



ADVANCED ORGANIZATION AND CONTROL OF PLANNING ADMINISTRATION

(Course Outline)

I. Philosophy and Justification of Planning

II. Political and Constitutional Structure in relation to planning and the pace of development.

- (a) Presidential versus Parliamentary control of the executive function of government.
- (b) Reorganization of governmental machinery to emphasize the philosophy and objectives ^{of} planning and the coordination of all government activity towards fulfilment of the plan

III. Role of Public Administration in Planned Development

- (a) The Science of Organization
- (b) Organization structure in relation to achievement of organization goals.
 - (i) Patterns of organization structure, effects and by-products.
 - (ii) Ideal requirements for organization structure in relation to organization goals.
- (c) Organization of Public Administration in relation to :
 - (i) Traditional aims and their achievement; emphasis on performance as distinct from integration, of functions within a given budget; uncoordinated versus coordinated and integrated objectives and functions.
 - (ii) Technical efficiency
 - (iii) Planning goals

IV. Types and Degrees of Plans and Planning in relation to scope of available statistics and to social philosophy

- (a) Comprehensive versus partial
- (b) Centralized versus decentralized

V. The Machinery of Planning

- (a) Aspects and Requirements of Planning

- (i) Statistics
- (ii) Manpower for Planning and for economic and social development
- (iii) Financing of Plan and its relation to the national budget
- (iv) Execution of Plan
- (v) Feedback mechanism for checking progress in execution of the Plan
- (vi) Evaluation of progress made under the Plan-Criteria for evaluation
- (vii) Further planning activity and research (economic, social, planning and administrative studies and research)
- (b) Location of Planning Machinery within the Administrative Structure
 - (i) Organization and Control
 - (ii) Relationship with other branches of administration
 - (iii) Ideal pattern of organization for planning

VI. Levels of Planning Activity and their Integration

- (a) Central, regional, local
- (b) Horizontal and Vertical relations and integration

VII. Popular Participation in Formulation and Execution of Plans

- Machinery for :

- (a) Articulation of popular desires in planning
- (b) Participation of people in execution of the Plan (financial material, psychological; voluntary versus compulsory methods)
- (c) Community development activity - its background, role and relationship to planning effort and activity
- (d) Accentuation of role of central government in relation to popular participation and to lower levels of government in planning activity.

VIII. Methods for integrating and executing economic and social plans within the framework of overall development planning

A. Integrations:

- (a) Influencing and controlling demographic variables as parameters for planning
- (b) Input-output and linear programming methods

B. Execution :

- (a) Regional allocation of expenditures from the central government
 - (i) Political bargaining, parliamentary and other pressures
 - (ii) Political bargaining on the basis of voluntary community effort
- (c) Central precepting in lieu of community development effort, and regional allocation of expenditures on the basis of :
 - (i) centrally prepared plans
 - (ii) political bargaining, parliamentary and other pressures.