECOWAS)

27. The ECOWAS representative gave an overview of the activities being undertaken in the transport and communications sectors in the West Africa subregion. He cited, inter alia, the progress achieved in the development of the Trans-West African Highway network, air transport co-ordination activities following decisions of the Mauritius meeting, Coastal Shipping, and the establishment of national monitoring committees on transport facilitation, studies undertaken on setting up mechanisms for implementation and monitoring of the various programme and projects, and the difficulties encountered sourcing funds for the construction of new railway links following the adoption of the Railroad Master Plan by the Heads of States.

28. He informed the meeting about the difficulties his region was facing and requested the lead agency to assist the subregion in resource mobilization.

29. The meeting noted the need for coordinated project implementation in the subregions and agreed to consolidate action plans proposed by the subregional and sub-sectoral working groups into the UNTACDA II work programme for the period 1995-1997.

(d) Reports of the Sub-Sectoral Working Groups

(i) Telecommunications

30. The representative of the International Telecommunication Union (ITU), leader of the working group on telecommunications, expressed regret that resource constraints had adversely affected the activities of its group. Nevertheless, he reported that there had been rapid developments in telecommunications in the world in general, and in Africa in particular. In that regard, he cited major advances in Tanzania, Botswana and South Africa, as well as regional programmes such as the IRIDIUM Project for low orbit satellites and the AFRICA ONE Project by AT & T designed to install an optical fibre network around Africa. He also reported that private sector participation in telecommunication development in Africa was increasing significantly.

(ii) Maritime Transport

31. The representative of the United Nations Conference on Trade and Development (UNCTAD) reported on the activities of his working group. He highlighted activities in the Advanced Cargo Information System (ACIS) which were being supported at the national and subregional levels by the European Union.

(iii) **Development of Industries**

32. The ECA representative, on behalf of UNIDO, the team leader of the working group, informed the meeting of the activities undertaken by the working group. He gave the composition of the Working Group namely, UNIDO, OAU, UNDP, ECA and the leaders of the Sub-Sectoral and Subregional Working Groups and an overview of the allocation of responsibilities of members of the group based on the agreed strategies and work programme. In conclusion he indicated that resource availability was critical to the implementation of the programme.

(iv) **Postal Services**

33. The representative of the Universal Postal Union (UPU) indicated that he had already made a report on the activities of his working group to the 16th meeting of the Resource Mobilization Committee (RMC) (see paras 24-26 in document E/ECA/TCD/RMC/95-07)

(v) **Air Transport**

34. As lead agency for the air transport working group, ECA presented the report of the group first by describing the work programme that had been prepared and the activities it had carried out since the March, 1993 meeting of the Conference of African Ministers of Transport and Communications. The report covered : (a) the seminar of air transport lawyers held at Cairo in 1994 with funding from the Egyptian Fund for Cooperation with Africa; (b) the fifth meeting of the working group which had also been held in Egypt; and (c) the meeting of African Ministers responsible for Civil Aviation that was held in Mauritius in 1994 pursuant to the resolution adopted by the Ministers in March, 1988.

35. In spite of the financial difficulties encountered, the working group had implemented most of its work programme and ECA had begun to incorporate in its proposed work programme for the biennium 1996-97 some of the activities of the working group.

36. Members of the working group had individually and collectively made financial and human efforts to implement the programme.

(vi) **Railways**

37. The Union of African Railways (UAR), Chairman of the Working Group, was not able to participate in the meeting. However, in his written report, the UAR indicated that the existing and planned programmes of the railways and rail transport were being closely coordinated with and related to the agreed principal objectives and strategies of UNTACDA II.

38. The report highlighted activities at the national, subregional and regional levels in support of:

- (a) recovery programmes and policy re-orientation;
- (b) long term perspectives of creating enabling environment of entrepreneurial development; and
- (c) long term programmes for physical integration of railway networks.

(vii) **Roads and road Transport and Urban Transport**

39. The ECA reported to the meeting that it had received written communication from the World Bank that it would no longer continue to lead the above two working groups for which it was Chairman. This decision by the World Bank was consistent with its expressed desire to reduce its involvement in the Decade activities. The reports of these two Sub-Sectoral Working Groups, namely, road and road transport and urban transport, had therefore not submitted to the IACC by the World Bank.

