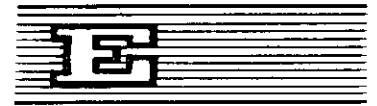




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ECONOMIC COMMISSION FOR AFRICA

Sixth meeting of the Technical
Preparatory Committee of the
Whole

Arusha, United Republic of Tanzania,
15-22 April 1985

Item 9 of the provisional agenda*

ECONOMIC COMMISSION FOR AFRICA

Twentieth session of the Commission/
Eleventh meeting of the Conference
of Ministers

Arusha, United Republic of Tanzania,
25-29 April 1985

Item 11 A of the provisional agenda*

REPORT AND RECOMMENDATIONS OF THE FIFTH CONFERENCE OF CHIEF EXECUTIVES
OF ECA-SPONSORED REGIONAL AND SUBREGIONAL INSTITUTIONS
ADDIS ABABA, ETHIOPIA, 10-11 JANUARY 1985

*E/ECA/TPCW.6/1/Rev.1
E/ECA/CM.11/Rev.1

1. The Fifth Conference of Chief Executives of ECA-sponsored institutions was held at Addis Ababa, Ethiopia on 10 and 11 January 1985. This conference was held at a crucial time in the development of African multinational institutions because many African countries are not only facing the scourge of drought and hunger but are also in the throes of economic crisis. The multinational institutions more than ever before have to demonstrate their practical usefulness to African Governments if they are to retain their political and financial support so necessary to the wellbeing and development of the former.
2. The Fifth Conference of the Chief Executives of ECA-sponsored institutions was also held at a time when the Ad Hoc Committee established by resolution 477 (XVIII) adopted by the Ninth Meeting of the ECA Conference of Ministers, was about to complete its work on the harmonization, co-ordination and rationalization of the activities of ECA- and OAU-sponsored institutions for submission to the Eleventh Meeting of the ECA Conference of Ministers. In order to assist the Ad Hoc Committee in its work, the Tenth Meeting of the ECA Conference of Ministers had directed in its resolution 519 (XIX) that the Ad Hoc Committee should, before completing its report, hold a joint meeting with Chief Executives of ECA- and OAU-sponsored institutions. This joint meeting was held separately on 10 January 1985 at the same venue and to coincide with the Fifth Conference of Chief Executives of ECA-sponsored institutions.
3. The Fifth Conference of Chief Executives of ECA-sponsored institutions proper, (a) called on all those institutions which had not yet contributed to the Buffer Fund established by the Chief Executives to do so as soon as possible; (b) decided that in order to achieve the best results, the second bulletin of ECA-sponsored institutions entitled "The Institutions at Work" should come out during the Eleventh Meeting of the ECA Conference of Ministers; (c) decided that Chief Executives should send to ECA their comments on proposals for a group insurance scheme for ECA-sponsored institutions and to hold its Sixth Conference in December 1985 in Nairobi to be jointly hosted by the African Regional Organization for Standardization (ARSO), the African Institute for Higher Technical Training and Research (AIHTTR) and the Regional Centre for Services in Surveying, Mapping and Remote Sensing (RCSSMRS).
4. At the separate joint meeting of the Ad Hoc Committee and Chief Executives of ECA- and OAU-sponsored institutions, proposals was presented by the Vice-Chairman of the Ad Hoc Committee. The Chief Executives made comments on these proposals for the consideration of the Ad Hoc Committee in finalizing its report.
5. The hope was expressed that as many Chief Executives as possible should attend the April 1985 meeting of the Technical Preparatory Committee of the Whole (TEPCOW) where the major discussion of the report of the Ad Hoc Committee will take place.
6. The report of the Fifth Conference of Chief Executives of ECA-sponsored institutions is annexed to this paper.