Consideration of the report of the mid-term evaluation of UNTACDA II programme (agenda Item 4)

40. The report of the First Mid-Term Evaluation of UNTACDA II (document TRANSCOM/951/Rev.1) was presented by ECA for discussion. The meeting decided that since the Committee had previously reviewed the report at its nineteenth meeting, the discussion would be focused on the recommendations. Each recommendation was examined in turn and the outcome is summarized below.

Recommendation 1: No change.

Recommendation 2: It was recommended that the re-evaluation exercise should be completed within 1995 and that its objective should be to refocus the priority of the programme towards regional integration.

Recommendation 3: Following extensive discussions, it was agreed that this recommendations be reformulated to clearly show the responsibilities of member States, and to modify the requirements on supportive actions by the other participants by inserting the phrase "to the extent possible".

Recommendation 4: No change.

Recommendation 5: No change.

Recommendation 6: In light of the proposal to completely change the name, composition, terms of reference and activities of the RMC, this recommendation has been reformulated with no reference to the RMC.

Recommendations 7 and 8: No change.

Recommendations 9 to 11: No change.

Recommendation 12: The changes proposed in the report of the sixteenth meeting of the RMC were endorsed.

Recommendations 13 and 14: No change.

Recommendations 15 and 16: To be merged and reformulated in order to emphasize the necessity for overall monitoring of the entire programme by ECA.

Recommendations 17 and 18: No change.

Recommendation 19: No change, but should come immediately before recommendation 15.

Recommendation 20: The proposal in the report of the sixteenth meeting of the RMC was endorsed.

Recommendation 21:

41. The recommendations as proposed by the IACC are annexed to this report as Annex I.

Consideration of the draft programme of action for Phase II of UNTACDA II (agenda item 5)

42. The draft programme of action for 1995-1997 (document TRANS/IACC/95-05) was introduced by a representative of the Secretariat who recalled the directive given by the Conference of Ministers at its ninth meeting in 1993 that a biennium work programme be prepared for implementation of UNTACDA II in 1995-1996. He explained that the current proposal instead covered the period 1995-1997 in order to allow three years for implementation of the next phase of the programme before the next mid-course evaluation planned in 1997.

43. The document under consideration had been prepared by the Secretariat, taking into account the recommendations from the report of the first mid-term evaluation of the programme. It delineates areas of responsibility among all the partners in the programme for actions to be carried out at the national, sub-regional and regional levels. It was at the regional level that members of IACC were expected to contribute to the implementation of the programme. In that regard, several activities were identified in the proposal for implementation at the regional level by the members of the IACC.

44. He therefore called on the meeting to examine the proposal, taking into account the need for each organization in the Committee to include support to UNTACDA II programme in its institutional activities. That was particularly important in light of the fact that the prospects for extra-budgetary resources, at least for UN agencies, were rather bleak. It was expected that at the end of the meeting, members of the Committee would have indicated the activities in which they would take part.

45. In conclusion, he stated that the draft action programme recommended by the Committee will be submitted to the Ministers for approval.

46. In the discussions that ensued, clarification was sought on the relationships between the projects approved in 1991 and the activities proposed in the 1995 - 1997 programme of action. Explanation was given by the secretariat, citing the fact that the 1991 project list did not include all thematic issues for which the Ministers had directed that specific activities be carried out by the subsectoral working groups. A programme for implementation of those thematic issues had been drawn up for implementation in the 1993-1994 biennium programme, however, due to resource constraints, that programme had not been implemented and the proposed 1995-1997 programme of action should take into account those activities.

47. In view of the fact that the document under discussion was a proposal which the secretariat had submitted for additional input and finalization, the meeting agreed to re-name the proposed programme of action for 1995-1997 the **Guidelines for the Programme of Action for 1995 to 1997**.

48. With regard to the mobilization of the resources required to implement the programme of action, the meeting agreed with the suggestion that alternative sources of financing be explored. In that regard, the mechanisms for sourcing extra-budgetary funds would have to be further developed.

49. The meeting also agreed on the need to foster the harmonization and coordination of IDDA and UNTACDA II programmes. Specifically, with regard to the manufacturing of transport equipment, the meeting agreed to include the manufacturing of

telecommunications equipment in the activities identified in the draft programme of action.