ANNEX I

REPORT OF THE FIFTH CONFERENCE OF CHIEF EXECUTIVES OF ECA-SPONSORED
REGIONAL AND SUBREGIONAL INSTITUTIONS

I. ATTENDANCE AND ORGANIZATION

1. The Conference which took place on 10 and 11 January 1985 was officially opened by Mr. Adebayo Adedeji, Executive Secretary of ECA.
2. The Chief Executives and representatives of the following ECA-sponsored institutions attended the Conference:
 - Port Management Association of West and Central Africa (PMAWCA);
 - Port Management Association of Eastern and Southern Africa (PMAESA);
 - African Regional Organization for Standardization (ARSO);
 - Regional Institute for Population Studies (RIPS);
 - African Development Bank (ADB);
 - Association of African Trade Promotion Organizations (AATPO);
 - Trans-African Highways (TEAHA/TAHA);
 - African Centre for Monetary Studies
 - Central African Mineral Resources Development Centre (CAMRDC);
 - Federation of African Chambers of Commerce (FACC);
 - Regional Centre for Training in Aerial Surveys
 - African Institute for Higher Technical Training and Research (AIHTTR);
 - Eastern and Southern African Mineral Resources Development Centre (ESAMRDC);
 - African Association of Cartography (AAC)
 - Preferential Trade Area (PTA) for Eastern and Southern African States;
 - African Centre for Applied Research and Training in Social Development (ACARTSOD);
 - African Regional Centre for Engineering Design and Manufacturing (ARCEDEM);
 - Association of African Tax Administrators (AATA);
 - Institut de Formation et Recherche Demographique (IFORD);
 - Regional Centre for Services in Surveying, Mapping and Remote Sensing (RCSSMRS);
 - Inter-African Coffee Organization (IACO);
 - African Regional Centre for Technology (ARCT);
 - African Regional Centre for Solar Energy (ARCSE);
 - Regional Remote Sensing Centre-Ouagadougou
3. There were also present representatives from the Economic Commission for Africa and the United Nations Development Programme.

II. ADOPTION OF THE AGENDA

4. The Conference adopted the following agenda:
 1. Opening of Conference.
 2. Adoption of agenda.
 3. Matters arising for the Fourth Conference of Chief Executives.
 4. Joint meeting of Chief Executives of ECA and OAU institutions with the Ad Hoc Committee established by resolution 477 (XVIII) on the evaluation and harmonization of ECA- and OAU-sponsored institutions.
 5. Any other business.
 6. Date and venue of the Sixth Conference of Chief Executives of ECA-sponsored regional and subregional institutions.
 7. Closure of Conference.

III. ACCOUNT OF PROCEEDINGS

A. Opening statement

5. In his opening statement, the Executive Secretary of ECA welcomed the participants and thanked them for coming. He emphasized that the conference was being held at a particularly crucial time in the development of African multinational institutions. This was so because the Ad hoc Committee established by the ECA Conference of Ministers was soon to complete its work on the evaluation and harmonization of ECA- and OAU-sponsored institutions. African countries were now also facing very adverse economic conditions. Because of this, he urged all Chief Executives to take steps to make their institutions self-supporting and in their own particular way, assist African countries in alleviating the present hunger, drought and economic crisis that face them. In this regard, he urged the Chief Executives to form a committee that would ensure real and meaningful co-operation among their institutions and find ways in which their institutions can be involved in a practical way in assisting African countries to overcome their present difficult economic circumstances.

B. Matters arising out of the Fourth Conference of Chief Executives (Agenda item 3)

(i) Progress report on the Buffer Fund

6. A representative of the secretariat gave a brief account of the background of the Buffer Fund and stated that the Agreement concerning the operation of the Buffer Fund had already been concluded by Chief Executives. He pointed out, however, that

even though the interim bank account number of the Buffer Fund had been communicated to all Chief Executives, the only institution which had paid anything into the Buffer Fund was ACARTSOD which had deposited the sum of \$US 30,000. All Chief Executives were urged to pay in their contributions as soon as possible in order to make the Buffer Fund a reality.

(ii) Progress report on the second bulletin of ECA-sponsored regional and subregional institutions

7. A representative of the secretariat pointed out that it had not been possible to publish the second bulletin to coincide with the Tenth Meeting of the ECA Conference of Ministers because contributions were received late. So far, contributions had been received from 18 institutions and these would be used in publishing the second bulletin, which would be entitled "The Institutions at Work", to coincide with the Eleventh Meeting of the ECA Conference of Ministers.

(iii) Group insurance scheme for ECA-sponsored institutions

8. Working document ECO/IGO/V/2 on the above subject matter which included two proposals from ALICO of Kenya and Van Broda of the Netherlands, was presented by Dr. Babatunde Thomas, Executive Director of ARCT, who explained that Chief Executives were to consider the proposals and to see which of them would be most suitable for their purposes. In order, however, to ensure that a common position was achieved in further negotiations that would be undertaken with the insurance company that would be selected, it was decided that Chief Executives should send their comments on the proposals to ECA by the end of March 1985 so as to enable their views to be co-ordinated and discussed informally with Chief Executives on the occasion of the Eleventh Meeting of the ECA Conference of Ministers.