50. Regarding Inter-Agency Cooperation, it was stressed that it was important that the mandate of the IACC in the second Decade programme be explicitly stated. In that regard it was pointed out that the IACC's role was considered important, that was why the Ministers recommended that the IACC should continue to function during UNTACDA II. The need for closer consultations among the agencies and institutions involved in the implementation of the Decade programme was also emphasized.

Any other business (agenda item 6)

51. The representative of UNCTAD informed the meeting that preparations for UNCTAD IX were in progress and that the meeting may be hosted by the Republic of South Africa in the first quarter of 1996. He further stated that one of the issues to be discussed at that meeting was information technology in transport. In that regard, he proposed that the Conference of Ministers should consider adopting a resolution on the issue as a basis for the development of transport information technology in Africa within the context of the UNTACDA II programme.

52. The meeting agreed that a draft resolution to that effect be submitted to the meeting of Experts for consideration and submission to the Ministers.

Adoption of the report and closure of meeting (agenda item 7)

53. The meeting adopted the draft report as amended.

54. The meeting was closed by the Chairman.

ANNEX I
RECOMMENDATIONS

1. **Recommendation 1:** The Second United Nations Transport and Communications Decade in Africa should be considered as a framework for the development of transport and communications in Africa through a coordinated and cooperative effort among African countries and their organizations, and between Africa and the international development partners. In view of the fact that this framework already contains global and subsectoral objectives and strategies, an action programme for implementation at national, sub-regional and regional levels should be drawn up clearly specifying the following elements:

- (i) time frame for implementation;
- (ii) resource requirements, availability and their prospective sources;
- (iii) allocation and delineation of responsibilities among the various parties.

2. **Recommendation 2:** The projects which are included in the current UNTACDA II document, **"Volume II: Projects Approved in 1991"**, should be re-evaluated before the end of 1995 by the responsible executing agencies and organizations in light of their regional impact as well as realistic assessment of resources which are likely to be available. The objectives of this exercise is to refocus the priority of the programme toward regional integration.

3. **Recommendation 3:** Each participant in UNTACDA II should to the extent possible derive its work programme from the relevant sections of the action programme for implementation. A consolidated publication will be prepared every two years by ECA as a compendium of the individual work programmes under the title **"UNTACDA II: Biennium Work Programme"**. At the national level, this should include all priority investment projects such as those currently in the list of Projects published in 1991; at the sub-regional level, the participating IGOs will implement, within their regular work programme, those elements of UNTACDA II which are of priority in their respective sub-regions; and at the regional level activities such as policy formulation, restructuring, regional integration programmes, and coordination of different programmes in the region.

4. **Recommendation 4:** Information on UNTACDA II should be disseminated in a systematic manner among all its partners. In this regard, regular publications should be prepared and widely disseminated. Workshops, seminars and symposia should be conducted on UNTACDA at national, sub-regional and regional levels. **UNTACDA II Newsletter** should be more effectively utilized as a means for two-way communication of the Decade in which topical contributions from all partners are published. Similarly, **Transport and Communications Forums** should be organized in order to discuss issues of development of these sectors and disseminate information on UNTACDA II.

5. **Recommendation 5:** All possible sources of finance should be explored to support the operational activities of UNTACDA II mechanism in order to improve mobilization of resources for investment oriented projects of the countries and African IGOs. Specific appeals should be launched through the United Nations Trust Fund for African Development, in addition to requests for increased funding from the UN General Assembly from the regular budget of ECA and, if conditions change, UNDP should also be approached to continue its assistance to UNTACDA II through its regional IPF allocations. At the national level, governments should support NCC activities.

6. **Recommendation 6:** The whole strategy of resource mobilization for the UNTACDA II programme should be reconsidered. Specific plans of action and methods must be developed to mobilize resources, taking into account the availability of funds for African development projects in the various international financial institutions. Special attention must be given to financial planning and appraisal of reasonable level of funding targets to be available for project financing within the framework of the Decade programme. Alternative sources of financing must be explored and courses of action must be mapped that incorporate a systematic linkage between the programme, projects and regional action programmes developed for the implementation of the Decade programme.