C. Joint meeting of Chief Executives of ECA and OAU institutions with the Ad Hoc Committee established by resolution 477 (XVIII) on the evaluation and harmonization of ECA- and OAU-sponsored institutions (agenda item 4)

9. This subject matter was discussed at a separate meeting of Chief Executives of ECA- and OAU-sponsored institutions and the Ad Hoc Committee established by resolution 477 (XVIII), as required by resolution 519 (XIX) adopted by the Tenth meeting of the ECA Conference of Ministers. At that joint meeting proposals were presented by the Vice-Chairman of the Ad Hoc Committee and comments made which the Ad Hoc Committee could take into account in finalizing its report.

D. Any other business (agenda item 5)

10. The Chief of the Division of Administration and Conference Services of ECA briefed Chief Executives on procurement arrangements and on procedures to be applied where ECA is asked to incur expenses on behalf of the institutions. In answer to questions, it was pointed out that Chief Executives should give authority to those at ECA who are to act on their behalf. The relevant United Nations manuals on procurement and financial management would be sent to Chief Executives. Finally it was pointed out that the institutions were the ones who should decide on the type of equipment to be bought for them, though at least three sources of supply should be considered.

11. After the presentation of reports of the meetings of some of the Groups (see annexes II to V), Mr. Adedeji stated that he hoped that the report of the Ad Hoc Committee would reach member States and Chief Executives in good time to enable it to be fully considered. In this respect, and since the real consideration of the report would be done by TEPCOM, which will meet from 15 to 22 April 1985 at Arusha, he urged Chief Executives to attend the meeting of TEPCOM and to participate fully. He pointed out that the report would constitute an important input for the OAU Economic Summit and this was another reason why Chief Executives should participate at the meeting of TEPCOM. He also endorsed the suggestions made by some of the Groups to hold more frequent meetings where work programmes would be considered. All Groups should do this. Finally he suggested that during the TEPCOM meeting the opportunity should be taken to review UNDP projects as this would also assist in the preparations for the Fourth UNDP Programming Cycle.

12. It was decided that the Sixth Conference will take place in Nairobi some time in December 1985. The Conference would be hosted jointly by ARSO, AIHTTR and RCSSMRS.

13. After considering the report, the Conference adopted it.

ANNEX II

REPORT OF THE MEETING OF INDUSTRIAL DEVELOPMENT AND SERVICES GROUP

I. DATE AND VENUE

1. The fifth meeting of the Industrial Development and Services Group (IDSG) was held on 9 January 1985 at ECA headquarters in Addis Ababa, Ethiopia.

II. ATTENDANCE

2. The meeting was attended by the representatives of the following member organizations: African Institute for Higher Technical Training and Research (AIHTTR); African Regional Centre for Engineering Design and Manufacturing (ARCEDE); African Regional Centre for Technology (ARCT); African Regional Organization for Standardization (ARSO); Central African Mineral Resources Development Centre (CAMRDC); Eastern and Southern African Mineral Resources Development Centre (ESAMRDC); and Natural Resources Division, ECA.

III. AGENDA

3. The agenda of the meeting consisted of the following items:
 1. Election of Group Chairman for 1985.
 2. Institutional development in 1984 - Brief account by each Chief Executive.
 3. Inter-institutional co-operation.
 4. Creation of subgroups within the IDSG.
 5. Other business.
 6. Date and venue of next meeting.

IV. ELECTION OF GROUP CHAIRMAN FOR 1985

4. The Secretary-General of ARSO, Mr. Zewdu Felleke, was elected to be the IDSG Chairman for 1985.

V. INSTITUTIONAL DEVELOPMENT IN 1984

5. The representatives of the organizations mentioned in para. 2 above, gave brief account on progress made in the development of their respective organizations and the difficulties encountered hereof. The account was mainly concerned with the execution of programme elements relating to expansion of membership, strengthening of the General Secretariats, operation of training programmes, fielding of missions and implementation of other substantive operations of the organizations concerned.

6. Extensive discussions were held on the problem of non-payment of contributions by member States. Following consideration of possible ways of encouraging member States to step-up payment of their contributions, the meeting agreed to discuss the matter further at plenary during the joint meeting of the Chief Executives and the Ad Hoc Committee set up by the ECA Conference of Ministers.

VI. INTER-INSTITUTIONAL CO-OPERATION

7. The Group was briefed on the following ongoing and proposed co-operation arrangements initiated between member organizations of the Group in 1984:

(a) AIHTTR and ARCT are exploring co-operation arrangements in the execution of their related work programmes;

(b) ARSO and ARCEDEM are co-operating in the execution of a project aimed at the reduction of the variety of trucks and trailers in the region;

(c) ARCEDEM and ARCT are collaborating in projects relating to the development of food processing methods; and

(d) AIHTTR, ARCEDEM, ARSO and ARCT have initiated a project idea on production of electric motors in selected member States.