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7. **Recommendation 7:** Regional action should be initiated by the subsectoral working groups in order to develop a framework and range of options for countries that are considering commercialization or privatization of specific transport and communications sectors (such as port or ports operations, telecommunications, inland waterways, etc.)

8. **Recommendation 8:** Member States should, to the extent possible, internalize the functions of coordination within existing structures and only establish new mechanisms where no coordination organ exists and must provide both the necessary financial and human resources to enable them function effectively. Composition of the coordination organ should be broad-based, including the private sector, operators and users. In order to enable the focus of the coordination organ to remain relevant throughout the UNTACDA II programme, its terms of reference should be reviewed whenever necessary. In this regard, ECA should work closely with the subregional organizations in assisting the member States.

9. **Recommendation 9:** The future work programme of the RMC should be modified and reoriented to strictly focus on assisting countries in searching, arranging and securing funds for projects approved within the framework of the programme. The mandate of the RMC should be reviewed and its role clarified to the Decade partners, particularly the member states and IGOs.

10. **Recommendation 10:** The RMC must stay away from technical activities related to project preparation, studies, etc. Projects should be presented in a format and quality that is acceptable by the RMC in order for the committee to concentrate on effectively marketing the projects. In this regard, all institutions of the RMC must be encouraged to take a much more active role in support of the mandate of the RMC by availing their technical resources. Clear delineation of responsibilities between technical support and resource mobilization must be made in the mandate of the RMC.

11. **Recommendation 11:** The underlying reasons for the poor participation by some members in the activities of the RMC should be looked into more seriously. Any reservation and potential institutional conflicts with respect to the Decade programme should be explicitly discussed and possibly resolved. Their participation in the activities of the RMC on a substantive level should be ensured for the remainder of the Decade.

12. **Recommendation 12:** Subregional Working Groups are to be entrusted with the assignment to draw up the regional action programmes and their role has thus to be strengthened and supported by the Subsectoral Working Groups. In this regard every effort must be made by member States to strengthen their subregional institutions by providing them with the necessary technical assistance in order to enable them to effectively participate in the Decade programme.

13. **Recommendation 13:** The technical expertise and resources of SSWGs should be tapped systematically for the Decade programme. These working groups should assist in the evaluation of projects in their fields of competence at the sub-regional levels. All possible efforts should be made to coordinate and integrate the African regional work programmes of the UN agencies with that of UNTACDA II.

14. **Recommendation 14:** ECA should clarify the persistent misperceptions that UNTACDA II is mainly a vehicle for external finance for national and sub-regional activities; that projects once included in the programme are automatically funded by the RMC; or that UNTACDA II is an ECA programme and as such the UN should provide the necessary funding for its implementation. In this regard, it should launch an information campaign to educate all the relevant Decade partners of its role in UNTACDA II. Furthermore, ECA should take a much more active role in its leadership of the Decade programme while at the same time strengthening its capacity to provide the necessary technical assistance to support the implementation of the programme.

15. **Recommendation 15:** In order to enable future assessments to be meaningful, it is imperative that complete and systematic monitoring indicators encompassing both quantitative and qualitative variables and covering both investment related and non-investment related projects and activities be instituted at each level of action. In addition, mid-course targets should also be defined.

16. **Recommendation 16:** The Sub-regional Working Groups, assisted by the Sub-Sectoral Working Groups, should urgently review and up-date their respective monitoring goals and targets and where appropriate, establish qualitative variables for some activities. Member States and their principal IGOs are to strictly monitor and report on implementation status of all their projects. On the basis of the above information, ECA should prepare a consolidated report on the status of the implementation of all UNTACDA II projects.

17. **Recommendation 17:** All purely national projects which are designed to enhance the achievement of the UNTACDA II objectives should be handled completely at the subregional level by the principal IGO under its operating mandate. Information on such projects and their status of implementation should be contained in the reports of the principal IGOs to the IACC.

18. **Recommendation 18:** The various regional action programmes should be further refined to focus on priority topics for which financing can be obtained either from the budgets of participating organizations or from non-traditional sources. This category of projects should constitute the core of the programme.