8. The meeting also underscored the need to maintain continued exchange of work programmes of member organizations of the Group regularly at planning and implementation stages. Each organization was urged to consider possibilities to involve and employ the services of complementary organizations in the execution of its substantive work items.

VII. CREATION OF SUBGROUPS WITHIN THE IDSG

9. Following consideration of this agenda item, the meeting decided to continue at present with fostering and maintaining closer working relations between organizations having complementary and related functions. The creation of subgroups within the IDSG was to be considered at a more feasible moment in the future.

VIII. OTHER BUSINESS

10. Under this agenda item the meeting discussed the merit of organizing frequent meetings of the IDSG so as to consider and review more closely and, as often as possible, the operations and combined effects of the work of the member organizations in the development of the sector. The meeting also raised the question of participation of regional institutions at the forthcoming Economic Summit of the OAU Heads of State and Government and what was being done to involve them in the work of the Summit.

IX. DATE AND VENUE OF NEXT MEETING

11. The IDSG decided to hold its next meeting in April 1985 in Arusha, United Republic of Tanzania, concurrently with the forthcoming ECA Conference of Ministers.

ANNEX III

MEETING BETWEEN THE AFRICAN INSTITUTE FOR HIGHER TECHNICAL TRAINING AND
RESERACH (AIHTTR), THE AFRICAN REGIONAL CENTRE FOR ENGINEERING
DESIGN AND MANUFACTURING (ARCEDEM), THE AFRICAN REGIONAL
ORGANIZATION FOR STANDARDIZATION (ARSO) ON MODALITIES
OF IMPLEMENTING A JOINT PROJECT ON THE PRODUCTION
OF ELECTRIC MOTORS IN ZAMBIA AND ZAIRE:
12 JANUARY 1985 AT ECA HEADQUARTERS

Present: Prof. Mohamed Fathi Saad, Director-General AIGTTR
Mr. Zewdu Felleke, Secretary-General, ARSO
Mr. Mohamed Beavogui, Design Engineer, ARCEDEM
Mr. C. Grey-Johnson, Economic Affairs Officer, ECA (took notes)

Absent: Dr. B. Thomas, Executive-Director, ARCT (with apologies)

Background

1. In early 1983, the idea was mooted that the institutions in the industrial development group might jointly develop and implement production-oriented projects. ARCEDEM was requested to propose types of projects that would be jointly implementable in African countries while having a positive impact on their industrialization efforts. The manufacturing of certain industrial goods was then proposed. These included the manufacturing of pumps and cranes, transformers and electric motors. It was further proposed that AIHTTR and ARCEDEM might begin by exploring the possibilities of implementing an electric motors project in Zambia. The project idea was developed in a document which was subsequently discussed by AIHTTR, ARCEDEM, JID and PAMMD. The Zambian Embassy in Addis Ababa was appraised of the proposal and requested to secure from the Zambian Government reactions on and approval of the project idea. Unfortunately, the Embassy official involved was transferred shortly thereafter. This coincided with certain developments at the AIHTTR which called for a suspension of work on the project until conditions became more propitious for its effective development.
2. During the fifth meeting of Chief Executives of ECA-sponsored institutions which was held in Addis Ababa, the idea was revived, and after informal discussions between AIHTTR and ARCEDEM, the decision was made to involve ARSO and ARCT also in the proposal. A meeting of all four institutions was called but unfortunately, ARCT, which had agreed in principle to participate in the project, could not attend because of prior commitments.

Decisions

- (a) The project idea was a good one and should be pursued vigorously subject to the concurrence of the participating country and the availability of funds;
- (b) In addition to Zambia, Zaire should also be considered because of the availability in these two countries of large amounts of the basic material required for the manufacture of electric motors - copper;

(c) A team composed of representatives of all the participating institutions should undertake a mission to both countries with a view to:

- (i) fully appraising governments of the objectives and expected outcome of the projects;
- (ii) assessing what exists by way of local facilities and infrastructure which could be used in project implementation;
- (iii) collect information of the type that would determine duration, resource requirements and phasing of the project;

(d) The mission should be undertaken, preferably between late February and early March 1985, a period that was convenient to all three institutions;

(e) The institutions concerned would meet the cost of their respective participation in the mission;

(f) ECA should approach the governments concerned to seek their reactions to the project proposal and their approval of the mission;

(g) On completion of the mission, AIHTTR should co-ordinate the preparation of a comprehensive project document which would include;

- (i) a clear assignment of roles to the participating institutions;
- (ii) sequencing and time scheduling of activities;
- (iii) a detailed indication of resource requirements;
- (iv) an indication of the contribution of participating governments;

(h) AIHTTR would co-ordinate the work of the group and serve as its liaison with the participating governments and ECA;

(i) As soon as they are received, the two governments' reactions to the proposal should be communicated to the group by ECA, in order to allow ample time for mission preparations;

(j) The decisions of this meeting should be communicated to JID, PAMMD, NRD, COES and ECO.