19. **Recommendation 19:** Member States must show evidence that they have adopted UNTACDA II as their programme and should avoid parallelism of programmes and priorities with donor. In this regard, the Decade strategies must form the basis for developing projects to be in their respective national priority investment programmes. Consequently, no projects will be included in UNTACDA II programme if they are not in the NPIP.

20. **Recommendation 20:** The development and promotion of transport and communications programmes and projects should, as much as possible, be backed by an assessment of their impacts on the environment.

ANNEX II
LIST OF PARTICIPANTS

LIST OF PARTICIPANTS/LISTE DES PARTICIPANTS

UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)

Mr. Jerome Ahouanmenou, UNDP Representative to OAU and Chief Liaison Office with ECA, Tel. 251 1 51 59 19, Fax No. 251 1 51 45 99 Addis Ababa, Ethiopia

Mr. Caleb Tamwesigire, JPO, UNDP, Addis Ababa, Ethiopia

Mrs. Meskerem Sheferraw, Consultant, UNDP, Addis Ababa, Ethiopia

UNIDO

Dr. Geoffrey Mariki, UNIDO Representative, P.O.Box 5580, Addis Ababa, Ethiopia, Tel. 251 1 514245, Fax No. 251 1 512733

UNEP

Dr. Stephen G. Kionga-Kamau, Industry Consultant, UNEP/ROA, P.O.Box 30552, Nairobi, Kenya, Fax No. 254 2 226928.

OAU/OUA

Mr. A.S. KORAM, Transport and Communications Division, OAU, Addis Ababa, Ethiopia, P.O.Box 3243, Tel 251 1 51 77 00, Fax No. 251 1 512622, Addis Ababa, Ethiopia

AFRICAN DEVELOPMENT BANK (ADB)

Mr. Byaruhanga William, ADB, BP V 316 Abidjan, Côte d'Ivoire, Tel. 20 41 54

Mr. K.Z.Nyaki, Transport Expert, Southern Region, ADB, P.O.Box 1387, Abidjan, Côte d'Ivoire, Fax (225) 20 49 02, Tel. (225) 20 40 47

AFRICAN, CARIBBEAN AND PACIFIC GROUP OF STATES (ACP GROUP)

Mr. S. Conde, Expert, Transport and Communications, ACP Secretariat, Avenue Georges Henri 451, 1200 Brussels, Telex 26 536 ACP-5, Fax 735 55 73, Tel. 733 96 00

AFRICAN AIRLINES ASSOCIATION (AFRAA)

Mr. Aberra Makonnen, Director Corporate and Industry Affairs, AFRAA, P.O.Box 20176, Tel: 501513, Fax: 502504, Nairobi, Kenya

ASECNA

Mr. Blaise Mbougoua Aby, Chef de Cabinet du Directeur Général de l'ASECNA B.P. 3144, Dakar, Senegal, Fax 221 234654

COMMUNAUTE ECONOMIQUE DES ETATS DE L'AFRIQUE CENTRALE(ECCAS)

M. Théodore Niyomugabo, Directeur des Transports, des Communications et du Tourisme, B.P. 2112, Libreville, Gabon, Fax No. c/o UNDP (241) 74 34 99, Tlx 5780

ECOWAS/CEDEAO

Mr. Zaklu Gunubu, Principal Officer of Transport, ECOWAS Secretariat, 6 King George V Road, Lagos, Nigeria, Telex 22633, P.M.B 12745, Fax 2637052, Lagos, Nigeria

UNIVERSAL POSTAL UNION (UPU)

Mr. Richard Kigaraba, Administrator, Universal Postal Union, Weltpoststrasse 4, 3000 Bern, Switzerland, Fax +41313503113, Tel. +4131/031 350 31 11 Tlx. 912 761 UPU CH

UNCTAD/CNUCED

Mr. K. Yeboah-Konadu, Human Resources Development Adviser, Services Development Division, UNCTAD, Palais des Nations, 1211 Geneva, Switzerland, Tel: (4122) 9072062, Fax: (4122) 9070049

INTERNATIONAL TELECOMMUNICATIONS UNION (ITU/UIT)

Mr. Walter Brown, Head ITU Regional Office for Africa, P.O.Box 60005 Addis Ababa, Ethiopia, Fax No., Tel....., Tlx.....

**PERMANENT SECRETARIAT OF THE TRANSIT TRANSPORT CO-ORDINATION
AUTHORITY OF THE NORTHERN CORRIDOR (TTCA)**

Mr. Silas Kanamugire, Transport Economist, Transit Transport Co-ordination Authority of the Northern Corridor, P.O.Box 95341, Fax 254-11-311572, Tel. 254-11-228924 Mombasa, Kenya

AFRICAN ADVANCED LEVEL TELECOMMUNICATIONS INSTITUTE (AFRALTI)

Mr. L.Y.Zinyemba, Director, AFRALTI, P.O.Box 58902, Nairobi, Kenya, Fax 444483, Telex 25030.

UDEAC

Mr. N'Dala Benjamin, Directeur du Department des Transport et Communications, UDEAC, P.O.Box 1004, Fax 236 61 21 35, Bangui, Republique Centrafrique

WORLD BANK

Ms. A. Sena Gabianu, Resident Mission, P.O.Box 5515, Addis Ababa, Ethiopia

SECRETARIAT

Mr. M. Bongoy, Chief, Transport, Communications and Tourism Division, ECA, P. O. Box 3001, Tel. 516551, Tlx. 21029 UNECA, Fax 514416 or 510391, Addis Ababa, Ethiopia

Mr. R. Okello, Chief, Communications Unit

Mr. D. Ngangmuta, EAO, TCTD, Addis Ababa, Ethiopia

Mr. H. Koumare, EAO, TCTD, Addis Ababa, Ethiopia

Mr. P. Were, EAO, TCTD, Addis Ababa, Ethiopia

Mr. M.E.Dhliwayo, EAO, TCTD, Addis Ababa, Ethiopia

Mr. A. Tchibozo, EAO, TCTD, Addis Ababa, Ethiopia

Mr. C. Miraruro, EAO, TCTD, Addis Ababa, Ethiopia

ANNEX III

**REVISED TORs OF THE RESOURCE MOBILIZATION
COMMITTEE (RMC)**

REVISED TORS OF THE RESOURCE MOBILIZATION COMMITTEE (RMC)

1. A Resource Mobilization Committee has been established and consists of ADB, OAU, UNDP, EEC, ACP, BADEA, the World Bank, ECA and chairmen of all the subregional and subsectoral working groups. ECA shall also provide secretariat services to the Committee.

2. The Resource Mobilization Committee is, above all, charged with the effective marketing of the Decade programme. To this end, it will strive to establish strategies for effective mobilization of resources for the programme, in particular to periodically review the Decade programme with subregional organization to ascertain its financial viability.

3. During the preparatory phase of the UNTACDA II programme, the Resource Mobilization Committee among other things was:

- (i) to advise the lead agency and the Inter-agency Co-ordinating Committee on the guidelines for preparing the programme of each agency or group of agencies, on the follow-up of the preparatory activities and on the co-ordination and harmonization of their programmes;
- (ii) to advise on how to search for financial and technical resources for assisting agencies or group of agencies with the preparation of their Decade programmes; and
- (iii) to sensitize member States on the need to give the highest priority to projects geared toward achieving the key objectives of the Decade and to include the projects in their national priority programmes.

4. During the implementation phase of the Decade, the work of the Resource Mobilization Committee will be:

- (i) to advise the IACC of the prevailing macro-economic environment in Africa and the resultant financial constraints as well as the development needs of the sector;

- (ii) to vet the financial viability of subregional and regional projects being proposed for the programme;
- (iii) to actively promote the Decade programme and priority projects within and outside Africa by, inter alia, disseminating information on the Decade programme and projects to the various financing and donor institutions. This could be done through the preparation, organization, and participation in round-tables, group consultative meetings and donor conferences for the purpose of mobilizing resources for Africa's transport and communications sector programmes.
- (iv) to advise member States, IGOs and NGOs of potential sources from which they could possibly mobilize funds for their UNTACDA II projects, subject to the interest of the funding organizations.
- (v) to collaborate with and advise the various beneficiary agencies, regional and subregional organizations, on request, in the promotion of economically viable UNTACDA II regional and subregional programmes and projects;
- (vi) to undertake regular reviews of resource mobilization efforts and to submit its reports and recommendations to the Conference of African Ministers of Transport and Communications through the IACC.