ANNEX IV

REPORT OF THE MEETING OF THE TRADE
AND TRANSPORT GROUP (TATG)

I. ORGANIZATION AND ATTENDANCE

1. The fifth meeting of the Trade and Transport Group (TATG) of the ECA-sponsored African Multinational Institutions was held at Africa Hall on 11 January 1985.
2. The meeting was attended by representatives of the following organizations: ARSO, AATTO, FACC, IACO, TEAHA/TAHA.

II. OPENING OF THE MEETING (AGENDA ITEM 1)

3. The meeting was called to order by Mr. Arega Worku, current chairman of the TATG and Secretary General of the Inter-African Coffee Organization (IACO), who welcomed participants and stated that the objective of the meeting was to harmonize and co-ordinate activities in the trade and transport fields. He urged participants to contribute positively to the meeting so as to promote the effectiveness and efficiency of transport and improve trade in Africa.

III. ACCOUNT OF PROCEEDINGS

A. Adoption of the agenda

4. The following agenda was adopted:
 1. Opening of the Meeting.
 2. Strategy for co-ordination of work programmes.
 3. Difficulties related to institutional development.
 4. Election of Group Chairman for 1985.
 5. Date and place of the next meeting.

B. Strategy for co-ordination of work programmes (agenda item 2)

5. Mr. M'Baye Diouf, representing the interim secretariat of FACC, proposed that, as the objective of co-ordination of trade promotion could be achieved by possibly subcontracting and funding market research studies to organizations within the Trade and Transport Group, measures to initiate such subcontracting should be explored.

6. Mr. Zewdu Felleke, Secretary General of ARSO stated that while he fully supported the principle of subcontracting, he nevertheless thought that priority consideration should be given to harmonization and co-ordination of work programmes, which could be accomplished by means of programme exchanges and attendance of each other's Council meetings, where programmes are adopted. Subcontracting of market research studies could be entertained at the implementation stage.

7. Mr. Demeke Zewolde, Secretary General of AATPO said he agreed entirely with the idea of co-ordination of work programmes and supported the proposal to invite sister organizations to Council meetings, which would facilitate the preparation of consolidated report of TATG activities and programmes for submission to ECA.

8. Mr. Arega Worku, the current Group Chairman, on summing up the deliberations on this agenda item, said that the consensus appeared to be to start exchanges of work programmes among TATG as well as endeavour to attend each other's annual Council meetings so as to be thoroughly familiar with Group activities and programmes, and also facilitate possibilities for subcontracting studies within the Group.

9. He also reiterated the need for the incoming Group Chairman (for 1985) to compile TATG activities for 1982-1983 and programmes for 1985-1986 and produce a compendium of TATG activities and programmes for review and submission to ECA.

C. Difficulties relating to institutional development (agenda item 3)

10. In discussing this item, the Group believed that the most pressing and persistent problem facing most institutions was lack of adequate financial resources due to the poor contribution record maintained by member States. The problem had reached such a critical stage that, unless special efforts are made by member States to pay up their dues on time, some institutions would be forced to cease operations and close down for good.

11. The chronic financial issue was well known and was subject to discussion at plenary level, it was pointed out; nevertheless, the Group Chairman, in his report to plenary, should remind the meeting that, except for some institutions that are mobilizing financial resources through income-generating services, the majority of African multinational organizations are still faced with worsening financial constraints. The ECA Conference of Ministers must constantly be made aware of the situation.

D. Election of Group Chairman for 1985 (agenda item 4)

12. The meeting unanimously elected Mr. Shifarraw Bizuneh, the representative of TEAHA (ECA) as the Chairman of the Trade and Transport Group for 1985.

E. Date and venue of the next meeting (agenda item 5)

13. The meeting agreed that the next meeting of the Group should be held concurrently with the Sixth Meeting of Chief Executives of ECA-sponsored institutions.

F. Closure of the meeting

14. In closing the meeting the current Chairman of TATG Mr. Arega Worku, thanked participants for their contributions, and urged all members of the Group to submit their activity reports and work programmes to the incoming Chairman, c/o Shifarrow Bizuneh, TCTD, ECA, as soon as they possibly could, so as to enable him to produce the compendium of activities and programmes.